



THE COMMITTEE AGENDA & REPORTS

for the meeting

Tuesday 6 October 2020
at 5:30 pm

To be held Remotely

Members - The Right Honourable the Lord Mayor, Sandy Verschoor;
Deputy Lord Mayor, Councillor Hyde (Chair)
Councillors Abrahamzadeh, Couros (Deputy Chair), Donovan, Hou, Khera, Knoll,
Mackie, Martin, Moran and Simms.

1. Acknowledgement of Country

At the opening of the Committee Meeting, the Chair will state:

‘Council acknowledges that we are meeting on traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.’

2. Apologies and Leave of Absence

Nil

3. Confirmation of Minutes – 15/9/2020 & 29/9/2020 [TC]

That the Minutes of the meeting of The Committee held on 15 September 2020 and the Special meeting of The Committee held on 29 September 2020, be taken as read and be confirmed as an accurate record of proceedings.

4. Presentations

Nil

5. All reports in this section will be presented to Council

All reports in this section will be presented to Council on 13 October 2020 for consideration and determination

Strategic Alignment – Thriving Communities

5.1. Golden Wattle Park Community Land Management Plan & Building Concept [2018/00561] [Page 3]

5.2. 2021/22 Black Spot Nominations [2020/01541] [Page 60]

5.3. Community Services South West City [2004/02764-4] [Page 73]

Strategic Alignment – Strong Economies

5.4. Business Assistance [VS2020/5827]

To be distributed separately

Strategic Alignment – Dynamic City Culture

5.5. Proposed Event in the Adelaide Park Lands – Adelaide Festival 2021 [2020/00800] [Page 80]

Strategic Alignment – Environmental Leadership

5.6. Regulated Tree Removal – Wellington Square/Kudnartu [2011/01043] [Page 84]

Strategic Alignment – Enabling Priorities

5.7. City of Adelaide Annual Report 2019-2020 [2020/00571] [Page 88]

5.8. The Committee - Updated Terms of Reference [2018/04071] [Page 299]

6. Exclusion of the Public

6.1. Exclusion of the Public to Consider in Confidence [2018/04291] [Page 310]:

7.1 Eighty Eight O’Connell Status Update [s 90(3) (b) & (d)]

8.1 Renewal of Recycled Water Service - Award of Contract [s 90(3) (d)]

8.2 Initiating the Representation Review [s 90(3) (k)]

7. CEO Update in Confidence

Strategic Alignment – Strong Economies

7.1. Eighty Eight O’Connell Status Update

8. All reports in this section will be presented to Council in Confidence

All reports in this section will be presented to Council on 13 October 2020 for consideration and determination

Strategic Alignment – Environmental Leadership

8.1. Renewal of Recycled Water Service - Award of Contract [2018/03956] [Page 314]

Strategic Alignment – Enabling Priorities

8.2. Initiating the Representation Review [2018/04004] [Page 342]

9. Closure

Golden Wattle Park Community Land Management Plan & Building Concept

ITEM 5.1 06/10/2020
The Committee

Strategic Alignment - Thriving Communities

Program Contact:
Christie Anthoney, AD
Community & Culture 8203 7444

2018/00561
Public

Approving Officer:
Clare Mockler, Deputy CEO &
Director Culture

EXECUTIVE SUMMARY

This report summarises key findings of the community engagement undertaken on the draft Community Land Management Plan (CLMP) for Golden Wattle Park/Mirnu Wirra (Park 21W) and seeks the approval of Council in finalising the CLMP.

Following previous support for a 465sqm two level building incorporating an undercroft, a preliminary building concept has been developed to enable Council to provide advice on the design.

With the support of Council, the sporting lessee in Park 21W will utilise the building concept to commence sourcing funds to deliver the building. Once the lessee has secured funding, a revised building concept commensurate with their budget will be tabled with the Adelaide Park Lands Authority and Council for further consideration.

The design is consistent with the Adelaide Park Lands Building Design Guideline, although it is recommended that the revised design has a reduced overall building footprint that undergrounds the proposed rainwater tanks or includes these in the footprint calculations and demonstrates the visual and cost differences associated with incorporating and not incorporating an undercroft.

This matter was considered and supported by the Adelaide Park Lands Authority on 3 September 2020.

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The following recommendation will be presented to Council on 13 October 2020 for consideration

That Council:

1. Receives the community engagement findings summarised in Attachment A to Item # on the Agenda for the meeting of the Council held on 13 October 2020.
 2. Adopts the Community Land Management Plan for Golden Wattle Park/Mirnu Wirra (Park 21W) as per Attachment B to Item # on the Agenda for the meeting of the Council held on 13 October 2020.
 3. Notes the design intent of the preliminary building concept for Golden Wattle Park/Mirnu Wirra (Park 21W) as per Attachment C to Item # on the Agenda for the meeting of the Council held on 13 October 2020, which has been developed for the purpose of the lessee seeking external funding.
 4. Notes that once funding is secured by the lessee, a revised building concept based on the design intent will be tabled with the Adelaide Park Lands Authority and Council that includes:
 - 4.1. A reduced building footprint that does not exceed 465sqm as defined by the Adelaide Park Lands Building Design Guideline.
 - 4.2. Undergrounded rainwater tanks or above ground rainwater tanks that are concealed and counted towards the building ground footprint.
 - 4.3. An examination of the visual and cost differences associated with incorporating and not incorporating an undercroft.
 5. Approves the Lord Mayor providing a letter of support to assist the lessee in securing funding for a new building in Golden Wattle Park/Mirnu Wirra (Park 21W).
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IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Thriving Communities This report supports the Strategic Plan action of “leveraging the Adelaide Park Lands to promote health, wellbeing and lifestyle experiences”.
Policy	The preliminary building concept is consistent with the Park Lands Building Design Guideline, which aspires for community sports buildings that are ‘purpose-designed, safe and accessible for participation in a wide variety of sports, while also providing multi-function spaces for flexible use by the wider community’.
Consultation	Two community engagement processes undertaken in December 2018 and May-June 2020 have informed the Community Land Management Plan (CLMP) for Park 21W. Stakeholder engagement has informed the draft building design.
Resource	Not as a result of this report
Risk / Legal / Legislative	The City of Adelaide is required to review its CLMP for the Adelaide Park Lands at least once every five years. This report contains a revision to the CLMP chapter for Park 21W.
Opportunities	The proposals for enhancements to Park 21W detailed in the CLMP are currently unfunded. The delivery of these proposals will be subject to consideration of project priorities across the City and Park Lands, future budget deliberations and external funding opportunities. Supporting the preliminary building concept in-principle will enable the Adelaide Lutheran Sports and Recreation Association (ALSARA) to seek external funding to support delivery of new clubrooms.
20/21 Budget Allocation	Not as a result of this report
Proposed 21/22 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
20/21 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Consistent with their current lease agreement, any future lease will require ALSARA to be responsible for ongoing maintenance costs related to a new building and associated sports infrastructure, excluding the proposed public amenities.
Other Funding Sources	The removal and remediation of the existing building and the provision of the proposed new building including the public amenities will need to be funded by ALSARA.

DISCUSSION

1. In August 2018, Council approved a draft Concept Plan for Golden Wattle Park/Mirnu Wirra (Park 21W) and provided in-principle agreement for:
 - 1.1. A centralised fit-for-purpose clubroom of a two level design not exceeding 465sqm of ground building footprint, incorporating an undercroft lower level and landscape architecture treatments.
 - 1.2. A formalised car park of 150 spaces with appropriate plantings and permeable surfaces.
2. Community engagement on the draft Concept Plan occurred in December 2018. A summary of the community engagement findings is provided here (Link 1 view [here](#)).
3. As a result of the community engagement, a number of changes were made to the Concept Plan including relocating the proposed new clubrooms to the western edge of the park and reducing the size of the proposed car park from 150 to 112 spaces. The car park location was also changed to the western edge.
4. These changes to the Concept Plan along with other feedback captured in the community engagement process informed the development of a draft Community Land Management Plan (CLMP) for Park 21W.
5. On 11 February 2020, Council approved the revised Concept Plan for Park 21W. At this same meeting, Council approved the release of the draft CLMP for statutory consultation.

Community Engagement

6. We undertook community engagement on the draft CLMP between 25 May and 18 June 2020. Engagement during this period included:
 - 6.1. 423 people visited at least one page on the engagement webpage.
 - 6.2. 256 people viewed/downloaded a document.
 - 6.3. 46 people completed the submission form (45 online).
 - 6.4. Two City resident groups and two individuals submitted feedback in letter/e-mail format.
7. Of those that responded online, three of the respondents lived in the City.
8. Key findings from the engagement were:
 - 8.1. The South West City Community Association and South-East City Residents Association both objected to the reference of permitting permanent off-street parking in Park 21W.
 - 8.2. The South West City Community Association requested a reference in the CLMP to no permanent liquor licences for facilities in Park 21W and objected to the section on 'circumstances not provided for'.
 - 8.3. The South-East City Residents Association requested more specific wording in relation to the former bitumen car entrance being replaced with a permeable path of an appropriate width.
 - 8.4. Due to the high conservation value of remnant species within the Key Biodiversity Zone, it was requested that removal of some trees and shrubs be considered in areas of high concentrations of remnant species to counter the effects of shading and competition.
 - 8.5. There were multiple references to the Wattle Grove and reinstatement of this historically significant (Gallipoli) war memorial.
 - 8.6. The majority of respondents strongly agreed (76%) or agreed (20%) with the CLMP objectives for use and management of Park 21W, while one person strongly disagreed.
 - 8.7. Most comments in relation to the CLMP objectives referred to this Plan leading to increased public/community use of Park 21W.
 - 8.8. The majority of respondents strongly agreed (73%) or agreed (20%) with the CLMP policies and proposals for use and management of Park 21W, whilst one person strongly disagreed.
 - 8.9. Most comments in relation to the CLMP policies and proposals referred to support for improved facilities.
 - 8.10. Additional comments and feedback were predominantly positive, with support expressed for improved recreation and sport facilities and safe car parking.
9. A summary of the community engagement findings is provided in **Attachment A**.

Community Land Management Plan

10. In response to the community engagement findings, a final draft of the CLMP for Park 21W is provided at **Attachment B**. Amendments to the CLMP are detailed below:

Comment/Topic	Response
No permanent off-street parking	The CLMP requires off street parking to be designed in a way that is sensitive to the Park Lands and contains parking controls to prevent general commuter parking, ensuring parking only occurs when the sports fields are in use. No change to the CLMP.
No permanent liquor licence	Council's Park Lands Leasing and Licensing Policy supports lessees undertaking revenue generating activities to assist community organisations to remain financially sustainable. The sporting lessee in Park 21W has an existing liquor licence and we are not aware of any issues arising from the holding of this licence. The existing and proposed facilities are located away from residential areas. The CLMP identifies that the 'use of the building will be consistent with the operation of a community facility including limited sports administration duties, storage of equipment, sports related events, cultural activities, not for profit community development programs and events and operation of a small-scale café/kiosk'. No change to the CLMP.
Don't agree with statement in Section 11 - Circumstances Not Provided For	Section 11 of the CLMP has been revised to require consideration by the Board and the Council prior to an amendment being proposed.
Remove/replace former bitumen car entrance off Greenhill Road	Section 7 of the CLMP has been revised to include 'the bitumen car entrance and associated infrastructure off Greenhill Road will be replaced with a permeable pedestrian path'.
Vegetation management within the Key Biodiversity Area	Section 7 of the CLMP has been revised to include 'undertake select removal of planted trees and shrubs in areas of high concentration of remnant species to counter the effects of shading and competition' and the Key Biodiversity Area (KBA) map amended to expand the 'protected conservation zone'. The area around the Wattle Grove site has been removed from the KBA recognising the focus on management of trees and less on ground cover and biodiversity.
Reinstatement of the Wattle Grove	The CLMP recommends to 're-establish the Wattle Grove in the north-east corner of Park 21W giving consideration to the original landscape setting including the pergola'. To further support this, the CLMP has been revised to include a reference to the Wattle Grove in Section 6 – Objectives.
Kaurna Statements	Sections 2 and 5 of the CLMP have been revised in consultation with Kaurna people.
Miscellaneous – Dog Management	Section 7 of the CLMP has been revised by removing a reference to designating shared paths as 'dog on lead' spaces. This was removed to ensure consistency of dog management across the Park Lands.

Draft Building Concept

11. Adelaide Lutheran Sports and Recreation Association (ALSARA) is the head lessee of the sports facilities in Park 21W. The facilities are used by ALSARA football, cricket and soccer clubs and Concordia College. ALSARA also has a large netball club who utilise the clubroom facilities in Park 21W and play on the courts in Park 22.

12. Through sub-leasing and casual hire, the facilities are also used by SA Flying Disc Association, Sturt Street Community School, Gaelic Football, Glenunga Football Club, Reclink Australia (sports program for vulnerable people), SAPSASA school sport, and many SANFL and AFL run programmes for juniors, women, multicultural groups and AFL 9s. ALSARA estimates that approximately 1,320 players and 34,834 people in total, including officials and supporters, visit the facilities each year.
13. The existing clubroom facility does not meet contemporary community sports requirements. An audit of the facility highlighted many of the facility's deficiencies. Structurally, the building is ageing and has several major structural issues.
14. A preliminary building concept has been developed to replace the existing building of 390sqm. The concept is shown at **Attachment C** and is a two level design incorporating an undercroft. While the ground floor area is 465sqm, the actual building footprint as defined by the Adelaide Park Lands Building Design Guideline is approximately 500sqm. The enclosed rainwater tanks area is another 66sqm.
15. The floorplan has been designed to optimise programming opportunities by the lessee for formal sporting activities and by external community groups for non-sporting community development activities. Consideration has been given to:
 - 15.1. Multiple summer sports occurring simultaneously (e.g. cricket, ultimate frisbee, netball).
 - 15.2. Multiple winter sports occurring simultaneously (e.g. Australian rules football, soccer, ultimate frisbee, netball).
 - 15.3. Storage facilities to support summer and winter sports, Sturt Street Community School/Children's Centre activities and Southwest City Petanque activities.
 - 15.4. Club development and community development activities on the upper level with change facilities to support performing arts.
 - 15.5. Providing public amenities and kiosk facilities that are externally accessible to all Park Lands users.
16. We have reviewed the preliminary building concept against the Adelaide Park Lands Building Design Guideline. The following is a summary of our review:
 - 16.1. While this building project does not achieve a consolidation of multiple buildings, it provides a new facility that can accommodate multiple user groups simultaneously and offers opportunities for non-sporting community groups to make use of the building and surrounding Park Lands.
 - 16.2. The siting of this building balances optimum solar orientation for best practice passive environmental design, with a relationship to the sporting fields that allows for premium viewing opportunities. The building is positioned towards the park edge to ensure the open nature of the park is not compromised.
 - 16.3. Extensive concealed rainwater tanks are proposed to retain water on site from the substantial roof catchment. The Guideline advocates for underground rainwater tanks and it is recommended that they either be undergrounded or counted in the building footprint calculations given they are well integrated in the design.
 - 16.4. The building has been designed to be viewed 'in the round' with no perceivable front or back and has a recessed base to give the appearance of minimal connection to the natural ground.
 - 16.5. The proposed material palette is appropriate for a building in the Park Lands, ensuring it will integrate well, be durable and is resistant to graffiti. In addition, the building's materials could be recycled at the end of its life.
 - 16.6. The building shows a comprehensive consideration of CPTED and universal access requirements, balanced with the design features that offer comfort and protection to intended building users and spectators.
 - 16.7. The design incorporates a partial undercroft. This results in a larger building envelope with retaining walls, ramps and steps required to support access to facilities on the 'ground floor' and puts the building at risk of flooding from stormwater surface flows. Raising the ground floor building level 300mm above natural ground will have the same impacts to universal access as the undercroft presents, but is likely to reduce construction costs and extend the life of the building.
 - 16.8. The flat roof assists the building to sit low in the Park Lands landscape. This is assisted further by the partial undercroft. If the undercroft was removed, the flat roof would still allow the building to be of an acceptable height in this park.
17. As the lessee, ALSARA is responsible for funding the building. The purpose of this report is to seek support for the design intent of the preliminary building concept to enable the lessee to seek external funding.

18. The estimated construction cost of this building concept is over \$5,000,000. Whilst ALSARA has not commenced sourcing funds, this estimate is not considered viable and will require a wholesale reduction in the scale of the building. An obvious starting point is the ground building footprint (500sqm), which exceeds what was previously endorsed (465sqm) and it's recommended that the footprint be reduced to align with the previous decision.
19. To understand the amount of excavation, costs and risks associated with delivering an undercroft, it is recommended that the lessee examine the visual and cost differences of incorporating and not incorporating an undercroft.
20. To assist ALSARA in securing funding for this project, it's recommended that a letter of support from the Lord Mayor be provided to the lessee.

Adelaide Park Lands Authority

21. The Adelaide Park Lands Authority considered this matter on 3 September 2020. The Board was supportive of the Community Land Management Plan and the preliminary building concept design. The Board did request that we ensure the future building design remain within the approved building footprint and that the rainwater tanks be concealed.

Car Parking

22. The Concept Plan for Park 21W allows for an off-street car park of a maximum of 112 spaces located on the western edge of the park. The actual vehicle capacity of the car park will be determined by the final design and funding availability.
23. The placement of the car park relies on the removal of the existing sports building in Park 21W. With no identified timeframe for the delivery of the new building and no funding allocated to design or delivery of the car park, it's not considered a priority at this point.

Next Steps

24. Subject to the approval of Council:
 - 24.1. The CLMP will be finalised for publication on Council's website.
 - 24.2. ALSARA will seek external funding for a new community sports building in Park 21W based on the design intent of the building concept shown in **Attachment C**.
25. Once ALSARA has secured funding for the sports building, a revised building concept commensurate with their budget will be tabled with the Board and Council for further consideration.

DATA AND SUPPORTING INFORMATION

Link A – Park 21W Community Engagement Summary – December 2018

ATTACHMENTS

Attachment A – Park 21W CLMP Community Engagement Summary – May/June 2020

Attachment B – Golden Wattle Park/Mirnu Wirra (Park 21W) Community Land Management Plan

Attachment C – Park 21W Community Sports Building Preliminary Building Concept

- END OF REPORT -

COMMUNITY ENGAGEMENT SUMMARY

Draft Community Land Management Plan – Golden Wattle Park/Mirnu Wirra
(Park 21W)

July 2020

DOCUMENT PROPERTIES

Contact for enquiries and proposed changes

If you have any questions regarding this document, please contact:

Contact Officer: Ray Scheuboeck

Title: Senior Coordinator Recreation and Sport

Phone: (08) 8203 7688

Email: r.scheuboeck@cityofadelaide.com.au

Record Details

HPRM Reference: ACC2020/101343

HPRM Container: 2020/00346

1. BACKGROUND

Under the Local Government Act 1999 (SA), all Councils are required to develop management plans for community land which is under their care and control. These plans show the way in which the land is to be used.

On 4 February 2020, Council approved a Concept Plan for the enhancement of Golden Wattle Park/Mirnu Wirra (Park 21W). This Concept Plan was shaped by community feedback collected through a community engagement process conducted in late 2018/early 2019.

The existing Community Land Management Plan (CLMP) for Park 21W has been amended to reflect the Concept Plan and to ensure it is consistent with the Adelaide Park Lands Management Strategy 2015-2025 (APLMS).

On 4 February 2020, Council approved statutory consultation being undertaken on the draft CLMP for Park 21W.

1.1 Key Dates

Community engagement occurred between 25 May and 18 June 2020.

1.2 Key Numbers

423 visits to the Your Say Adelaide engagement page
256 people viewed/downloaded a document
46 people completed the submission form
4 written submissions were received from individuals and community organisations including: <ul style="list-style-type: none"> • South West City Community Association • South-East City Residents Association

1.3 Key Findings

The South West City Community Association and South-East City Residents Association both objected to the reference of permitting permanent off-street parking in Park 21W.

The South West City Community Association requested a reference in the CLMP to no permanent liquor licences for facilities in Park 21W and objected to the section on 'circumstances not provided for'.

The South-East City Residents Association requested more specific wording in relation to the former bitumen car entrance being replaced with a permeable path of an appropriate width.

Due to the high conservation value of remnant species within the Key Biodiversity Zone, it was requested that removal of some trees and shrubs be considered in areas of high concentrations of remnant species to counter the effects of shading and competition.

There were multiple references to the Wattle Grove and reinstatement of this historically significant (Gallipoli) war memorial.

The majority of respondents strongly agreed or agreed with the CLMP objectives for use and management of Park 21W, whilst one person strongly disagreed.

Most comments in relation to the CLMP objectives referred to this Plan leading to increased public/community use of Park 21W.

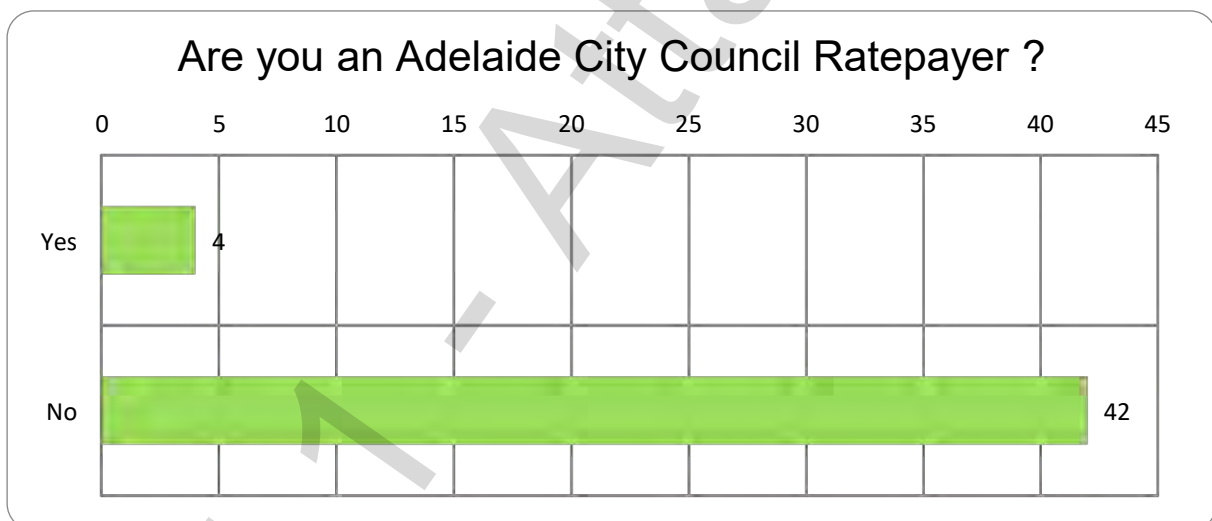
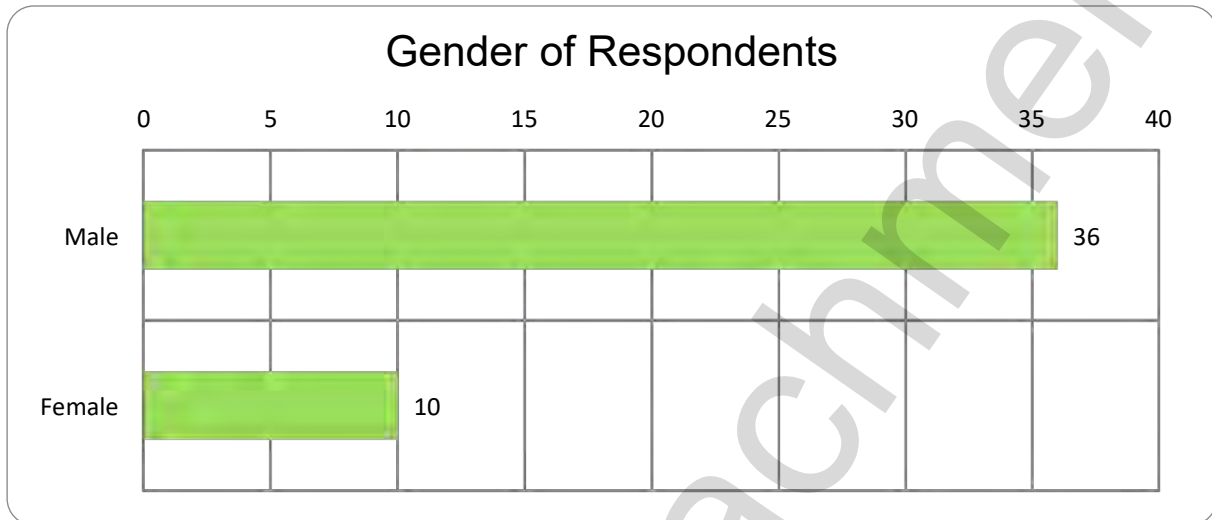
The majority of respondents strongly agreed or agreed with the CLMP policies and proposals for use and management of Park 21W, whilst one person strongly disagreed.

Most comments in relation to the CLMP policies and proposals referred to support for improved facilities.

Additional comments and feedback were predominantly positive, with support expressed for improved recreation and sport facilities and safe car parking.

2. WHO RESPONDED

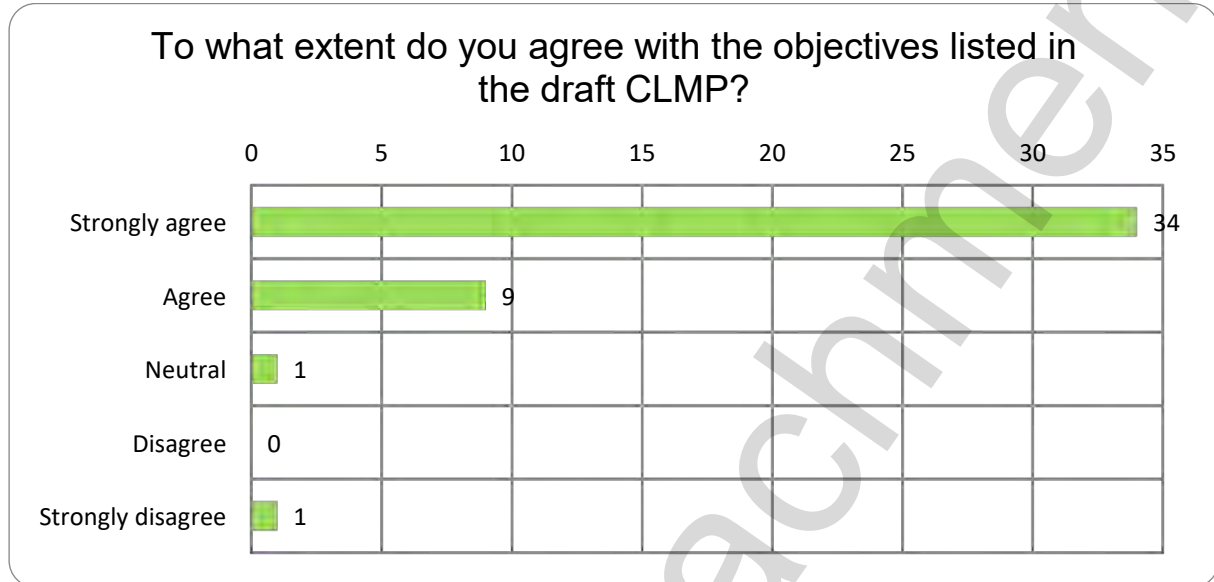
This section relates to the 46 people who completed the Your Say Adelaide online feedback form. It was not possible to include the four written submissions received from individuals and organisations as they did not include information relevant to this section. These submissions are summarised later in this report (Section 4).



3. SUBMISSION FORM RESPONSES

The following is a summary of the 46 submission forms received.

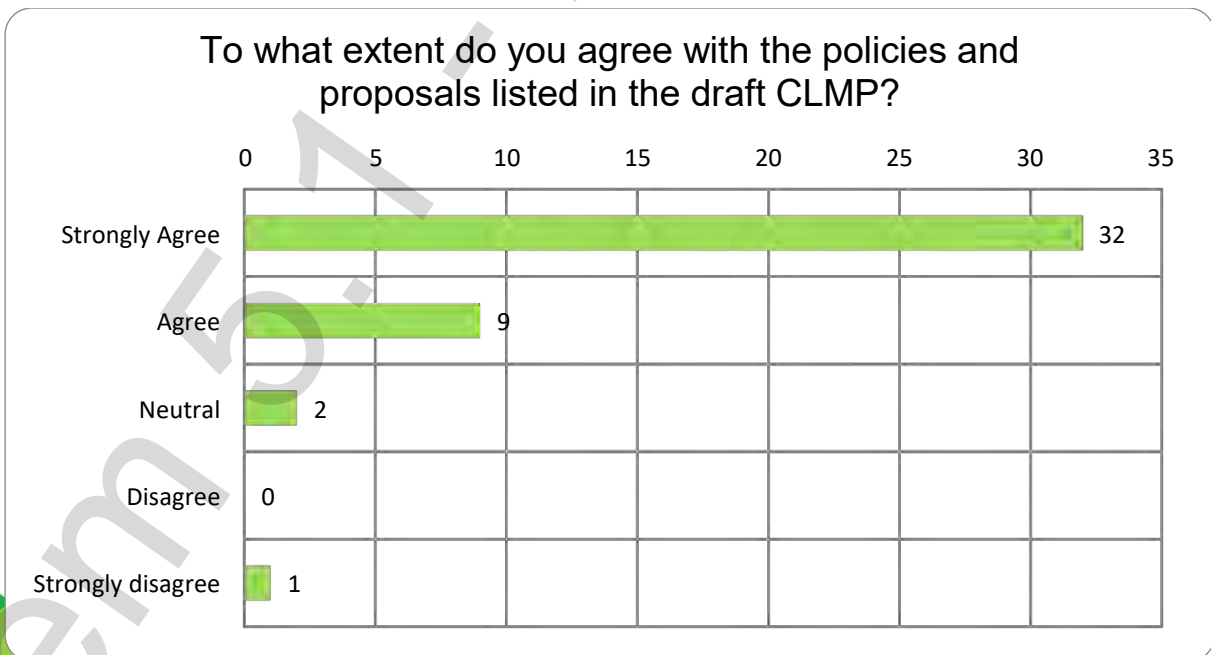
3.1 Objectives



Response	Comments
Strongly Agree	<i>All current facilities Just need improving. Lots of spare space that is not used by anyone.</i>
	<i>I think it opens up the parklands to be more accessible for a wider variety of the community.</i>
	<i>The park lands are a beautiful area but the old clubrooms are a bit of an eye sore</i>
	<i>Getting people into this part of the parklands is super important. Community sport is healthy and beneficial - both physically and mentally</i>
	<i>Off street parking is an absolute must because it gets dangerous with cars being parked along Goodwood Road at times; however it's currently necessary given the lack of parking space available in the precinct. Modern clubrooms with well-lit female & male bathrooms/change rooms would increase safety and comfortability of all precinct patrons.</i>
	<i>Community use of the parklands is essential. No use having parks that no one uses.</i>
	<i>Excellent inclusion of parking, new pathway, future pedestrian crossing, playspace, pentaque and mound for viewing at the oval.</i>
	<i>Strongly support the following two objectives: * Create flexible venues and spaces which are fit-for-purpose for community sport that accommodate future growth and increase the diversity of physical activity opportunities available to the community. • Manage the north-west of Park 21W as a regional activity hub for formal and informal</i>

	<p><i>recreation including open sports fields, Princess Elizabeth Playground, Lundie</i></p> <p><i>Gardens and associated park amenities such as playspaces, barbecues, shelters/shade structures, seats, drinking fountains, toilets, pathways, lighting, fitness loops and shade tree planting.</i></p> <p><i>Social and non-elite sport is good for individuals and the community – there is a need and support for a hub like this in Park 21W.</i></p> <ul style="list-style-type: none"> <i>• This part of the parklands will massively benefit from increased visitation</i> <i>• Off-street parking is really important for access and safety (juniors etc)</i>
Strongly Agree	<p><i>I Support ongoing public use of the area, particularly for the existing community sporting activities and the provision of safe and acceptable car parking facilities. Enhancing this area of the parklands with improved facilities will increase community use for different sports and activities that will include individuals, families and clubs.</i></p> <p><i>I appreciate the recognition and protection of areas with cultural heritage significance and mature vegetation.</i></p> <p><i>Sporting facilities are paramount to getting our kids active, healthy and involved in our community.</i></p>
Agree	<i>Well outlined</i>
Neutral	<i>Necessary to negotiate with community historians & residents as to what these would mean on the ground.</i>
Strongly Disagree	<i>Council has acted ultra vires in falsely alleging any right or power to "enhance", develop, or urbanise the Adelaide Park Lands, including Park 21W, and the "Concept Plan" purportedly "approved by Council" on 4 February 2020 is illegitimate and unlawful</i>

3.2 Policies and Proposals



Response	Comments
Strongly Agree	<p><i>Building are very old and past there use by date. Better facilities will attract more users.</i></p> <p><i>Fitness loop will be awesome, and will then be a good link with other surrounding parklands.</i></p> <p><i>Oval spaces are well used, but this looks like it allows for even greater use.</i></p>
	<p><i>Off street parking for safety and access is really important. Lighting is good too</i></p>
	<p><i>Regarding the Park 21W activity hub: I believe that non-elite and social sport provides great benefits to the community and atmosphere of the parklands and a hub such as this would be fantastic in promoting these benefits. It would provide a significant improvement on the current facilities, which would improve inclusivity for women's and junior sport and improved lighting will help safety. This would increase usage and visitation of the Parklands and increase enjoyment and usage of the Park.</i></p> <p><i>Facilities such as parking and the trail will also reduce barriers to participating in recreational activities in the parklands, further encouraging visitation and promoting enjoyment of the park.</i></p>
	<p><i>I like the Idea of growing the sports space and biodiversity areas. Creating new habitats and spaces sympathetic with the environment.</i></p>
	<p><i>Excellent proposal to upgrade sporting facilities to enable growth in participation. Women's, Men's, Girls and Boys teams will all be catered for with facilities that are fit for purpose.</i></p>
	<p><i>Looks inviting and practical</i></p>
	<p><i>There is not enough suitable facilities that exist in the parklands for women's and junior sport – this will help improve it drastically.</i></p>
	<p><i>I support the Policies and proposals for the Park 21W Activity Hub including the upgraded clubroom building facilities, sporting fields, lighting and cricket nets.</i></p>
	<p><i>The current proposed location for the community sports building is good being close to the existing facility and surrounded by a good screening of trees. The proximity to the courts on the western side of Goodwood Road will likely promote interaction and increased use of the facilities.</i></p> <p><i>The off road parking will make for a safer zone particularly in times when there are parking restrictions on the eastern side of Goodwood Road.</i></p> <p><i>The lighted crossover that is proposed to connect future walking trails should be installed asap for safer crossing of Goodwood Road, particularly when there are young children involved in junior sport crossing what is a very busy road.</i></p> <p><i>The increased planting and enhancement of the biodiversity area provides a good balance between true parklands and spaces for community use.</i></p>
Agree	<p><i>While I do not oppose formal sports fields and associated sports building, and it is suitable at this period of time, they must not become an enshrined feature of the parklands, for example in the future this space better used for another purpose. I do not agree with parking on the parklands in conjunction with the sporting facilities; I note that consideration has been made for environmentally sensitive parking in this area. There must be a planned transition away from car parking associated with the Royal Show.</i></p>

Neutral	<i>Important that ACC consult pro-actively with ALL interested Party re Gallipoli Gardens Wattle Grove, including historians & residents SW quarter.</i>
	<i>Well regulated and maintained off-street parking will be of benefit for the safety of children participating in junior sports in the area.</i>
Strongly Disagree	<i>Council has acted ultra vires in falsely alleging any right or power to "enhance", develop, or urbanise the Adelaide Park Lands, including Park 21W, and the "Concept Plan" purportedly "approved by Council" on 4 February 2020 is illegitimate and unlawful</i>

3.3 Additional Comments/Feedback

<p><i>* The placement of the new community sport building (06) as marked on the concept plan is correct. The open space of Golden Wattle Park SHOULD NOT be compromised by placing buildings in central areas of the park.</i></p> <p><i>* The northwest area of Golden Wattle Park, between (03) and (24), is generally plain and featureless. It was once the landscaped area of Lundie Gardens. Reinstatement of the natural creek that runs through it would bring back its character.</i></p> <p><i>* The northeast area of Golden Wattle Park (12) has been a wasted space for many years. It could be upgraded as a smaller organised sport area - oval/soccer pitch - for children at Sturt Street School.</i></p> <p><i>* The removal of the Dardanelles Cenotaph from Golden Wattle Park after 100 years is still deplored. Re-establishment of the Wattle Grove (21) should be a priority.</i></p>
<i>Council Strategic Goal is to activate the parklands and the development of a community sporting hub is an excellent way of achieving this goal. However important to note that investment in infrastructure such as building and carpark is essential for this to be achieved.</i>
<i>Let's hope this all goes ahead sooner rather than later.</i>
<i>An elevated walkway across Goodwood Rd connecting Park 21W to the netball courts could be another safety consideration.</i>
<i>The development would significantly enhance the wider community, as it reaches people from all over the metropolitan area on every day of the week in sporting activities</i>
<i>Important to ensure ongoing long term leases for current users.</i>
<i>The ongoing development and improvements to the parklands trail is fantastic for residents and visitors</i>
<i>Mixed use facilities that provide recreational facilities is exactly what the south park lands has been requiring for a very long period.</i>
<i>Get it happening as soon as possible.</i>
<i>With limited space in Adelaide at the moment due to increased sporting activities such as Female Football etc now growing at a rapid rate finding space to train especially with a good source of lighting is near impossible. As a Country Football club we rely on space available such as at the Adelaide Lutheran Football Club. these guys have been tremendous in doing what they can to allow us to train on those parklands. with so many country lads moving to Adelaide either due to work of Uni it is important we continue the relationship we currently have. I know many others find it extremely difficult to find suitable facilities and its not getting any easier. As i mentioned with Female Football and the strong backing by the AFL with their Auskick programme more & more are seeking available space. Park 21 is an incredible area so close to the city with easy access for all to meet & and enjoy the physical activities they love. This must remain in my opinion a</i>

<i>viable option for all whether it be individuals or clubs to continue to have access this space and with that I fully support the re development of the parklands to be used as it has and currently does, I also fully support the lighting project which will help fulfill the needs and strong demands for this type of space anytime of the day/night. Thankyou</i>
<i>This would be a fantastic initiative to help build a community atmosphere through a multipurpose nature and sports centre.</i>
<i>Its a fantastic initiative that will benefit all stakeholders as well as improve and protect the park from an environmental perspective.</i>
<i>The draft enhances the experience significantly of the current users of the area, notably the Adelaide Lutheran Football Club, but also caters for many more potential users of the area with the excellent central pathway, exercise loop, playspace and picnic facilities. Well done.</i>
<i>I understand that the concept plan has been supported, but it does form part of the CLMP. I think the design looks good, but would function better with some of the facilities located closer to the clubrooms, such as the cricket nets and the nature play area. I think a redevelopment of this park is a great idea, but with minimalist intrusion. I support the parking, as the existing situation is dangerous, and disrupts traffic. Parking shouldn't be for the general public, as park lands should not be an area of car parking. Car parking should be of a permeable surface, to minimise change to the parklands</i>
<i>i just want the park lands to be well used by the community in an environmentally sound way. it would be great to have a big water play area like Darling harbour.</i>
<i>This has the potential to be a magnificent, sensitive upgrade to this area of the park lands, delivering substantial improvements to recreational, community and sporting users, whilst also protecting and improving cultural and environmental elements.</i>
<i>This sounds like a fantastic idea.</i>
<i>Whole heartedly support the car park design and having the club rooms further away from Goodwood road for convenience of players and to minimise vandalism.</i>
<ol style="list-style-type: none"> 1. Social and non-elite sport is good for individuals and the community – there is a need and support for a hub like this in Park 21W 2. This part of the parklands will massively benefit from increased visitation 3. Off-street parking is really important for access and safety (juniors etc) 4. Not enough suitable facilities exist in the parklands for women's and junior sport – this will help improve 5. Supports development of parklands trail 6. Lighting and usage is great for safety 7. Parking and lighting better for Royal Adelaide Show
<ul style="list-style-type: none"> • Supports development of parklands trail • Lighting and usage is great for safety • Parking and lighting better for Royal Adelaide Show
<i>My key point in my submission to the initial consultation on the upgrade of Park 21W was that the north/south path, identified as 08 on the concept plan, should be upgraded suitable for walking and cycling because it is a well-used path by inner southern suburb residents. I am disappointed that this has not been addressed. I appreciate (but am disappointed) that the lighting will be removed to protect native fauna. However there is no mention of the resurfacing of this path, which can be done sensitively and consistent with the protection of the biodiversity objective for this area. Does 'permeable paths' on the concept plan simply mean that the current 'goat track' will be left as it is, or will the Council surface this to facilitate walking and cycling?</i>

*The concept plan looks good and shows that all parkland users have been considered within the Park 21W zone.
It would be good to show the potential staged construction of this area and the potential timeline for the enhancements.*

*Development and improvement of sports facilities supports an increase in sporting participation by women and children.
Improvements in trails for running and cycling continue to be essential throughout Adelaide City Council areas. This is of particular importance for commuters and children cycling and playing in city areas.
Additional sports grounds with lighting to standards to host evening and night sports matches will improve oval accessibility throughout the year, particularly winter months. This allows junior and adult sports to access facilities at different times.*

As a regular user of Park 21, I fully support the preference for a new club room facility, sports lighting and provisions for some form of car parking

- Social and non-elite sport is good for individuals and the community – there is a need and support for a hub like this in Park 21W*
- This part of the parklands will massively benefit from increased visitation*
- Off-street parking is really important for access and safety*
- Not enough suitable facilities exist in the parklands for women's and junior sport – this will help improve*
- Supports development of parklands trail*
- Lighting and usage is great for safety*
- Parking and lighting better for Royal Adelaide Show*

4. E-MAIL AND LETTER SUBMISSIONS

4.1 South West City Community Association

Park 21W: Submission regarding Golden Wattle Park/Mirnu Wirra – Draft Community Land Management Plan (Draft CLMP), due 5pm 18 June 2020

As we have indicated in other prior submissions to the City of Adelaide (**Council**), South West City Community Association Inc (**SWCCA**) was formed in August 2012 to give a voice to the residents and community in the South West corner of Adelaide City. As this proposal will directly affect the South West City, we will address the overall proposal, with reference to the impact on the implications of this topic for the South West City community.

As SWCCA represents the residents and community members in the South West City with whom we remain in contact, this submission should not be viewed as one, but as many submissions from the concerned people we represent. **However, if ACC continues to view this as one submission, we at least wish that it to be counted as 7, being the number of the Committee of Management of SWCCA.**

The Your Say Process

For some time now SWCCA has taken issue with the Your Say process and the manner in which the questions are phrased to the general public. We cite the recent issues regarding the Your Say process with the Aquatic Centre and the unsolicited bid by the Australian Football League (the Crows). Instead of asking the people of South Australia whether they wanted a football club to alienate a large portion of the Park Lands to build their exclusive headquarters, training fields and clubrooms, with the sweetener being a new aquatic centre in place of the current run-down facility, the Your Say document asked whether the Crows had complied with the Unsolicited Bid process – not whether the general public approved of the concept itself. However, if people were goaded into voting one way or the other on this proposal, it would give carte blanche for the project to go ahead.

This is one of a swathe of similar curiously-worded (dare we say - biased?) Your Say proposals put to the general public over time, and if viewed from the outside, there is an argument that there exists a culture to undermine the process and result in the answer from this process that was wanted all along.

The Draft CLMP

We also note with this Your Say matter that, when viewing the documents provided for consideration by our community, the existing CLMP (**CLMP**) was not provided on the Website, so that the two documents could be compared. It is difficult for the general public to look at the matter with objectivity without referring to both documents side by side.

On reading the information available at the Your Say Adelaide site, comparing this information with the CLMP, and listening to our community we have come to the following conclusions.

Yet again we cannot answer the questions provide in the **Information Project Document (IPD)** with an agree/ disagree etc response due to the complexities involved. We understand that this will mean that, yet again, and unfortunately, our data will not be included in the graph or pie chart produced from the data provided by those using the form or survey. Again we can see this a failing of the Your Say process, but there is little we can do, as the comments from us result from our community, so do not fit neatly in the IPD.

We understand that over time the CLMPs in the various Park Lands should be considered for amendment but we note that this only seems to occur where a major development is promoted within a Park, and the relevant CLMP is adapted to allow this to occur. We despair with this process where these CLMPs are being re-written to permit previously unacceptable development to proceed in various areas. This same process has already occurred in Parks 25, 24, 22, now in Park 21W, and will soon be applied to Park 20. Each of these developments are resulting in large areas of the Park Lands being converted into sporting complexes which are of little use to the general public who visit these Parks.

The consensus from our community is that unless our community members joined the sporting clubs involved, they would not have access to new club room building on the Park and generally they felt excluded from the playing field areas. As a result, these sporting complexes have the effect of alienating people not directly involved in the various sporting pursuits.

As we have said before, large sporting hubs, car parks, ovals, tennis/netball courts, event spaces and other playing fields are no longer Park Lands. If you are not playing sport or attending an event, these large flat treeless areas are exposed and very inhospitable places that offer little amenity to the general public.

SWCCA in fact has found that the Draft CLMP is reversing the emphasis in Park 21 West from an area set aside primarily for Key Biodiversity Areas, encompassing approximately 70% of the Park, into a Park in which the bulk of the area will consist primarily of sporting and recreation facilities. Why is an area currently shown as a Key Biodiversity Area, set aside for protecting the diminishing Park Lands' remnant vegetation, allowed to be converted into an oval by expanding the existing sports licence?

If we look at the information provided in the IPD with respect to the Draft CLMP in Park 21 West and the actual result we find:-

IPD (under FAQ): *"Key Management Differences in the revised CLMP will include....*

- *"Expansion of the key biodiversity area...."* (it has actually reduced by approximately 30-40% by the proposed implementation of more playing fields)
- *"expansion of the community sports licence area..."* (this will happen under the proposal to add the third oval to the sporting complex at the expense of a Key Biodiversity Area);
- *"Re-establishment of the Wattle Grove"* (SWCCA and the SW community endorses this aspect of the draft CLMP, but we wonder how long this will take).
- *"The provision of off-street parking facilities.."* (provision of car parking anywhere in the Park Lands should not be allowed.)

Cause 2: Kauna Statement of Cultural Significance

We note the generic paragraph under this heading, and would appreciate to know if there was some input from the local Indigenous Leaders.

Clause 6 - Objectives for the use and management of Park 21W - provides:-

- *Provide safe and accessible car parking facilities for park users which are designed to meet principles of water sensitive urban design.*

In CLMP 1, the overriding document of all CLMPs, it already provides:-

“..With the support of the beneficiary clubs and organisations, Council will seek to reduce the total area of the Park Lands used for parking ...”

SWCCA remains opposed to permanent car parking of any kind on Park Lands.

Clause 7: Policies and Proposals for the use and Management for Park 21W; Under the sub-heading Park 21w Activity Hub reference is made to clubroom building facilities. SWCCA requests that there be provision in this paragraph to the effect that permanent liquor licensing is not permitted for any clubrooms or facilities in this Park.

Clause 11: Circumstances Not Provided For - we quote the entire item

“This CLMP recognises that not all proposals for the management and enhancement of Park 21W can be foreseen. Any significant change not provided for here should be considered within the broader planning framework provided by the Adelaide Park Lands Management Strategy and considered as an amendment to this CLMP.”

This is a highly dangerous clause. The Park Lands are under enough danger from the State Government and others under the present system. SWCCA is opposed to this clause in its present form. This appears to allow a get-put-of-jail-free card to allow for any proposal without the need to go back to the CLMP.

This clause is indicative of the peril in which the Park Lands find themselves: that the very people charged with their protection are quite happily re-writing any of the Park Lands framework to enable further developments to proceed.

Yours Faithfully

4.2 South-East City Residents Association

The South East City Residents Association (SECRA) has examined the Golden Wattle Park/Mirnu Wirra (Park 21W) – Draft CLMP and has the following comments.

The area represented by SECRA is located in the south east corner of the city however SECRA has an interest in all of the Park Lands as they are provided for the enjoyment of all South Australians and are well used by our members. It is for this reason that SECRA is submitting this submission on the Park 21W CLMP.

While the proposed new Community Sports Building and the car park have been relocated from the centre of the park as originally proposed and the car park reduced from 150 to 112 parks SECRA is opposed to car parking on the Park Lands. In this particular situation SECRA is of the view that roads surrounding the Park 21W should be used for car parking instead within the Park. Persons will tend to be using the Park 21W facilities at night and on weekends when ample unrestricted parking would be available on these roads.

It is pleasing to see that the Park Lands Trail is being realigned through Park 21W. The Park lands Trail that surrounds the city has the potential to be a significant tourist attraction. Where else in the world are people able to walk or cycle around a trail surrounding a major city alongside a river, through natural woodlands, sporting and playground facilities and an historic cemetery where early settlers are buried? The section of the trail through Park 21W should therefore incorporate signage with cultural and historical information, including photographs, for the information of visitors.

Note 8 on the Concept Plan refers to “*existing permeable paths (remove existing lights)*”. This path appears to be an old bitumen road. As can be seen in the Attachment sections of bitumen remain and where the bitumen has deteriorated the sub-base aggregate remains. While the section of this path that was not bituminised could be defined as being “permeable” much of the old bitumen path could not be defined as “permeable”. SECRA questions if this path is required but if it is then all of the bitumen should be removed and replaced by a normal width permeable pathway.

SECRA acknowledges the work that has been done to improve the integration of the natural environment, history and improvements to the park.

Thank you for the opportunity to comment on the Golden Wattle Park/Mirnu Wirra (Park 21W) – Draft CLMP.

Yours sincerely

Attachment



4.3 Email from Individual (1)

Dear Mr Scheuboeck

Thank you for the opportunity to comment on the draft Community Land Management Plan Review for Golden Wattle Park/Mirnu Wirra (Park 21W).

I very much appreciate the attention to which the City of Adelaide gave my initial submission to this planning process and to the presence of rare original vegetation over the eastern half of Golden Wattle Park/Mirnu Wirra (Park 21W).

I note that much of the area is now proposed in the Key Biodiversity Zone as Protected Conservation Zone. Thank you and the City of Adelaide for this excellent outcome.

However, due to the high biodiversity in 2 other areas in the middle of the eastern triangle now listed as Buffer Conservation Zone, these must be allocated to the Protected Conservation Zone.

I attach a map showing the two areas which have the same or even better range of original native herbaceous species as the current Protected Conservation Zone.

I can think of no other area in the parklands that has such a high diversity of original herbaceous species in such a small area.

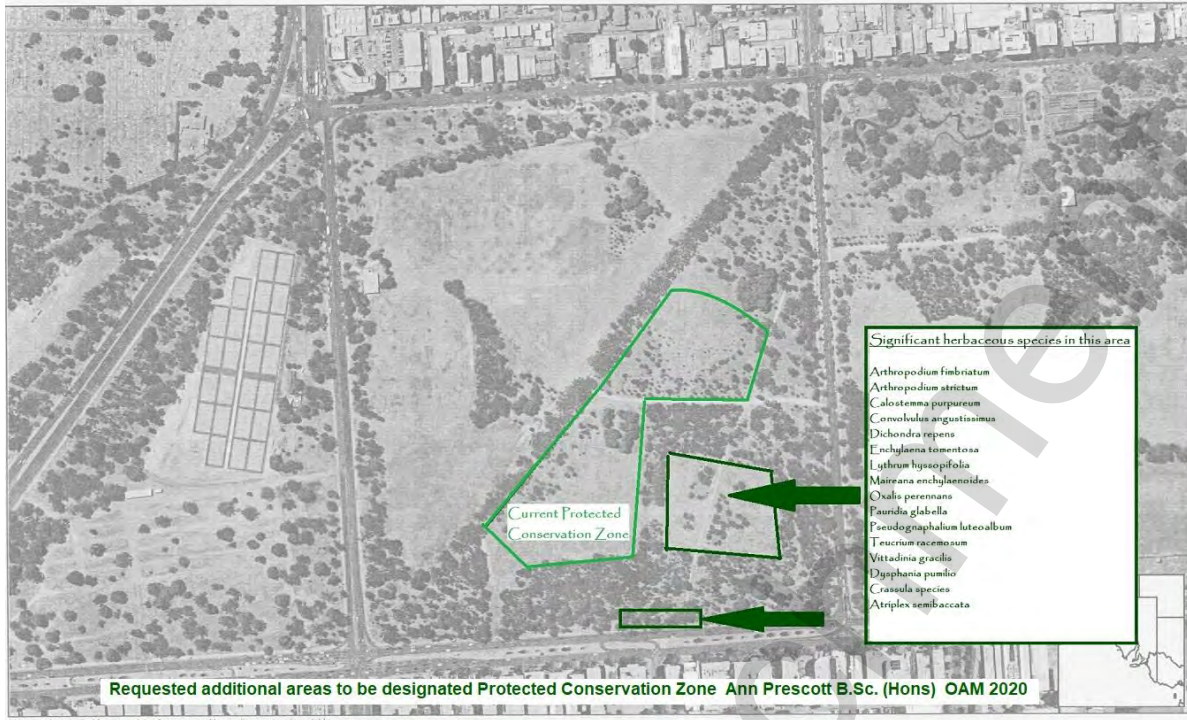
No additional tree and shrub planting or other modification should occur in these areas, except for the very careful judicious removal of some existing deliberately planted vegetation.

In the past, a number of the large shrubs and small trees were deliberately planted by ACC staff in this central area to protect these rare herbaceous species from mowing and other actions at a time when the valuable rare original biodiversity was less recognised.

I canvass the idea that some very careful judicious removal of some of these tree and shrub plantings must occur as the trees are now having a perverse effect of shading and competing with the rare indigenous herbaceous species.

I will also comment through the formal process but I do not expect that such process will allow for adding the attachment.

Yours sincerely



Item 5.1 - Attachment



4.4 Email from Individual (2)

The current consultation process is fundamentally flawed and fails to be unbiased, or to properly inform those being consulted. For these and other reasons enclosed below the answers to the 'consultation' questions are as follows:

Q1. To what extent do you agree with the OBJECTIVES for the use and management of Park 21W as listed in the draft CLMP?

Strongly Disagree

Comments *See enclosed.*

Q2. To what extent do you agree with the POLICIES AND PROPOSALS for the use and management of Park 21W as outlined in the draft CLMP?

Strongly Disagree

Comments *See Enclosed.*

Q3. Do you have any additional feedback on the draft CLMP for Park 21W?

Pursuant to the Local Government Act 1999 (SA) s 196 (4)(c) I have enclosed below provisions I require to be included in the Community Land Management Plan for Park 21W (and similarly for all CLMPs for the whole of the Adelaide Park Lands, along with recommendations and comments.

REQUIREMENTS / COMMENTS / RECOMMENDATIONS

Council has acted *ultra vires* in falsely alleging any right or power to "enhance", develop, or urbanise the Adelaide Park Lands, including Park 21W, and the "Concept Plan" purportedly "approved by Council" on 4 February 2020 is illegitimate and unlawful.

Recommendation 1:

The Adelaide City Council should:

- *end/ revoke the lease of the Princess Elizabeth Childrens Playground Shelter Shed forthwith;*
- *discard the "Concept Plan";*
- *revise and correct the consultation materials, and*
- *carry out a new, unbiased consultation process that provides correct factual information.*

Requirements Pursuant to the Local Government Act 1999 (SA) s 196 (4)(c)

Pursuant to the Local Government Act 1999 (SA) s 196 (4)(c), I am an owner of an equitable interest in the Park Lands being a beneficiary of the Adelaide Park Lands Trust.

I require the following provisions to be included in the Community Land Management Plan for Park 21W (and similarly for all CLMPs for the whole of the Adelaide Park Lands):

Requirement 1:

Properly identify the legal / equitable estate (ownership) of the Adelaide Park Lands – noting that the *Adelaide Park Lands Act* did NOT change, and did not intend any change to, the ownership of the Adelaide Park Lands.

Ownership of the Adelaide Park Lands:

The Owner of the bare legal interest of the Adelaide Park Lands is HM Queen Elizabeth II, in personam, as the current surviving heir and successor of HM Queen Victoria.

For clarity:

The Adelaide Park Lands are NOT owned by the Adelaide City Council, nor by any Member, employee, lessee, licensee, contractor, or agent of the Corporation.

The Adelaide Park Lands are NOT owned by the State Government, nor by any Minister, Department, lessee, licensee, or agent of the Crown.

(That is, not in right of her crown. The Adelaide Park Lands are not “Crown Land” nor waste lands of the Crown, and are NOT owned by the Adelaide City Council)

The equitable interest of the Adelaide Park Lands is held by the inhabitants of the City of Adelaide.

For clarity: The Adelaide Park Lands are NOT held upon trust for “South Australians”, or any of them, unless and until such time as they become a resident of the City of Adelaide.

Requirement 1a:

Ownership within Park 21W include notification that the Gallipoli Memorial Wattle Grove was built at the entire cost of the Wattle Day League, and is not owned by Adelaide City Council nor the RSL nor the State Government.

The Gallipoli Memorial Wattle Grove comprises a purpose Trust, having been constructed with donated materials and labour, by Walter C Torode and the Wattle Day League.

Adelaide City Council’s agreement with the Wattle Day League requires the Corporation to maintain the League’s Gallipoli Memorial Wattle Grove in accordance with Walter Charles Torode’s original Plan (see attached documents; Memo from the Town Clerk to the City Gardiner 24th August 1915; City Gardener to Town Clerk Sep 8th 1915; and Torode’s Plan)

Requirement 2:

Properly identify the purpose for which the Adelaide Park Lands are “held”.

The Adelaide Park Lands were purchased in fee simple absolute in the name of, on behalf of, and for the benefit of, the inhabitants of the City of Adelaide, to conserve the land as a public walk in perpetuity (that is, for passive recreation).

The Adelaide Park Lands comprise a purpose, charitable or constructive Trust, the land having been purchased in fee simple absolute in 1839, with the purchase completed in London in 1840.

Requirement 3:

Properly identify and publish Adelaide City Council's powers being limited to maintaining the Adelaide Park Lands.

Adelaide City Council is merely a custodian, for the meantime, required to maintain the Adelaide Park Lands, including Park 21W.

The Adelaide City Council has no right to alienate, 'enhance', 'develop', urbanise, nor misappropriate any portion of the Adelaide Park Lands.

Requirement 4:

Provisions to ensure Council 'first do no harm'.

A Moratorium be established forthwith on all works, including plantings, excepting only emergency repairs / essential maintenance, pending preparation of a

- (a) a properly, fully informed, independent expert Dilapidation Study, and,*
- (b) a properly, fully informed, independent expert preparation of a Natural and Cultural Heritage Management Plan.*

In any event, there is to be no further damage caused, suffered, or permitted, to remnant native vegetation, that is vehicles are not permitted to be driven across the Park Lands, plantings, earthworks, construction, demolition, the use of GAP water, &c, are prohibited.

Council is to publish forthwith a comprehensive map showing all surviving native vegetation, along with directives, whether via a By-Law or other means.

Requirement 5:

Conservation of Natural and Cultural Heritage

The Wattle Day League's 'Gallipoli Memorial Wattle Grove' is to be restored in accordance with the Australia ICOMOS Burra Charter, and as per its original approvals and plans (Walter Charles Torode) including restoration of the Dardanelles Cenotaph (currently re-purposed as a 'bookend' for an urban project known as the Anzac Centenary Walk', Kintore Avenue.

Requirement 6:

Conservation of Natural and Cultural Heritage

The Princess Elizabeth Childrens Playground, Park 21W, South Terrace is to be restored to its original layout, reinstating the original fence-line, signage, and reopening the Shelter Shed.

Requirement 7:

Park 21W, the Princess Elizabeth Childrens Playground, and the entire Gallipoli Memorial Wattle Grove site, are to be State Heritage listed.

The Gallipoli Memorial Wattle Grove is to be nominated for inclusion on the National Heritage List.

Requirement 8:

Sporting leases are to be wound-up, and sporting organisations removed from Park 21W, and further consultation carried out on re-purposing or demolition of existing buildings and sporting facilities.

Where activities require carparks on Park Lands, the activities are to be removed from the Park Lands.

Consultation

Council has no power to “enhance” the Adelaide Park Lands such as by converting any part of Park 21 West from remnant native vegetation to carparking or to leased or licensed facilities, including facilities for sporting organisations and their sports programmes.

To comply with legislative requirements the Council must carry out true consultation, not farcical push-polling to manufacture consent for illegitimate, unlawful outcomes pre-determined in secret or contrary to law, and which, in some instances, the Council have already implemented prior to commencing consultation (for example, the Princess Elizabeth Childrens Playground Shelter Shed lease illegitimately granted by administration in 2015);

Proper consultation requires that

- There be no prior unauthorised or illegitimate implementation which the consultation is intended to retrospectively authorise or legitimise (such as the Princess Elizabeth Childrens Playground Shelter Shed lease);
- There be no pre-determined outcomes or decisions, no push-polling, no manufacturing of consent;
- The process be independent, unbiased and not manipulated by non-disclosure, misleading or erroneous misinformation, and
- those consulted be properly and fully informed of all relevant facts with complete and correct information well in advance of any consultation deadline.

The lease of the Princess Elizabeth Children’s Playground is an illegitimate, pre-determined outcome as Council has already executed a lease with the Minister of Education in, or about 2015, and has thereby contravened mandatory requirements of the Local Government Act:

196 - —Management plans

(1) A council must prepare and adopt a management plan or management plans for its community land if—

... (b) the land is, or is to be, occupied under a lease or licence

Improper reliance upon Regulation 22 exemption

to ignore/avoid mandatory requirements of the Local Government Act

The Adelaide City Council has wrongly relied upon Regulation waiving the requirement for Council to follow its public consultation policy for leases / licences to the Crown. Regardless of such waiver, other mandatory provisions of the Local Government Act apply to the Adelaide Park Lands as community land not owned by Adelaide City Council.

PARK 21 WEST, ADELAIDE PARK LANDS DRAFT COMMUNITY LAND MANAGEMENT PLAN SUBMISSION

Trust Property, Ownership and Legal Status of Park 21 West, Adelaide Park Lands

Park 21 West, along with the whole of the Adelaide Park Lands, comprise a purpose Trust property, or constructive Trust, set apart in perpetuity as a public walk (for informal recreation) for the inhabitants of the City of Adelaide.

The Adelaide City Council, its Members, Administration, agents and assigns are in ongoing breach of that Trust, and in ongoing breach of the Council's fiduciary duty as custodian with limited powers to *maintain* the Adelaide Park Lands.

On an ongoing basis, the Adelaide City Council has failed to inform itself, its members and staff and the government and public of the true legal status and ownership of the Adelaide Park Lands, or any portion thereof, including the area subject to the current public consultation process - Park 21 West, Adelaide Park Lands, Adelaide, bounded by South Terrace, Goodwood Road, Greenhill Road and Sir Lewis Cohen Avenue.

The Adelaide City Council has caused, suffered and permitted the Adelaide Park Lands to be laid waste, including by failing to conserve and protect the Adelaide Park Lands, by aiding and abetting alienations and destructive developments and urbanisation of the Adelaide Park Lands.

BACKGROUND

Council has previously been notified in writing of the actual legal status of the Adelaide Park Lands by its own legal representative(s), employees, and citizens.

1. The Adelaide Park Lands are not owned by the Adelaide City Council.
[Similarly, the Adelaide Park Lands are not owned by the South Australian State Government.]
Consequently the Adelaide City Council and the Park Lands are subject to specific requirements of the Local Government Act 1999 (SA) s 196 (4) – a Community Land Management Plan for land that is not owned by council *must consult with the owner of the land at the appropriate stage during the preparation of the plan and the plan must –*
 - (a) *Identify the owner of the land; and*
 - (b) *state the nature of any trust, dedication or restriction to which the land is subject apart from this Act; and*
 - (c) *(c) contain any provisions that the owner reasonably requires and identify those provisions as provisions required by the owner.*
2. Like other privately-owned property in South Australia, the lands of William Light's 'Adelaide Park' were purchased in fee simple absolute.
3. **No Crown Lands**
 - 3.1. Unlike most privately-owned property in South Australia, the purchase of Light's Adelaide Park was completed whilst there was no Crown Land, and no waste lands of the Crown, in the whole of South Australia, including the islands adjacent to the South Australian coast.
 - 3.2. All land in South Australia was required to be declared "public land" available for sale to British subjects, and with that sale conveying the whole of the land including above and below the soil with no reserve in the Crown whatsoever.

End of document

GOLDEN WATTLE PARK MIRNU WIRRA

Park 21W

Adelaide Park Lands
Community Land Management Plan

August 2020



DOCUMENT PROPERTIES

Record Details

HPRM Reference: ACC2020/103918

HPRM Container: 2020/00346

Item 5.1 - Attachment B

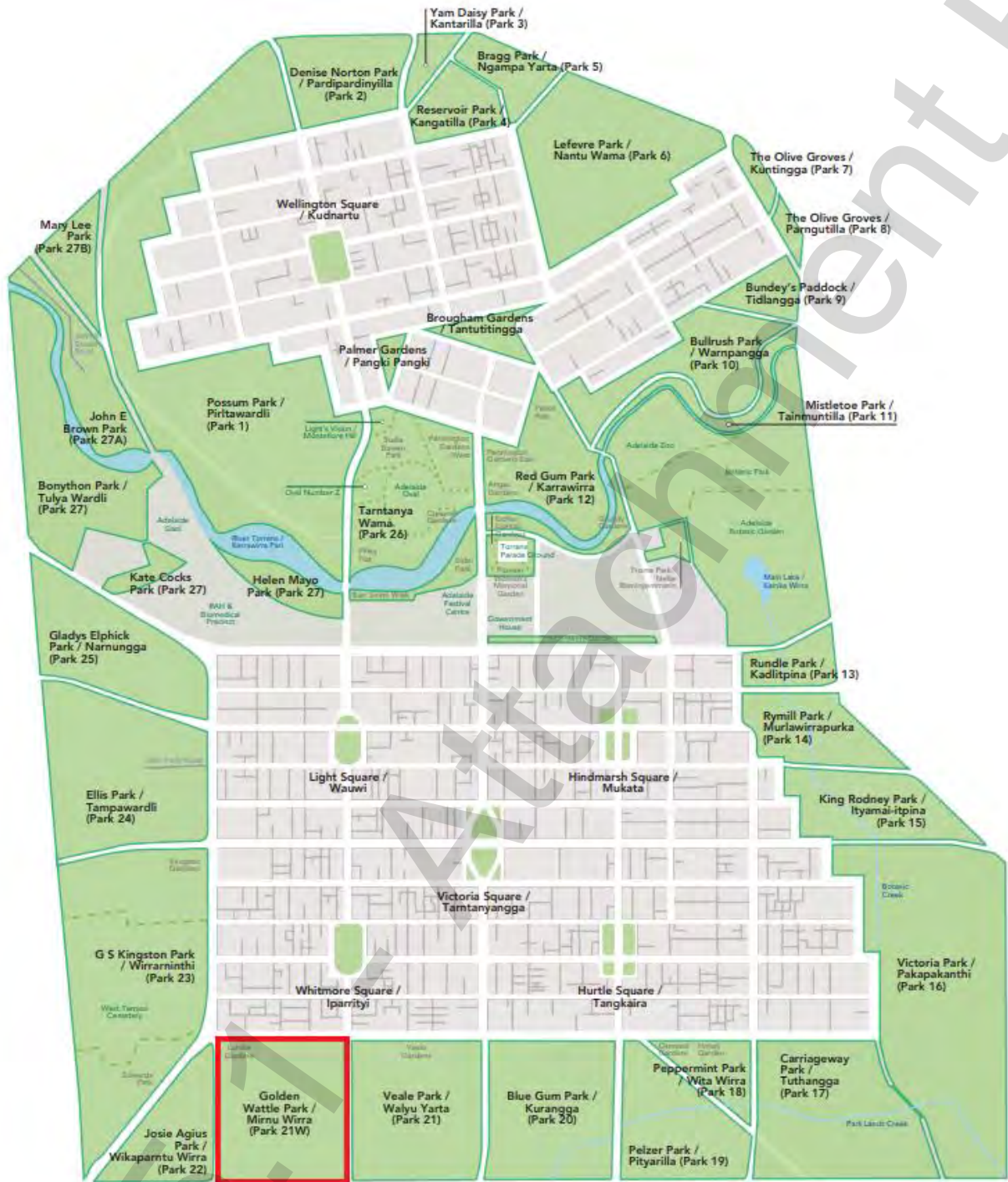
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Draft Community Land Management Plan



Adelaide Park Lands with Park 21W identified

Draft Community Land Management Plan

Purpose of this Community Land Management Plan

This Chapter of the Community Land Management Plan (CLMP) outlines how the City of Adelaide (CoA) will manage and develop the landscape, general recreational and sporting activities, events and facilities in Golden Wattle Park/Mirnu Wirra (Park 21 W) for the enjoyment and wellbeing of residents, workers and visitors.

This document meets the statutory requirements of section 196 of the *Local Government Act 1999* and should be read in conjunction with Chapter 1 (General Provisions) of the Adelaide Park Lands CLMP.

The CLMP is consistent with the 2015 Adelaide Park Lands Management Strategy (APLMS) which sets a vision for the future management and enhancement of the Adelaide Park Lands.



Park Lands Trail through the Sugar Gum Avenue

1. NATIONAL HERITAGE LISTING CONTEXT

In November 2008, the Adelaide Park Lands and City Layout was included on the National Heritage List under the Commonwealth *Environmental Protection and Biodiversity Conservation Act 1999* in recognition of its planning excellence and ongoing integrity. Protecting and promoting the values associated with the National Heritage listing is imperative.

Park 21W will continue to contribute to the recognisable elements of the Park Lands and City Layout.

2. KAURNA STATEMENT OF CULTURAL SIGNIFICANCE

The Kaurna people have lived on the Adelaide Plains for thousands of years and continue to live here.

The South Park Lands were regularly camped on and managed by the Kaurna people.

The golden wattle tree has significance to the Kaurna people for various applications including food and medicine.

3. HISTORICAL CONTEXT FOR PARK 21W

Pre-settlement cultural landscape significance

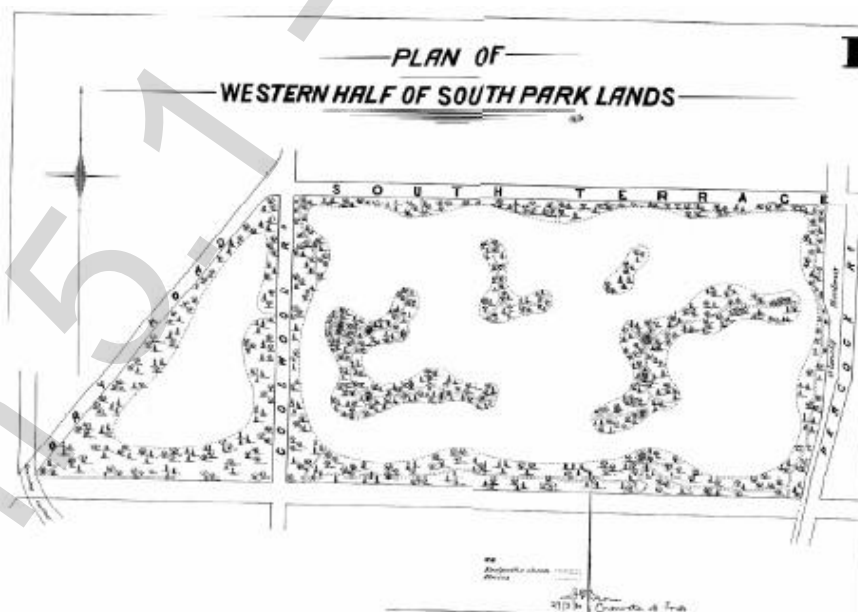
The City of Adelaide is working closely with Kaurna Elders and Kaurna community to undertake cultural mapping across the Adelaide Park Lands. The outcomes of this project will ensure that any sites of Kaurna cultural heritage significance in Mirnu Wirra are documented, recognised, promoted and understood.

Post-settlement cultural landscape significance

Park 21 arose out of the 1837 Colonel William Light Plan for the City of Adelaide and Park Lands.

In 1906 the Park was dissected into two portions with the construction of Lewis Cohen Avenue, creating Parks 21 and 21W and substantially changing the configuration of the Park.

Park 21W has evidence of substantial tree plantings consistent with the plans of John Ednie Brown, a forest conservator who prepared the *Report on a System of Planting the Adelaide Park Lands* in 1880 (illustrated below).



Plan 1 of the South Park Lands as detailed by John Ednie Brown

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The 'Adelaide Park Lands & Squares Cultural Landscape Assessment Study' was completed in 2007 to inform management planning for Community Land.

The assessment provides the following statement of significance for Park 21W.

... represents an integral segment of the overall Adelaide Park Lands that possesses associative cultural significance in reflecting the spatial and planting design intent and philosophies of John Ednie Brown and August Pelzer, and hosts several contemporary facilities that have partially compromised the original intent but provide additional cultural and social significance to the place.

The assessment identifies the former Wattle Grove precinct in the north-east corner of Park 21W as having a high level of cultural heritage significance:

- **Wattle Grove Precinct:** in 1915 the Council accepted a proposal by the Wattle Day League to establish a grove of wattle trees to commemorate the landing of Australian troops at Gallipoli. The site became known as 'Wattle Grove' and an annual Wattle Day memorial service was held with numerous wattles planted in the grove. By 1940 however the precinct had become neglected and the original pergola was removed. While the original plantings are no longer discernible, subsequent generations of Wattles and the original five White Cypress Pines remain. The latter encircled the pergola and were planted to symbolise the five allies in WW1.

The landscape assessment identified several other features in Park 21W as having medium and low cultural significance, including:

- **Sugar Gum Pedestrian Avenue** - a pedestrian avenue of Sugar Gums that dissects Park 21W running diagonally from the intersection of Greenhill and Goodwood Roads to the corner of South Terrace and Lewis Cohen Avenue, planted in c.1930.
- **Princess Elizabeth Playground** – developed in 1927 with money left over from the visit of the Duke and Duchess of York and named in honour of the Princess. The red brick shelter shed built as part of the original playground is listed on the State Heritage Register.



Princess Elizabeth Playspace (historical image)

- **Lundie Gardens** - developed in 1917 and originally called the 'South Terrace Gardens'. The gardens feature the Lundie Seat, a seat with a brass plaque honouring Councillor Frank Lundie for 22 years of service to the Council. Significant plantings include Blue Atlantic cedars and an early stone pine.
- **Brazilian Pepper Tree** - located on the corner of Lewis Cohen Avenue and South Terrace and possibly the only specimen of this species planted in the Park Lands, planted c.1930

Draft Community Land Management Plan

- **Moreton Bay Fig Avenue** – an avenue of young Moreton Bay Fig trees planted in the 1990s along both sides of Lewis Cohen Avenue.

The relatively flat topography of the Park has no natural significant features. The watercourse has been replaced with underground channels and pipes. The flat landscape with only few central plantations provides expansive views outwards from the Park to the City and the Adelaide Hills.

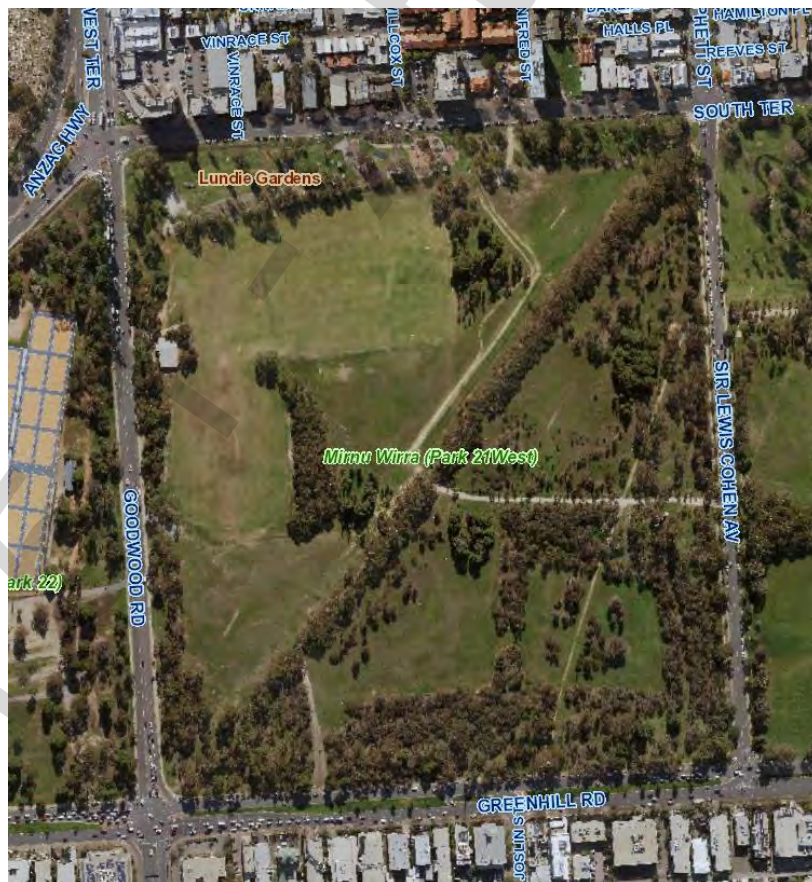
4. DRIVERS OF CHANGE

Situated between a strong and growing south-west city community to the north and a diverse business orientated Greenhill Rd to the south, the South-West Park Lands Precinct is in a great position to attract an array of city and suburban residents to utilise this Park further from a recreation and sport perspective.

The community's positive response to the redevelopment of the Princess Elizabeth Playspace attests to the potential benefits to be realised from improving the appearance and functionality of areas fronting South Terrace.

There is a community expectation for fit for purpose sports infrastructure incorporating sports fields and associated infrastructure facilities including car parking, lighting and buildings.

Climate change will affect the Park Lands, requiring adaptive changes which mitigate the impacts and contribute to the comfort of users.



The current layout of Park 21W

5. PURPOSE FOR WHICH PARK 21W 'IS HELD'

Park 21W is a contributory element of the Adelaide Park Lands and City Layout which were set aside as part of Colonel Light's vision to design a city encircled by public parklands for the health and recreation of the community.

The Kaurna people managed the Adelaide Park Lands for thousands of years understanding that open spaces are very important for living on the Adelaide Plains. Many Kaurna believe that Light's vision and designs were based on these understandings taken from the Kaurna and the way they had managed the Park Lands and more broadly the Adelaide Plains.

The *Adelaide Park Lands Act 2005* develops the statutory principles for the Adelaide Park Lands:

- The land comprising the Adelaide Park Lands should, as far as is reasonably appropriate, correspond to the general intentions of Colonel William Light in establishing the first Plan of Adelaide in 1837.
- The Adelaide Park Lands should be held for the public benefit of the people of South Australia and should be generally available to them for their use and enjoyment (recognising that certain uses of the Park Lands may restrict or prevent access to particular parts of the Park Lands).
- The Adelaide Park Lands reflect and support a diverse range of environmental, cultural, recreational and social values and activities that should be protected and enhanced.
- The Adelaide Park Lands provide a defining feature to the City of Adelaide and contribute to the economic and social well-being of the City in a manner that should be recognised and enhanced.
- The contribution that the Adelaide Park Lands make to the natural heritage of the Adelaide Plains should be recognised, and consideration given to the extent to which initiatives involving the Park Lands can improve the biodiversity and sustainability of the Adelaide Plains.
- The State Government, State agencies and authorities, and the Adelaide City Council, should actively seek to cooperate and collaborate with each other in order to protect and enhance the Adelaide Park Lands.
- The interests of the South Australian community in ensuring the preservation of the Adelaide Park Lands are to be recognised, and activities that may affect the Park Lands should be consistent with maintaining or enhancing the environmental, cultural, recreational and social heritage status of the Park Lands for the benefit of the State.

6. OBJECTIVES FOR THE USE AND MANAGEMENT OF PARK 21W

The following (in no particular order of priority) constitute the objectives for Park 21W:

- Support the ongoing public use and enjoyment of the Park.

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- Create flexible venues and spaces which are fit-for-purpose for community sport that accommodate future growth and increase the diversity of physical activity opportunities available to the community.
- Manage the north-west of Park 21W as a regional activity hub for formal and informal recreation including open sports fields, Princess Elizabeth Playground, Lundie Gardens and associated park amenities such as playspaces, barbecues, shelters/shade structures, seats, drinking fountains, toilets, pathways, lighting, fitness loops and shade tree planting.
- Recognise, promote and protect any sites of Kurna cultural heritage significance in the Park as outcomes of the Kurna cultural mapping project are identified.
- Manage, protect and enhance the remnant biodiversity, especially the Key Biodiversity Area in the south-east triangle of Park 21W.
- Maintain a variety of trees for shade that provide food and habitat for fauna and flower at different times of the year.
- Manage and improve the connectivity, wayfinding and useability of the Park Lands Trail and other paths to support walking and cycling for recreation and active travel.
- Conserve, protect and enhance the cultural heritage landscape, particularly the Sugar Gum avenue and Wattle Grove.
- Provide for a range of events and related activities in accordance with the Adelaide Park Lands Event Management Plan.
- Provide a good amenity and legible connections along the edges of the Park to encourage visitation and improved access.
- Promote and encourage unrestricted community access to sports fields and recreation areas outside of designated game and training times.
- Permit leases and licences as shown in the Lease and Licence Map and manage the use of the sports building (clubrooms) as a 'community sport' facility in accordance with the Adelaide Park Lands Leasing and Licensing Policy.
- Ensure that CPTED principles are taken into consideration through sightlines and vegetation management.
- Provide safe and accessible car parking facilities for park users which are designed to meet principles of water sensitive urban design.
- Manage the use of parking to facilitate priority access for park users outside of Royal Adelaide Show times.

7. POLICIES AND PROPOSALS FOR THE USE AND MANAGEMENT OF PARK 21W

Park 21W Activity Hub

The north-west of the Park will be managed as an activity hub to support community wellbeing and encourage exploration of the various elements offered across the precinct.

The hub will deliver a range of amenities to service users of the Park and build on the existing children's playspace, petanque piste and picnic facilities, with realignment of the Park Lands Trail, establishment of a recreational fitness loop and additional informal

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recreation spaces incorporating nature play, irrigated turf, seating, picnic facilities, shade and interpretive signage.

Clubroom building facilities, sporting fields, lighting and cricket nets will be upgraded to support formal sporting use and enable growth in participation. The existing clubroom building will be replaced with a contemporary facility that is fit for purpose.

Use of the building will be consistent with the operation of a community facility including limited sports administration duties, storage of equipment, sports related events, cultural activities, not for profit community development programs and events and operation of a small scale cafe/kiosk that can service all park users. Public amenities will be provided within the footprint of the building.

Tree density will be increased around activity spaces for shade, wind protection and amenity, ensuring there is no overall net loss in trees within this north-west precinct.

Off street parking facilities for up to 112 vehicles will be provided to support ongoing use of the Park. The parking design will incorporate Water Sensitive Urban Design principles and include parking controls to prevent general commuter parking.

Park 21W Key Biodiversity Area

The south-east of the Park will be managed as a Key Biodiversity Area with areas of remnant vegetation and biodiversity significance protected and enhanced. Opportunities will be provided for interpretation, informal recreation and contemplation.

Vegetation within the Key Biodiversity Area will be managed so that it resembles the composition and structure of the pre-European vegetation and promote larger populations of native species by linking significant vegetation remnants. The select removal of planted trees and shrubs in areas of high concentration of remnant species will be undertaken to counter the effects of shading and competition.

We will seek opportunities for partnerships with the community to manage the area's biodiversity, particularly with members of the Kaurna community.

The bitumen car entrance and associated infrastructure off Greenhill Road will be replaced with a permeable pedestrian path.



Key Biodiversity Area of Park 21W

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Car Parking

Ensure car parks are designed in a way that is sensitive to the Park Lands environment with appropriate plantings and permeable surfaces. Use parking controls to prevent general commuter car parking.

Continue to manage the car parking arrangement for the annual Royal Adelaide Show in the context of the agreement between the City of Adelaide and the Royal Agriculture and Horticultural Society of SA, noting the principle of reducing the reliance on parking in the Park Lands over the period of the agreement.

Minimise the impact of car parking on the landscape during the Royal Adelaide Show by confining parking to irrigated turf areas and identified parking spaces (see Appendix B).

Tree Plantings and Landscaping

New trees and plantings should be selected for their amenity value, contribution to urban biodiversity and cultural and heritage significance. A diverse species selection is important to the establishment of an extensive and robust urban forest.

Biodiversity plantings within areas of ecological sensitivity should be with species found with appropriate seed provenance and in the appropriate ecological community as per the Key Biodiversity Area Management Plan.

Shade requirements, CPTED, cultural and heritage significance and safety issues should also be considered when selecting tree species for new plantings.

Minimise the removal of existing trees to facilitate fit for purpose sports facilities and overall increase the extent of tree planting around activity spaces for shade, wind protection and amenity.

Urban Address

Provide an increased level of amenity and attraction along frontages to both the City and inner-rim suburbs. The approved appearance and functionality will encourage and entice further exploration deeper into the Park and assist in reducing the heat island effect of adjacent roads and buildings.

Public Art and Memorials

Provide opportunities for the development of permanent and temporary public artworks and memorials across the Park, as unique attractions that encourage exploration, quiet contemplation, reflection and creative engagement.

Recognise the former sites of the Dardanelles Cenotaph World War One memorial in Lundie Gardens and the Wattle Grove.

Cultural Heritage and Interpretation

Conserve and where appropriate enhance cultural heritage features of the Park including Lundie Gardens, the Shelter Shed within the Princess Elizabeth Playground and Sugar Gum Avenue.

Interpret Kaurua and non-Kaurua cultural heritage of the Park Lands through signage and other means.

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Re-establish the Wattle Grove in the north-east corner of Park 21W giving consideration to the original landscape setting including the pergola.



Wattle Grove - Anzac Day 1927

Views

Maintain and enhance views and vistas to the skyline and the Adelaide Hills through considerate tree planting and spatial arrangements to reinforce the open and expansive character of the Open Woodland/Sports Zone.

Park Lands Trail

Manage and improve the connectivity, amenity and useability of the Park Lands Trail.

Provide supporting facilities along the Park Lands Trail which may include drinking fountains, seating, shade, signage, landscaping and lighting.

Event Management

The Adelaide Park Lands Event Management Plan 2016-2020 classifies Park 21W as a 'Potential Event Site'. These sites have less purpose-built infrastructure and could be suitable for medium and small events.

Events in this Park will likely be limited to sporting events given the existing sporting infrastructure. Event organisers will need to negotiate with the licence holders to work around regular sport activities.

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Lighting

Provide lighting along key paths/trails, at activity hubs, sporting ovals and the urban address to encourage increased use and improve safety for park users.

Improve lighting along the Sugar Gum Avenue and reduce lighting in areas of high biodiversity value in order to minimise impacts to native flora and fauna.

Dog Management

Dogs and their owners are welcome in Park 21W. Dogs must be cleaned-up after at all times.

Dogs may be exercised off-leash in this Park. A person must ensure that a dog being exercised off-leash remains under their control by remaining in close proximity to the person and the person is able to see the dog at all times.

To create a safe and comfortable environment for all visitors to the Park, dogs must be on - leash at certain times:

- At all times within the playground and within five metres of any play equipment.
- At all times when organised sport is being played.

Dog on-leash means:

- The person is controlling the dog by means of a chain, cord or leash that does not exceed 2 metres in length; or
- The person is controlling the dog by tethering it to a fixed object by means of a chain, cord or leash that does not exceed 2 metres in length.

Unmanned Aerial Vehicles

The flying of unmanned aerial vehicles (including model aircraft, radio-controlled planes and drones) is not permitted within Park 21W.

8. PERFORMANCE TARGETS AND MEASURES – AGAINST OBJECTIVES

Performance Targets

The following are the performance targets taken from the management objectives which the City of Adelaide intends to measure:

- The preservation of the National Heritage Listing Values for the Adelaide Park Lands and City Layout (with Park 21W as a contributory element).
- The provision of fit for purpose recreation and sport facilities.
- Preservation and enhancement of post-settlement cultural significance.
- Protection and enhancement of remnant vegetation and habitat within the Key Biodiversity Area.

Draft Community Land Management Plan

Measurement

These performance targets are subject to funding allocations through the City of Adelaide's annual Integrated Business Plan process.

These performance targets will be reviewed annually through structured reports to the:

- Adelaide Park Lands Authority's Annual Community Forum – which includes an opportunity for feedback on all Park Lands matters from the Authority's Board Members and members of the public
- City of Adelaide's internal cross-divisional Park Lands Coordination Group.

9. PUBLIC USE AND MOVEMENT THROUGH PARK 21W

Public use and movement through Park 21W will be maintained. However, access may be temporarily restricted during sporting or other events.

10. POLICIES FOR THE GRANTING OF LEASES OR LICENCES

Leases and Licences may be granted only where they support outdoor recreational activity and are in accordance with the *Adelaide Park Lands Leasing and Licensing Policy*.

Event holders may be granted temporary leases and/or licences.

The areas of Park 21W subject to leases and licenses are shown on the following aerial photo.



The areas of Park 21W subject to leases and licenses

11. CIRCUMSTANCES NOT PROVIDED FOR

This CLMP recognises that not all proposals for the management and enhancement of Park 21W can be foreseen. Any significant change not provided for here should be considered within the broader planning framework provided by the Adelaide Park Lands Management Strategy and considered as a potential amendment to this CLMP following consideration by the Adelaide Park Lands Authority and the Council.

APPENDIX A - MASTER PLAN

ADELAIDE SOUTHERN PARK LANDS GOLDEN WATTLE PARK/MIRNU WIRRA (PARK 21 WEST) CONCEPT PLAN



WAX
0m 100m
Status: For Information
Issued: 06 January 2020



APPENDIX B - ROYAL ADELAIDE SHOW PARKING DEED

Extract of Royal Adelaide Show Parking Deed

- = Previously used for parking
- = Agreed parking area
- = Overflow parking
- = Entries
- = Exits



Copyright Agency



- 01. Park Lands Trail with lighting (3m). ← →
- 02. Existing building removal.
- 03. Upgrade of Park Lands edge planting and urban address.
- 04. Car park with permeable gravel surface, lighting, timber wheel stops and clear sight lines from car park to football ovals (proposed 112 spaces, 4 accessible spaces and coach drop off).
- 05. Multi-purpose sports playing fields with lighting show indicatively (ovals dimensions shown).
- 06. New community sports building.
- 07. Earth mounding, viewing area and potential ramp access.
- 08. Existing permeable paths (remove existing lights).
- 09. Informal recreation space with a focus on nature play.
- 10. Existing playspace.
- 11. High biodiversity value area. - - - -
- 12. Informal irrigated recreation space with shade and picnic amenities.
- 13. New permeable paths.
- 14. Future signalised pedestrian crossings to connect Park Lands Trail.
- 15. Bitumen entrance removed.
- 16. Diagonal path with improved lighting (3m).
- 17. Education Hub with interpretative signage.
- 18. One-way vehicle access with raised pedestrian crossings and street median to encourage left hand turn only.
- 19. On-street parking (29 spaces between car park entrances)
- 20. Potential site for cultural landscape / Place of Courage.
- 21. Re-establishment of the Wattle Grove.
- 22. Exercise loop with distance markers, seating, water fountain and exercise equipment. - - - -
- 23. Cricket nets.
- 24. Petanque piste and picnic amenities.
- 25. Public art integrated with proposed nature play and education hub areas.



- Proposed trees
- Existing trees
- Car parking
- Irrigated turf
- Dry grassland
- Park Lands Trail (with lighting)
- Footpath connections 2.5m wide
- Light poles (ovals)

WAX On Status: For Information Issued: 31 October 2019

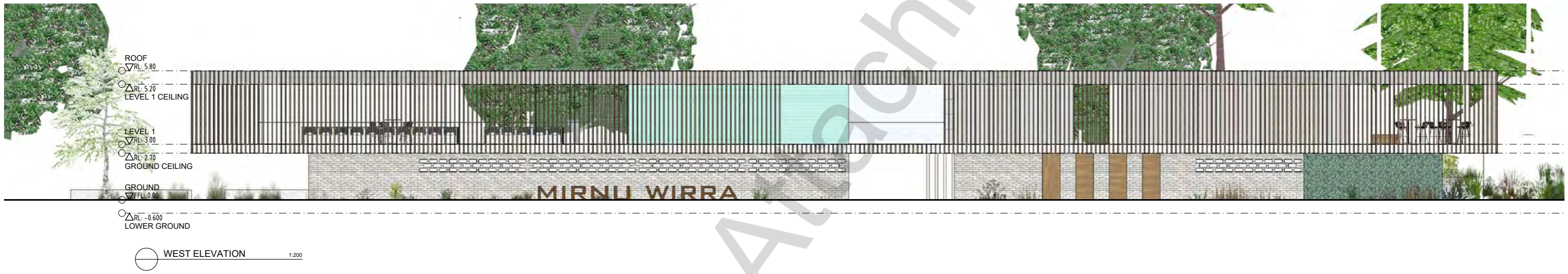
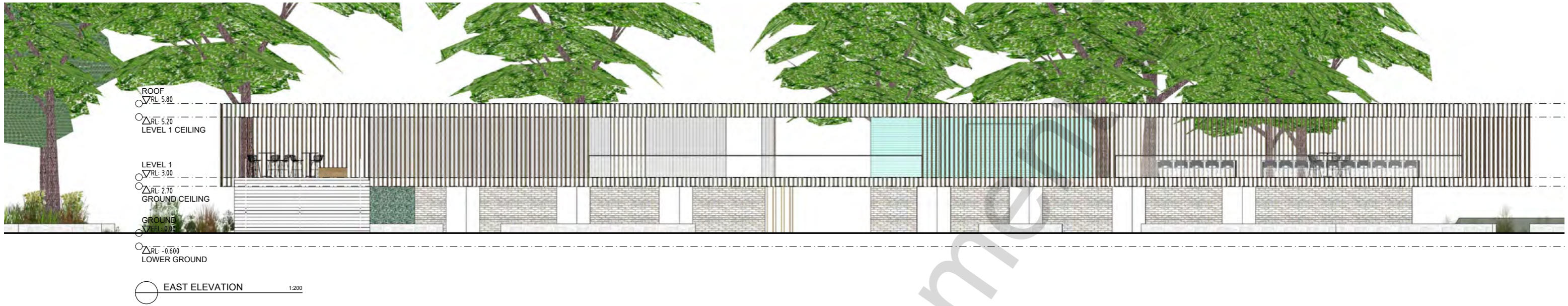
100m

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PARK 21W SPORTS HUB
 SITE PLAN

PROJECT ADDRESS
 GOLDEN WATTLE PARK / MIRNU WIRRA
 (PARK 21 W)
CLIENT
 CITY OF ADELAIDE

SCALE
 AS INDICATED @ A3
ISSUE DATE
 05/08/20
REVISION
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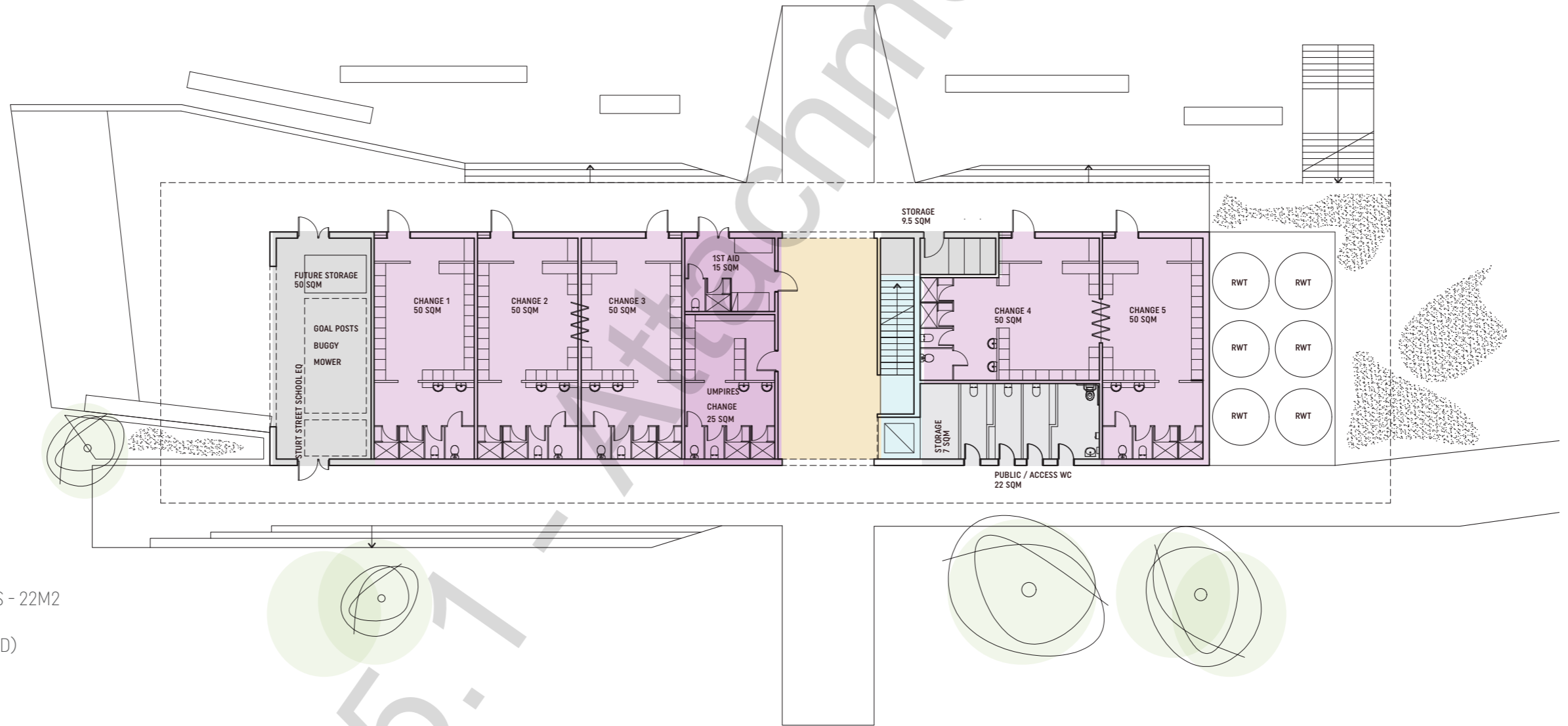


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PARK 21W SPORTS HUB
ELEVATIONS

PROJECT ADDRESS
GOLDEN WATTLE PARK / MIRNU WIRRA
(PARK 21 W)
CLIENT
CITY OF ADELAIDE

SCALE
1:200 @ A3
ISSUE DATE
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REVISION
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TOTAL BUILDING FLOOR AREAS

- CHANGEROOM - 5 X 50M2
- 1ST AID - 15M2
- UMPIRES CHANGEROOM - 29M2
- PUBLIC TOILETS - 3 X AMBULANT / 1 X ACCESS - 22M2
- STORAGE - 12 X 2M2 MIN (16.5M2 ON GROUND)
- GROUND MAINTANENCE STORAGE - 50M2
- CIRCULATION + INTERNAL WALLS- 82.5M2
- TOTAL - 465M2

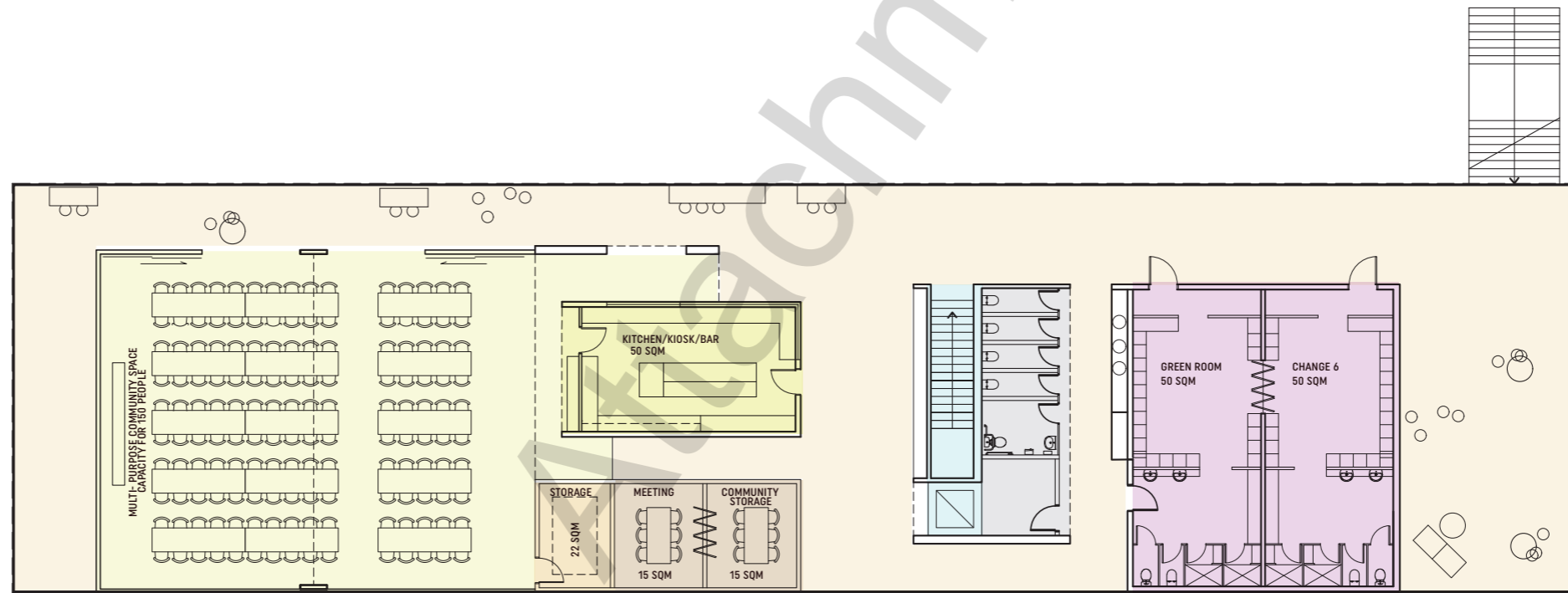
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PARK 21W SPORTS HUB
GROUND FLOOR PLAN

PROJECT ADDRESS
GOLDEN WATTLE PARK / MIRNU WIRRA
(PARK 21 W)
CLIENT
CITY OF ADELAIDE

SCALE
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ISSUE DATE
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REVISION
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TOTAL BUILDING FLOOR AREAS

- CHANGEROOM - 1X 50M2
- GREEN ROOM - 1X 50M2
- KITCHEN / KIOSK/ BAR - 50 M2
- COMMUNITY STORAGE - 15M2
- MEETING ROOM - 15M2
- STORAGE- 22M2
- MULTI - PURPOSE COMMUNITY SPACE - SEATING CAPACITY FOR 150
- TOTAL - 895M2



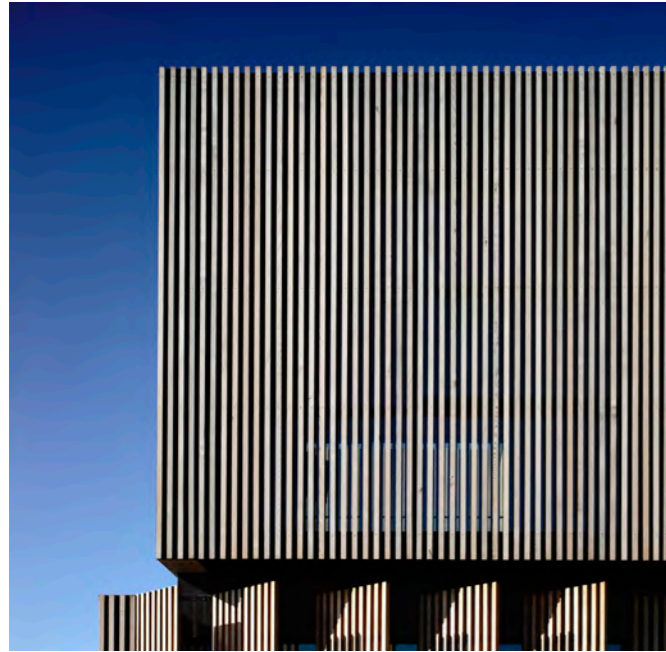
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PARK 21W SPORTS HUB
 LEVEL 1 PLAN

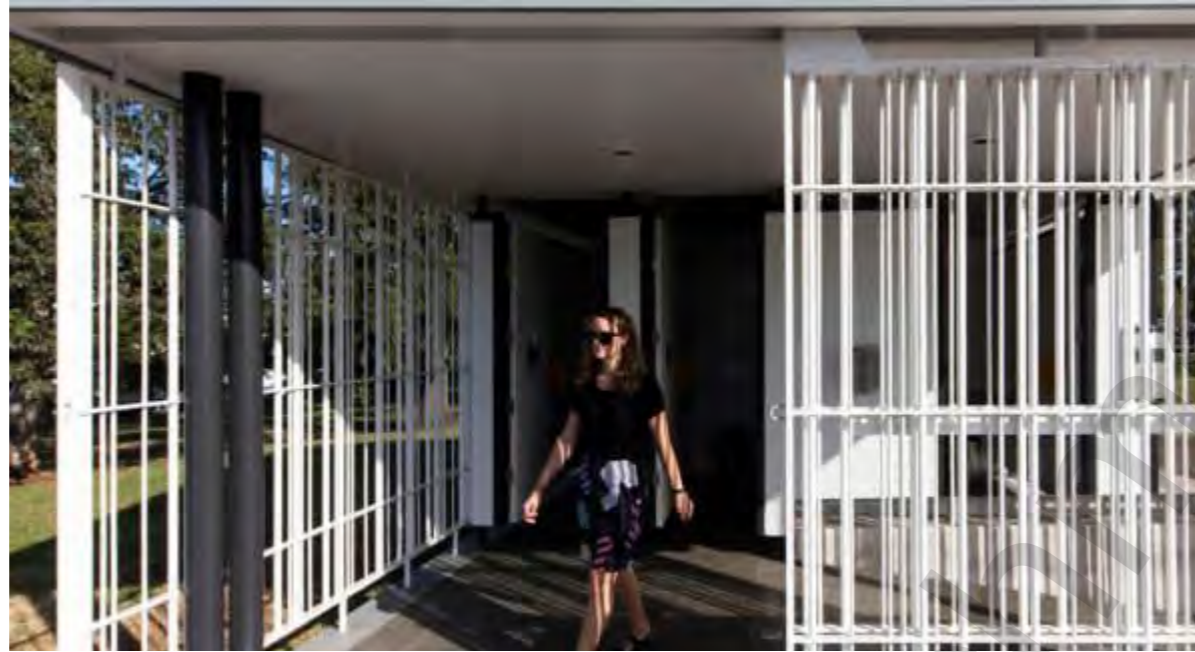
PROJECT ADDRESS
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 (PARK 21 W)
 CLIENT
 CITY OF ADELAIDE

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LOCALLY SOURCED HARDWOOD TIMBER BATTENS



POWDER COAT METAL SCREENING



BRICKWORK/BLOCKWORK



CONCEALED PHOTOVOLTAIC ROOF



TEXTURE / TILES



INTEGRATED LANDSCAPE, PAVING AND SEATING



CORTEN



PARK 21W SPORTS HUB
 PERSPECTIVE 1

PROJECT ADDRESS
 GOLDEN WATTLE PARK / MIRNU WIRRA
 (PARK 21 W)
CLIENT
 CITY OF ADELAIDE

SCALE
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ISSUE DATE
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PARK 21W SPORTS HUB PERSPECTIVE 2

PROJECT ADDRESS
GOLDEN WATTLE PARK / MIRNU WIRRA
(PARK 21 W)

CLIENT
CITY OF ADELAIDE

SCALE
NTS @ A3

ISSUE DATE
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REVISION
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PARK 21W SPORTS HUB
PERSPECTIVE 3

PROJECT ADDRESS
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(PARK 21 W)
CLIENT
CITY OF ADELAIDE

SCALE
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ISSUE DATE
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REVISION
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PARK 21W SPORTS HUB
PERSPECTIVE 4

PROJECT ADDRESS
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(PARK 21 W)
CLIENT
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SCALE
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ARCHITECTURE
INTERIORS
URBAN DESIGN
HERITAGE

Item 5.1 - Attachment C

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2021/22 Black Spot Nominations

ITEM 5.2 06/10/2020
The Committee

Strategic Alignment - Thriving Communities

Program Contact:
Matthew Morrissey, AD
Infrastructure 8203 7462

2020/01541
Public

Approving Officer:
Klinton Devenish, Director Place

EXECUTIVE SUMMARY

This report summarises investigations into casualty crash sites and makes recommendations for intersections to be nominated as part of the Black Spot Funding Program for 2021/22.

The following recommendation will be presented to Council on 13 October 2020 for consideration

That Council:

1. Notes the proposed nominations for the 2021/22 Black Spot Funding Program at the Montefiore Road/Montefiore Hill Road/Jeffcott Street and Pulteney Street/Angas Street intersections as set out in Attachment A to Item # on the Agenda for the meeting of Council on 13 October 2020.
2. Rescinds part 2 of the resolution from Item 9.1 Recommendation 4 from the meeting of Council held on 30 April 2019, '*Notes that this priority list will be reviewed annually and brought to Council for approval as part of the annual Black Spot application process.*', and authorises the Chief Executive Officer or his delegate to approve the submission of future Black Spot Funding nominations.
3. Notes that a budget allocation of \$68,000, including \$17,000 for Montefiore Road/Montefiore Hill Road/Jeffcott Street intersection safety improvements and \$51,000 for Pulteney Street/Angas Street intersection safety improvements, will be included in the 2021/22 budget to honour the 34% contribution required should both projects be successful for State Black Spot Funding.
4. Notes that future communication to Elected Members on nominations for the Black Spot program will be undertaken via e-news.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Thriving Communities A safe, affordable, accessible, well-connected city for people of all ages and abilities, and all transport modes
Policy	The improvements to safety align with the Smart Move Transport and Movement Strategy for Calm Traffic.
Consultation	Not as a result of this report
Resource	Preparation of submissions will be managed within existing resources internally, except for external quantity surveying services that are required to produce registered cost estimates.
Risk / Legal / Legislative	CoA has a responsibility to monitor and improve road safety by taking measures to protect its area from hazards and to mitigate the effects of such hazards within the city. This project aims to reduce the risk of future potential crashes where these improvements have been implemented.
Opportunities	Opportunities for improved landscaping and coordination with planned kerb renewal works will be explored as part of design development.
20/21 Budget Allocation	Not as a result of this report
Proposed 21/22 Budget Allocation	Provisional \$68K subject to formal cost estimates and external funding outcomes
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
20/21 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report. 100% project funding in 21/22 if successful for Federal funding, or 66% project funding if successful for State funding.

DISCUSSION

Background

1. As the owner and manager of all public roads in the City of Adelaide, CoA has a commitment to the community to work towards providing a road network that allows all road users to reach their destination safely.
2. South Australia's Road Safety Strategy 2020 includes a key strategy to target infrastructure safety investment with the most effective safe system treatments at locations with the highest volumes or greatest risk of crashes. Further the Strategy notes that *'One of the most difficult tasks undertaken by drivers, is to judge gaps in the opposing traffic when turning right'*.
3. Each year CoA seeks 'Black Spot' funding to address road safety concerns at selected eligible sites. Calls for nominations are typically received in July, along with access to updated crash information to be included in assessing nominations.
4. Site crash history is variable and emerging crash trends associated with changing land uses and travel patterns are identified with each new year of crash data, resulting in changing priorities for nominations.
5. The timeframe for assessing which sites to nominate and preparing the submission has shortened in recent years with funding applications now required in mid-October (it was previously in mid-November). There is now insufficient time to assess new data, develop recommended nomination sites, prepare a report to Council and allow sufficient time for any substantial changes to nominations before the deadline for lodgement. As such, it is recommended that the Part 2 of the Council resolution from item 9.1 Recommendation 4 from the meeting of Council held on 30 April 2019 be rescinded and nomination of sites be approved by the Chief Executive Officer or delegate, and information regarding the nominations be provided to Elected Members through e-news.
6. Eligibility for Black Spot funding requires the site to have a history of at least three injury crashes over the most recent five-year period of available data, and project proposals should demonstrate a benefit-cost ratio of at least 2 to 1 in terms of reduced cost of crashes versus cost of treatment.
7. Applications are considered for both Federal and State Black Spot funding. Projects successful under the Federal Black Spot Program are 100% funded and require no contribution from Council. State funded Black Spot projects receive 66% funding, with 34% funding required to be provided by Council.
8. In 2018-2019 a City-wide Crash and Black Spot Review was undertaken based on crash data from 2013-2017, which was the most current five-year period available at the time of the study.
9. At its meeting on 30 April 2019, Council recommended:

'That Council:

 1. *Approves the following locations as the forward Black Spot priority list for the City of Adelaide to inform future year funding submissions to the Australian Government:*
 - *Pulteney Street and Angas Street Intersection*
 - *King William Road, Brougham Place and O'Connell Street Intersection*
 - *Unley Road, South Terrace and Pulteney Street Intersection*
 - *Morphett Street and Currie Street (West) Intersection*
 - *Hutt Street and Halifax Street Intersection*
 - *Victoria Drive and Kintore Avenue Intersection*
 - *Pirie Street and Wyatt Street Intersection*
 - *Hutt Street and Gilles Street Intersection*
 - *King William Road and Kermode Street Intersection*
 2. *Notes that this priority list will be reviewed annually and brought to Council for approval as part of the annual Black Spot application process.*
 3. *Notes the key findings of the City-wide Crash Review, and that the outcomes of the review will be used to inform the development of a new City of Adelaide Transport and Movement Plan.'*
10. The application for the 2020/21 Black Spot funding program was a site (Hindley Street/Gray Street intersection) that was resubmitted in 2019 after previously failing to obtain funding. The site was recently presented to Council to accept the offer of full funding of the proposed improvements.

11. A proposal to improve safety at the intersection of Angas Street and Pulteney Street was submitted in 2018 but was unsuccessful. The design has since been further refined on grounds that we would fully fund its implementation in 2019/20, but construction was put on hold due to the impacts of the current pandemic.

Site Analysis

12. Crash data for the most recently available five-year period (2015-2019) was analysed for changing trends since the City-wide Crash Review was undertaken in early 2019.
13. The priority list previously provided to Council has been reviewed.
 - 13.1. Pulteney Street/Angas Street intersection: the number of injury crashes has reduced from 11 crashes (2013-2017) to 5 crashes (2015-2019) as shown in (Link 1 view [here](#)). The core concern in 2018 was (and remains) the number of right turners filtering through traffic and striking a pedestrian on the crosswalk. It is expected that the building works for the Calvary Hospital has resulted in a reduction in crashes due to work zone conditions. The Hospital is currently fully operational, and the number of pedestrians exposed to filtering right turn traffic has increased.
 - 13.2. King William Road/Brougham Place/O'Connell Street intersection: the number of injury crashes has reduced from 8 (2013-2017) to 2 (2015-2019). The site no longer qualifies for reactive Black Spot funding.
 - 13.3. Unley Road/South Terrace/Pulteney Street intersection: the number of injury crashes has reduced slightly from 13 (2013-2017) to 12 (2015-2019). The crashes largely involve filtering right turn movements from multiple approaches. Solutions may involve right turn restrictions and/or capacity improvements to fully control the movements. Further modelling and design development is required before an application can be submitted for this intersection, including reviewing further intersections along Pulteney Street which experience similar issues.
 - 13.4. Morphett Street/Currie Street (west) intersection: the number of injury crashes has increased slightly from 4 (2013-2017) to 5 (2015-2019). Each injury crash involves different movement and has different contributing factors. As such, the site lacks any clear trends for treating the crash causes. The site will continue to be monitored for emerging trends and may be included in future Black Spot funding applications.
 - 13.5. Hutt Street/Halifax Street intersection: the number of injury crashes reduced from 8 (2013-2017) to 7 (2015-2019). Each injury crash involves different movements and different contributing factors. However, three cyclists were struck moving south along Hutt Street (only one was a recorded injury). Some safety improvements at the Halifax Street intersection and other intersections along Hutt Street will be incorporated into the Hutt Street asset replacement and maintenance works occurring in 2020/21 and 2021/22, including extending the bicycle lane through to the stop line which will result in left turning vehicles turning left from the through lanes.
 - 13.6. Victoria Drive/Kintore Avenue Intersection: the number of injury crashes reduced from 3 (2013-2017) to 2 (2015-2019). The site no longer qualifies for reactive Black Spot funding.
 - 13.7. Pirie Street/Wyatt Street Intersection: the number of injury crashes reduced from 6 (2013-2017) to 0 (2015-2019). The site no longer qualifies for reactive Black Spot funding.
 - 13.8. Hutt Street/Gilles Street Intersection: the number of injury crashes has remained at 5 (2015-2019). The site is not presently displaying any particular trends for treatment.
 - 13.9. King William Road/Kermode Street Intersection: this intersection has since been treated with a right turn lane and changes to traffic signal phasing to assist reducing the risk of crashes.

Recommended Sites

14. Based on the review of the previous priority list, the intersection of Angas Street and Pulteney Street is recommended to be nominated in the 2021/22 Black Spot Program.
15. The intersection has recorded 5 crashes between 2015 and 2019, being 2 injury crashes involved right turners hitting pedestrians and 3 injury crashes resulted from right turning vehicle hitting another vehicle.
16. The proposed improvements for this site are shown in **Attachment A** and include:
 - 16.1. Right turn traffic signal control to time separate pedestrians and right turn vehicle movements from Angas Street.
 - 16.2. A kerb protuberance on the south-west corner of the intersection to reduce the pedestrian crossing distance across Angas Street. This will reduce the conflict zone between pedestrians and those motorists turning into Angas Street to travel west. It will also improve safety for people riding bikes, by improving delineation of driving and cycling paths.

- 16.3. Improve lighting
- 16.4. Improve accessibility with pedestrian ramps compliant with current Australian Standards.
17. A review of broader injury crash numbers and trends has identified the intersection of Montefiore Road, Montefiore Hill Road and Jeffcott Street as a priority. The site has recorded a disproportionate number of injury crashes that are primarily related to drivers turning right from Montefiore Road into Montefiore Hill Road and unexpected stopping as shown in (Link 2 view [here](#)). Between 2015 and 2019 the site recorded 11 casualty crashes resulting in 14 people receiving minor injuries and 1 person sustaining serious injuries. The proposed improvements are summarised in **Attachment A** and include:
- 17.1. Right turn signal control for the right turn from Montefiore Road to Montefiore Hill Road
- 17.2. A dedicated right turn lane on Montefiore Road and complementary changes to lane arrangements
- 17.3. Additional signal face for north-bound traffic
- 17.4. Merge zone relocated prior to the curve for northbound motorists on Montefiore Road.
18. Safety improvements at both sites can be managed with only minor impacts to traffic but are within the capacity of the intersections and a good level of service can be maintained.
19. Whilst formal cost estimates have not yet been received, initial estimates are that the improvements at the Angas Street/Pulteney Street intersection would cost in the order of \$150K and the Montefiore Hill Road/Montefiore Road/Jeffcott Street improvements would cost in the order of \$50K.
20. Following this report formal cost estimates will be undertaken, and the proposal documents will be submitted for funding consideration under the Black Spot program. We would expect to be notified of successful applications in July 2021.

DATA AND SUPPORTING INFORMATION

Link 1 – Injury Crashes at Angas Street/Pulteney Street Intersection

Link 2 – Injury Crashes at Montefiore Road/Montefiore Hill Road/Jeffcott Street Intersection

ATTACHMENTS

Attachment A – Prospectus of Recommended Black Spot Sites

- END OF REPORT -

2021-22 Black Spot Program

Nominations



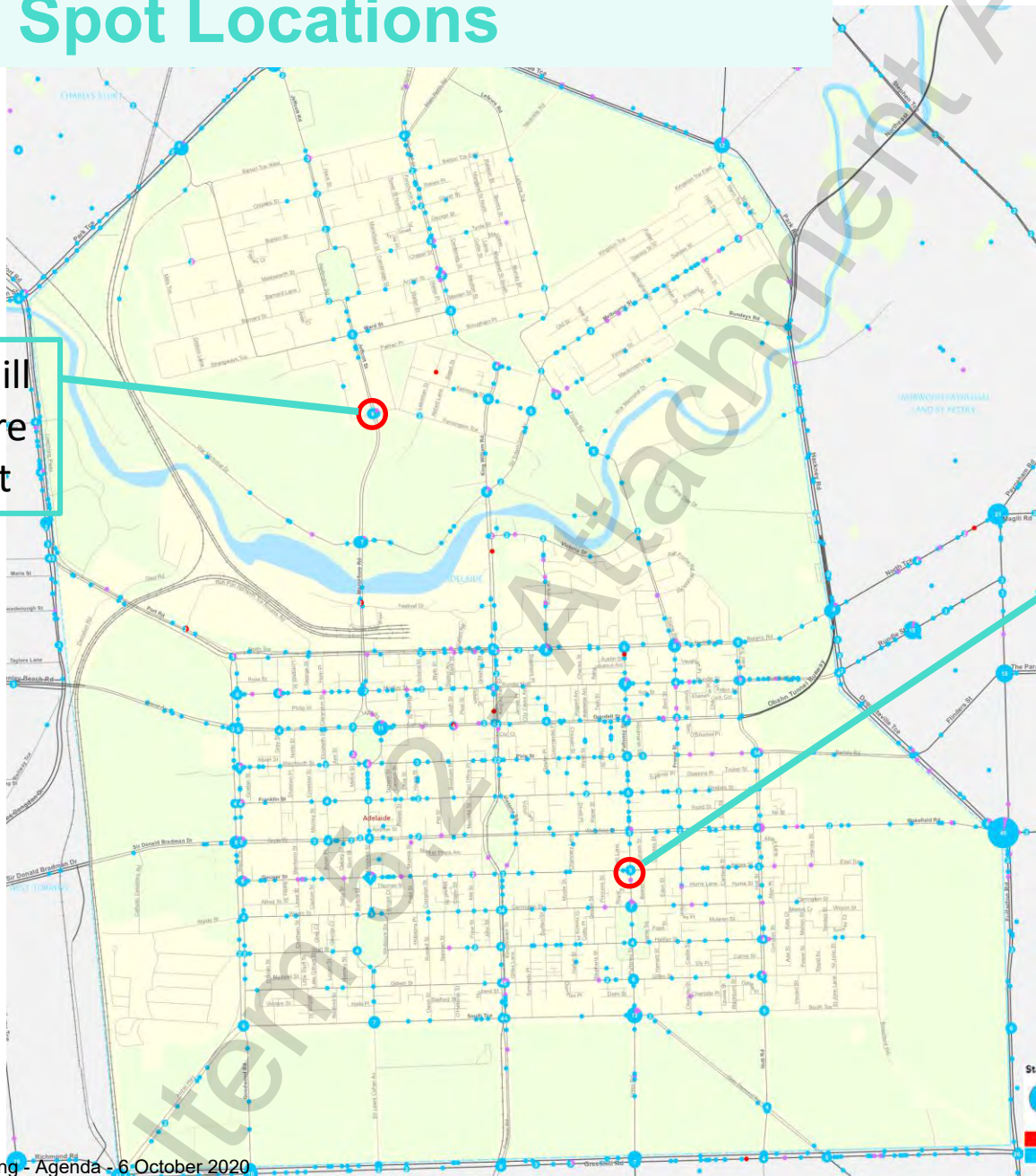
August 2020



Black Spot Locations

Montefiore Hill Rd/Montefiore Rd/ Jeffcott St

Angas St /Pulteney St



State Blackspot Criteria

- Fatal
- Injury

State Blackspot Analysis
 The minimum eligibility criteria for Discrete Sites is a history of at least 3 casualty crashes over a 5 year period.

Pulteney Street / Angas Street

Why?

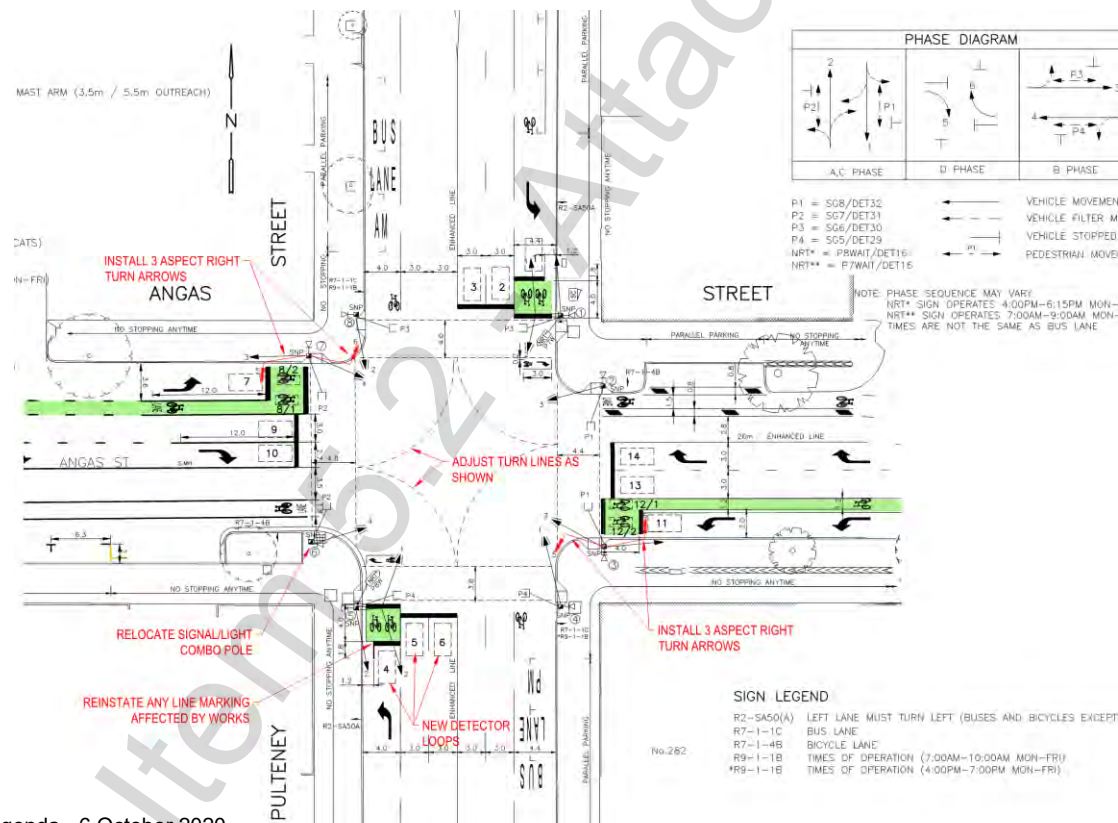
- » Summary/why
 - The New Calvary Hospital is now up and running
 - Identified as a priority location as part of the Black Spot Report
 - The design work was previously completed
 - Crashes reduced during hospital construction
 - 11 injury crashes recorded between 2012 and 2016
 - 5 injury crashes recorded between 2015 and 2019
 - 2 injury crashes involved right turners hitting pedestrians
 - 3 injury crashes resulted from right turning vehicle hitting another vehicle



Pulteney Street / Angas Street

Intersection safety improvements

1. Signalise right turns out of Angas Street
2. Ban right turns on Pulteney Street? – will lead into corridor study considering turn allocation vs bans
3. DDA compliant ramps
4. Reduced crossing distances for pedestrians on west side



Pulteney Street / Angas Street

Benefits/Impacts/Costs

» Benefits

- Improved safety, particularly for pedestrians and cyclists.
- Fits in with proposed streetscape changes associated with Calvary

» Impacts

- Signalising the right turn from Angas Street can be achieved with minimal impact on traffic.

Montefiore Hill Rd/Montefiore Rd/Jeffcott St

Why?

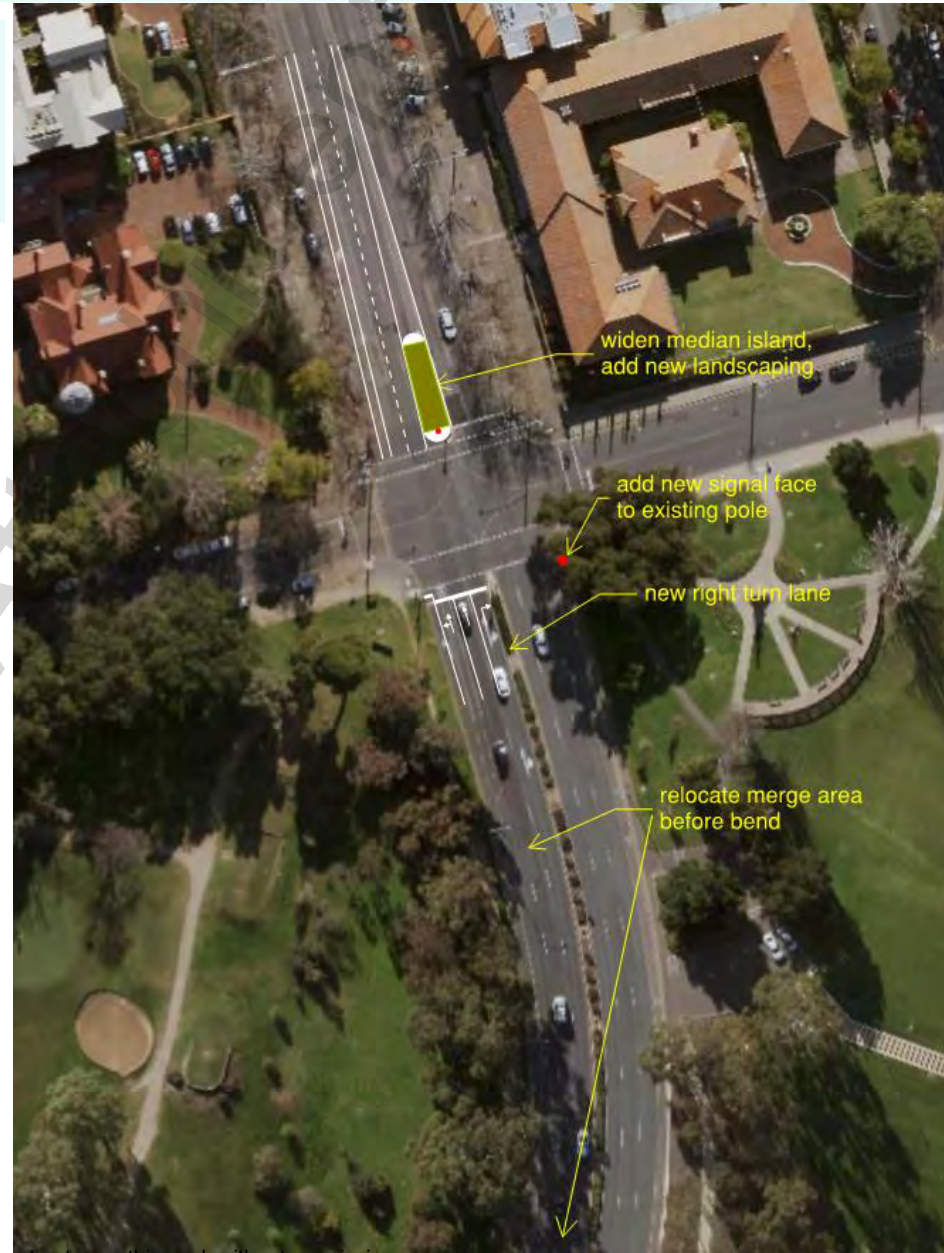
- » Summary/why
- Strong crash trends involving right turn from Montefiore Road and rear ends on Montefiore Road
- 11 injury crashes in the past 5 years
 - 4 involving the right turn from Montefiore Rd
 - 5 rear ends involving north-bound traffic on Montefiore Rd
- Obstructed signal visibility through bend
- Merge area immediately after the bend
- Unexpected stopping associated with shared through/right turn lane



Montefiore Hill Rd/Montefiore Rd/Jeffcott St

Intersection safety improvements

1. Fully controlled right turn from Montefiore Road
2. Change lane arrangements to create a dedicated right turn lane
3. Move merge area prior to curve
4. Additional signal face for north-bound traffic



Montefiore Hill Rd/Montefiore Rd/Jeffcott St

Benefits/Impacts/Costs

- » Benefits
 - Reduced right turn and rear end collisions
 - Improved accessibility
- » Impacts
 - Some minor traffic impacts that can be managed with signal coordination. The site will maintain a good level of service.

Community Services South West City

ITEM 5.3 06/10/2020

The Committee

Strategic Alignment - Thriving Communities

Program Contact:

Christie Anthoney, AD Community & Culture 8203 7444

2004/02764-4

Public

Approving Officer:

Clare Mockler, Deputy CEO & Director Culture

EXECUTIVE SUMMARY

The lease for the current premises for the Adelaide South West Community Centre (ASWCC) will expire on 28 February 2021. With no further lease available from the landlord, this report presents four options for Council to consider for the continued delivery of community services in the South West of the city. The recommended option is to relocate the ASWCC to the Council owned Minor Works building in the City's South West and establish this as a staffed facility run by Council. This option balances the needs of the community with optimising the utilisation of an existing Council asset. It acknowledges the Council's operating deficit of \$36.4 million, our ongoing efforts to support City recovery from COVID-19, and our commitment to drive public value through the delivery of our services.

The following recommendation will be presented to Council on 13 October 2020 for consideration.

That Council:

1. Notes the four options presented to Council for the continued delivery of community services in the South West of the city:
 - 1.1. Option One: Relocate the ASWCC to the Minor Works building (Stamford Court) and establish this as a staffed facility run by Council
 - 1.2. Option Two: Purchase a new property for the ASWCC based on the Gross Floor Area (GFA) of the current premises and establish this as a staffed facility run by Council
 - 1.3. Option Three: Lease a new property for the ASWCC based on the Gross Floor Area (GFA) of the current premises (or slightly increased GFA) and establish this as a staffed facility run by Council
 - 1.4. Option Four: Lease a new property based on the Gross Floor Area (GFA) of the current premises (or slightly increased GFA) and establish this as a facility run by an Incorporated Association operating as the ASWCC.
2. Approves Option One: Relocate the ASWCC to the Minor Works Building (Stamford Court) and establish this as a staffed facility run by Council.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Thriving Communities Support the wellbeing of our communities Healthy and resilient communities Safe and welcoming community spaces
Policy	No changes to Council policy or procedure are required as a result of this report
Consultation	Community Engagement was conducted from 10 August 2020 to 2 September 2020
Resource	Resource would transfer to new location, nil additional costs
Risk / Legal / Legislative	The <i>Local Government Act 1999 (SA)</i> and any potential Memorandum of Lease govern the way this matter should be managed in conjunction with any proposed lease or purchase
Opportunities	These options provide an opportunity for Council to secure a site for the continued delivery of the community services in the South West of the city
20/21 Budget Allocation	ASWCC Operating Budget - \$189,403 Minor Works Operating Budget - \$23,034
Proposed 21/22 Budget Allocation	Option 1 \$145,000 Option 2 \$1 million or loan repayments, plus \$442,000 Option 3 \$295,000 - \$395,000 Option 4 \$250,000 - \$350,000
Life of Project, Service, Initiative or (Expectancy of) Asset	Options One and Two - 25+ years Options Three and Four – Five years
20/21 Budget Reconsideration (if applicable)	Not Applicable
Ongoing Costs (eg maintenance cost)	Option 1 \$135,000 per annum Option 2 \$142,000 per annum Option 3 \$195,000 per annum Option 4 \$150,000 per annum
Other Funding Sources	Not as a result of this report

DISCUSSION

1. Community Centres across Australia generally operate as a base for a range of local activities, information, and referral services, and as a meeting place or community hub. They achieve vital community outcomes including wellbeing, social inclusion and community capacity building. While varying in size and focus, a shared characteristic of community centres is that they operate using a community development model and as such are always unique to the community surrounding them.
2. The City of Adelaide (CoA) operates three Community Centres:
 - 2.1. The Box Factory Community Centre, which has a sublicence with the University of Third Age (U3A) and is available for community use in the evening
 - 2.2. North Adelaide Community Centre, which is co-located with a CoA Library service
 - 2.3. The Adelaide South West Community Centre (ASWCC).
3. As per Council's resolution of the 24 February 2015, the Minor Works Building (MWB) does not operate as a traditional Community Centre, instead the use of the facility focuses on localised community activities generated by the residents of Ergo and the surrounding community and does not have a dedicated staff member on site.

Adelaide South West Community Centre (ASWCC)

4. In 2004, residents identified the building at 171-173 Sturt Street known as the Adelaide South West Community Centre (ASWCC) as their preferred site for a local neighbourhood facility and in July 2005, the ASWCC was officially opened.
5. Since 2004, Council has leased Allotment 350 in Filed Plan 182812 Certificate of Title Volume 5689 Folio 669, 171-173 Sturt Street ('the Premises') utilising it as the ASWCC.
6. The ASWCC is a staffed facility that has provided a focus for resident connection, wellbeing and community building with its location on what is often identified by South West residents as their main street. Many local South West community members have built a strong connection to its current location.
7. All current programs, activities and services delivered on site directly align to Council's Strategic Plan Outcome of "Thriving Communities" (Link 1 view [here](#)).
8. The current lease over the Premises is with Max 2 Pty Ltd and this lease will expire on 28 February 2021. The Landlord has advised that they will take possession post this date to either occupy or redevelop and as such, a decision on what service level Council would like to deliver in the South West for the community beyond this lease is required.

Community Engagement

9. The purpose of the community engagement was to seek feedback from the local community and users of the ASWCC on what community services they value, to help inform Council's decision about the services that will be delivered for the community into the future.
10. The community engagement was undertaken from 10 August 2020 to 2 September 2020. Key activities in this engagement included:
 - 10.1. Direct stakeholder engagement via email or face-to-face interaction including volunteers, users of the centre, local organisations, schools, City South Association, South West City Community Association (SWCCA), local businesses and hire groups
 - 10.2. A City of Adelaide Community electronic newsletter to a database of 5,477 people
 - 10.3. YourSay web page with consultation pack (Link 2 view [here](#)), FAQs, online discussion board and direct email to database
 - 10.4. Site signage at various public locations in the engagement area
 - 10.5. Social media, including Facebook and Twitter posts.
11. For the purposes of this engagement, the 'South West City' was defined as approximately 500 meters around Whitmore Square / Iparrityi. The purpose of this was to capture feedback from a broad range of community members across different neighbourhoods in the south west and city south.
12. The YourSay 'Community Services – South West' web page attracted 353 unique visitors, with 61 people completing the online survey and four people providing unique comments via the online Discussion Board with 11 responses to the unique comments.

13. Further to this, we received 18 hard copy submissions, five direct emails from individuals, three direct email submissions from community groups and one phone call.
14. A community meeting was also held at the ASWCC on 9 September 2020 hosted by SWCCA to discuss the future of the ASWCC. There were approximately 25 community members in attendance and feedback at this meeting included that they wanted to see Council secure a new building larger than the current ASWCC site, west of Morphett Street that can be used as a flexible and multiuse space. They also were interested in Council exploring partnerships to deliver a variety of activities on site.
15. Key community engagement results include:
 - 15.1. Respondents were primarily existing users of the ASWCC with a demographic profile as being older than 50 years of age, mostly female and CoA rate payers
 - 15.2. In terms of the ASWCC, respondents said they valued a meeting space and event venue, programs and activities offered and community connections and socialising
 - 15.3. In terms of any community facility, community said they valued flexible, multiuse spaces, accessible and inclusive of a range of people and communities and within walking distance
 - 15.4. Respondents indicated they would like Council to consider delivering programs in Park Lands, playgrounds, streets, verges and pocket parks
 - 15.5. There was strong feedback throughout the consultation that respondents would prefer Council to investigate relocating the ASWCC to a new building that is staffed and run by Council, for community to use beyond the end of the lease of the current premises.
16. The complete community engagement results are included here (Link 3 view [here](#)).

Options to Consider

17. Four delivery options are noted in this report:
 - 17.1. **Option One:** Relocate the ASWCC to the Minor Works building (Stamford Court) and establish this as a staffed facility run by Council.

The MWB is a purpose built, accessible community facility that is already well-resourced for activities and events through the provision of two separate spaces, kitchen facilities, workbenches, tables, chairs, audio/visual equipment, storage and WIFI. The location is considered within walking distance to many local facilities and amenities including the Central Markets and has a significant public realm area containing landscaping, public art, lighting and seating areas to encourage social interaction and group activities.
 - 17.2. **Option Two:** Purchase a new property for the ASWCC based on the Gross Floor Area (GFA) of the current premises and establish this as a staffed facility run by Council.
 - 17.3. **Option Three:** Lease a new property for the ASWCC based on the Gross Floor Area (GFA) of the current premises (or slightly increased GFA) and establish this as a staffed facility run by Council.
 - 17.4. **Option Four:** Lease a new property based on the Gross Floor Area (GFA) of the current premises (or slightly increased GFA) and establish this as a facility run by an Incorporated Association operating as the ASWCC.
18. The current financial breakdown is:
 - 18.1. **ASWCC** (\$189,403) consisting of Staffing (\$118,463), Property (\$71,942), Programs (\$11,250) and Income \$12,252
 - 18.2. **MWB** (\$23,034) consisting of Property (\$27,568), Programs (\$1,500) and Income \$6,034.

19. A summary of the options with indicative costs is presented below:

	Option One Relocate to Minor Works Building (MWB), Staffed Facility, Council-Run	Option Two Purchase New Property, Staffed Facility, Council-Run	Option Three Lease New Property, Staffed Facility, Council-Run	Option Four Lease New Property, Community-Run
Financial	<p>Likely fit out of premise (\$10,000)</p> <p>Operating costs of (\$135,000) per annum</p> <p>Consisting of:</p> <p>Staffing (\$120,000)</p> <p>Property (\$15,000)</p> <p>Programs (\$12,000)</p> <p>Income \$12,000</p>	<p>(\$1 million) or loan repayment</p> <p>Likely fit out of premise (\$300,000)</p> <p>Operating costs of (\$142,000) per annum</p> <p>Consisting of:</p> <p>Staffing (\$120,000)</p> <p>Property (\$30,000)</p> <p>Programs (\$12,000)</p> <p>Income \$20,000</p> <p>[Borrowing costs not included in above]</p>	<p>Likely fit out of premise (\$1-200,000)</p> <p>Operating costs of (\$195,000) per annum</p> <p>Consisting of:</p> <p>Staffing (\$120,000)</p> <p>Property (\$75,000)</p> <p>Programs (\$12,000)</p> <p>Income \$12,000</p>	<p>Likely fit out of premise (\$1-200,000)</p> <p>Operating costs of (\$150,000) per annum</p> <p>Consisting of:</p> <p>Staffing (\$80,000)</p> <p>Property (\$70,000)</p> <p>Programs (\$12,000)</p> <p>Income \$12,000</p>
Project Life Expectancy	25+ years	25+ years	Five years	Five years
Opportunities	<p>Council-owned and under-utilised building.</p> <p>Building is modern and fit for purpose, an adaptive reuse of a heritage asset.</p> <p>Only small fit out would be required.</p> <p>Increased Gross Floor Area (GFA) compared to current premises, split over 2 floors (flexible, multi-use).</p> <p>Deliver continuous services and programs in the local area.</p> <p>Provides long-term certainty to the community.</p> <p>\$60,000 saving per annum when compared to Option Three and \$15,000 per annum with Option Four.</p>	<p>Deliver continuous services and programs in the local area.</p> <p>There is feedback that this is one of the preferred options by the community.</p> <p>Interest rates are at an all-time low.</p>	<p>Lessee market with potentially generous lease incentives available.</p> <p>Provide short term certainty to community.</p> <p>There is feedback that this is one of the preferred options by community.</p>	<p>Lessee market with potentially generous lease incentives available.</p> <p>Provide short term certainty to community.</p> <p>Community-driven initiative.</p>

	Option One Relocate to Minor Works Building (MWB), Staffed Facility, Council-Run	Option Two Purchase New Property, Staffed Facility, Council-Run	Option Three Lease New Property, Staffed Facility, Council-Run	Option Four Lease New Property, Community-Run
	<p>A dedicated staff member on site and regular programming that meets the needs of the community will improve utilisation of MWB.</p> <p>Location is considered within walking distance to many local facilities and amenities including the Central Markets.</p> <p>Significant public realm area containing landscaping, public art, lighting and seating areas to encourage social interaction and group activities.</p>			
Risks	<p>There is evidence from the consultation that some members of the community do not prefer this option.</p> <p>While GFA is greater than ASWCC, it is split over 2 floors.</p> <p>Location does not have optimum visibility from Sturt or Wright Street.</p> <p>Limited free on-street parking available.</p>	<p>This would require a significant additional financial commitment by Council.</p> <p>Time to secure property and fit out.</p>	<p>The potential for high fit out costs for medium term tenancy.</p> <p>Time to secure tenancy and fit out.</p> <p>Costs in potential relocation after 5 years.</p>	<p>The potential for high fit out costs for medium term tenancy.</p> <p>The potential for high operating costs.</p> <p>Time to secure tenancy and fit out.</p> <p>Costs in potential relocation after 5 years.</p> <p>Capacity for community to deliver inclusive, accessible and high quality service.</p>

Recommended Option

20. Administration recommend Option One: Relocate the ASWCC to the Minor Works Building and establish this as a staffed facility run by Council as the preferred model for the delivery of community services in the South West. As outlined above, this option will:
- 20.1. Deliver the valued community services and programs in the local area identified through this consultation
 - 20.2. Allow the services and programs to continue with little interruption
 - 20.3. Location is within walking distance to many local facilities and amenities

- 20.4. Provide Council with a saving of \$60,000 per annum when compared with Option Three and \$15,000 per annum with Option Four
- 20.5. Improve the utilisation of the Minor Works Building
- 20.6. Provide an immediate solution for the South West community
- 20.7. Drive public value through the delivery of our services, acknowledging Council's operating deficit of \$36.4 million, and our ongoing efforts to support City recovery from COVID-19.
- 21. Staff will engage with the users of the ASWCC and MWB to ensure that all requested programs and services are, where possible, accommodated at the MWB.

Additional Information

- 22. Utilisation rates for the 2018/19 financial year are provided as the 2019/20 was impacted by the COVID closures and as such not representative:
 - 22.1. **ASWCC**- 25,000 individual visits
 - 22.2. **MWB** - 8,000 individual visits
- 23. The Gross Floor Area of the current premises of **ASWCC** is 243 square metres and the **Minor Works** is 255 square metres.
- 24. For the purposes of this engagement, the 'South West City' was defined as approximately 500 meters around Whitmore Square / Iparrityi. The approximate distance to MWB from:
 - 24.1. ASWCC is 570 metres
 - 24.2. Sturt Street Community School is 750 metres
 - 24.3. Whitmore Square / Iparrityi is 350 metres
 - 24.4. The Adelaide Central Markets is 300 metres
 - 24.5. City South Tram Stop is 170 metres.

DATA AND SUPPORTING INFORMATION

Link 1 – 2020 Activities Calendar ASWCC 2020

Link 2 – Community Services – South West City – Consultation Form

Link 3 – Community Services South West City – Engagement Results

ATTACHMENTS

Nil

- END OF REPORT -

Proposed Event in the Adelaide Park Lands – Adelaide Festival 2021

ITEM 5.5 06/10/2020
The Committee

Strategic Alignment - Dynamic City Culture

Program Contact:
Christie Anthoney, AD
Community & Culture 8203 7444

2020/00800
Public

Approving Officer:
Clare Mockler, Deputy CEO &
Director Culture

EXECUTIVE SUMMARY

An application has been received from Adelaide Festival Corporation to hold an event, Adelaide Festival Club 2021, in Elder Park (Park 26). The event will run from Thursday 25 February to Sunday 14 March 2021, with the event bumping in from Monday 1 February 2021 and bumped out by Friday 26 March 2021.

The event application has been assessed against the [Adelaide Park Lands Event Management Plan \(APLEMP\)](#) and meets the Elder Park (Park 26) event site criteria. As part of this event, the applicant will abide by the [City of Adelaide Event Amplified Sound Management Guidelines](#) ensuring the appropriate notification is distributed to all key stakeholders and noise management procedures are in place.

In accordance with the [Adelaide Park Lands Event Management Plan \(APLEMP\)](#), Council approval is required for the event application as it is a new event proposing to operate beyond 12 midnight.

.....

The following recommendation will be presented to Council on 13 October 2020 for consideration

That Council:

1. Authorises the Chief Executive Officer to grant an event licence to the Adelaide Festival Corporation for the Adelaide Festival Club 2021 event from Thursday 25 February 2021 to Sunday 14 March 2021 in a portion of Elder Park (Park 26).
 2. Approves the Adelaide Festival event to operate beyond 12midnight until 2.00am on Friday and Saturday nights as well as Sunday 7 March 2021 (as the public holiday weekend).
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Dynamic City Culture Celebration of diverse community, culture and creativity
Policy	This event application has been assessed against the requirements of the APLEMP . If supported by Council, the event would be subject to all relevant policies, plans and procedures including the APLEMP and City of Adelaide Event Amplified Sound Management Guidelines
Consultation	Not as a result of this report
Resource	This activity will be facilitated within existing resources
Risk / Legal / Legislative	Not as a result of this report
Opportunities	This event will be utilising the purpose-built event site at Elder Park (Park 26)
20/21 Budget Allocation	City of Adelaide sponsors the Adelaide Festival of Arts In 2021, Adelaide Festival Corporation will be receiving \$320,000 in sponsorship from the City of Adelaide for their 2021 Festival season
Proposed 21/22 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	If supported by Council, the event organiser will be issued a single year event licence for the 2021 event
20/21 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (e.g. maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. An event application has been received from the Adelaide Festival Corporation to hold an event in a portion of Elder Park (Park 26) shown in Link 1 view [here](#).
2. As outlined in the [Adelaide Park Lands Event Management Plan \(APLEMP\)](#), the application requires Council approval as it is a new event application proposing to operate beyond midnight in Elder Park (Park 26).

Event Description

3. The Festival Club has been the beating heart of Adelaide Festival of Arts since the 1990s. For 2021 a new Club is proposed for the banks of the River Torrens / Karrawirra Parri, taking pride of place at the amphitheatre between the Festival Theatre and the Dunstan Playhouse. The open-air entertainment venue will be custom designed as a performance space and include live music, performances, food and beverage offerings.
4. The venue will have a 1,430-person capacity at any one time (this may be reduced to 714, subject to COVID-19 restrictions and SA Health approvals).
5. The event will utilise a small portion (under 1000m²) of Elder Park (Park 26) with the majority of the venue operating on an area of land under the management of the Adelaide Festival Centre.
6. The Adelaide Festival ran a similar venue at this location in 2008, known as Persian Gardens.
7. The venue will apply for a liquor licence and provide food and beverage offerings.
8. The venue will be a mix of free admission plus ticketed music performances.
9. In 2021, Adelaide Festival Corporation will be receiving \$320,000 in sponsorship from the City of Adelaide for their 2021 Festival season.

Trading Hours

10. The applicant has proposed the following operating hours which are beyond 12midnight:
 - 10.1. Friday 26 February 2021 – 8.00am to 2.00am the following day.
 - 10.2. Saturday 27 February 2021 – 8.00am to 2.00am the following day.
 - 10.3. Friday 5 March 2021 – 8.00am to 2.00am the following day.
 - 10.4. Saturday 6 March 2021 – 8.00am to 2.00am the following day.
 - 10.5. Sunday 7 March 2021 – 8.00am to 2.00am the following day.
 - 10.6. Friday 12 March 2021 – 8.00am to 2.00am the following day.
 - 10.7. Saturday 13 March 2021 – 8.00am to 2.00am the following day.

Access to and Through the Event Site

11. Access to the event site will be via Elder Park (Park 26) or the Festival Centre promenade.
12. The event site will occupy only a small portion of the South West corner of Elder Park (Park 26).
13. Where access is unable to be maintained in the vicinity of the proposed event site, appropriate directional signage will be used to ensure pedestrian safety is maintained and alternative options are provided via the other pathways.

Care of Park Lands

14. The event organiser must cover all costs associated with remediating the site back to its original condition after an event. This has been communicated to the event organiser and would be a condition of the event licence agreement.
15. If approved, we will work with the event organisers on strategies and approaches to minimise impact on the site during the event bump-in and out.

Engagement with Key Stakeholders

16. Adelaide Festival have engaged with Adelaide Festival Centre regarding the proposed event and they support the proposal to utilise their land for this event.
17. The event organisers will liaise with the (A)Lure venue, the Adelaide Convention Centre, the SkyCity Casino and the Intercontinental Hotel in their planning to ensure the needs of their business are considered as required.

Noise Levels

18. The proposed event will be required to develop a Noise Management Plan which will describe how the event will manage its noise emission. This event has been categorised as a Temporary Multi-Day Venue under the [CoA Event Amplified Sound Management Guidelines](#).
19. The stage and audio will be setup to face South towards the Adelaide Festival Centre building.
20. As a condition of their event licence approval, the event will be required to submit a copy of their noise management plan. This will need to outline how they propose to manage the amplified music from their venue and minimise the impact on the surrounding area in accordance with the [CoA Event Amplified Sound Management Guidelines](#).
21. Temporary Multi-Day Venues are required to pay a noise bond and install a noise logger at front of house to monitor and record noise levels throughout the event.

Liquor Licence

22. The event organiser will apply for a liquor licence for this event.
23. The event organiser will be seeking a liquor licence capacity of 1,430 people, but this is subject to final approval from Consumer and Business Services. The event organisers would be required to comply with the liquor licence conditions as set by Consumer and Business Services.

COVID-19 Considerations

24. All City of Adelaide event applications and approvals are subject to the event organisers complying with relevant laws, regulations and restrictions in relation to the outbreak of the human disease named COVID-19.
25. At the time of writing this report South Australia is in STEP 3 of the [South Australian Roadmap for Easing COVID-19 Restrictions](#).
26. STEP 3 permits the return of all events, subject to there being two square metres of space per one person, the event having created a COVID Safe Plan and has a COVID Management Plan approved by SA Health (if attendance is in excess of 1,000 people at one time).
27. A COVID Management Plan outlines the measures an event is taking to keep event patrons and staff safe in the context of the COVID-19 Pandemic to minimise the risk of spreading COVID-19.
28. As a condition of hire, all events are required to submit the relevant COVID Safe and/or Management plan to the City of Adelaide for review of those elements that affect occupancy of the Park Lands or roads in the delivery of the event.
29. Further variations to the Adelaide Festival 2021 event footprint and operating conditions may be necessary for the event to fulfil a COVID Management Plan to meet the South Australian Directions or restrictions that apply at the time of the event.

Next Steps

30. If approved by Council, we will proceed with granting a temporary event licence to Adelaide Festival for the delivery of Adelaide Festival Club in Elder Park (Park 26).

DATA AND SUPPORTING INFORMATION

Link 1 - Proposed Adelaide Festival 2021 event area at Elder Park (Park 26)

ATTACHMENTS

Nil

- END OF REPORT -

Regulated Tree Removal – Wellington Square/Kudnartu

ITEM 5.6 06/10/2020
The Committee

Strategic Alignment - Environmental Leadership

Program Contact:
Matthew Morrissey, AD
Infrastructure 8203 7462

2011/01043
Public

Approving Officer:
Klinton Devenish, Director Place

EXECUTIVE SUMMARY

Council approval is required for the removal of any significant tree prior to a development approval being granted.

The tree which requires removal is a *Ceratonia siliqua* (Carob Tree). The Arborist risk appraisal scored the tree as an unacceptable risk and should be removed or isolated. Removal is recommended and the tree has been isolated on site to protect the public.

Council approval to remove this tree is requested in this report.

The following recommendation will be presented to Council on 13 October 2020 for consideration

That Council:

1. Approves in its capacity as having care and control of the land, the removal of one *Ceratonia siliqua* (Carob Tree) located in Wellington Square/Kudnartu.
 2. Notes that a tree will be planted to replace the existing tree. While the replacement species may be the same as the current tree, options will be considered within projected climate change parameters and location specific conditions.
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Environmental Leadership maintenance and succession planting of compromised tree assets broadly aligns with Green objective 2.2 to increase the green space and greenery in the built up areas of the City.
Policy	The removal and replacement align with Council's Tree Management Framework
Consultation	All development applications submitted by the Administration to undertake structural pruning or the removal of regulated or significant trees in the Park Lands are subject to category 1 public notification (meaning no public notification is undertaken).
Resource	Removal and replacement costs are managed within Public Realm operating budgets
Risk / Legal / Legislative	Areas adjacent have been bunted off to prevent movement around the tree
Opportunities	A replacement tree will be installed during the following planting season after the subject tree's removal
20/21 Budget Allocation	Not as a result of this report. Costs will be managed within Public Realm budgets
Proposed 21/22 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Replacement tree planting will have a minimum useful life expectancy of 80 years.
20/21 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Costs will be covered within current operational budgets
Other Funding Sources	Not as a result of this report

DISCUSSION

1. All development applications submitted by the Administration to undertake structural pruning or the removal of regulated or significant trees in the Park Lands are subject to category 1 development process (meaning no public notification is undertaken).
2. Council approval is required, in its role as having care and control of the land, for the removal of any regulated or significant tree before a development application may be approved.
3. The tree referred to in this report is classified as regulated under the *Development (Regulated trees) Amendment Act 1999*.
4. The tree location in Wellington Square supplies a popular open space area and due to the square's landscape amenity, this tree needs to be removed to allow for succession tree planting to ensure the retention of tree canopy cover (Link 1 view [here](#)).
5. An arborist report has been undertaken which includes an assessment of the risk this tree poses in its location (Link 2 view [here](#)).

Tree Characteristics

Ceratonia siliqua (Carob Tree)

6. The trunk circumference measured at 1 metre above natural ground level is 2.586 metres.
7. The tree is 15 metres in height and 8 metres in width
8. The tree is estimated to be approximately 100 years old.

Tree Condition

9. A risk assessment of the tree has identified numerous faults resulting in a rating that recommends tree removal.
10. The tree structure is poor, and its vitality is low reflecting the tree's age. There is extensive deadwood within its canopy with evidence of past limb failures.
11. There is evidence of root decay with associated fungal fruiting bodies (which cannot be treated effectively) and these are of significant concern in relation to possible complete tree failure (Link 3 view [here](#)).
12. The tree also has termite activity.
13. The tree trunk has a long vertical crack which can be seen opening/closing in windy conditions (Link 4 view [here](#)).
14. With all of these factors combined the tree is a high risk and as such is now bunted off from being accessed and must be removed.

Tree Succession Planning

15. Once removed the options to replace this tree will be assessed. While the replacement species may be the same as the current tree, an assessment of suitable options will be considered within projected climate change parameters and location specific conditions.

DATA AND SUPPORTING INFORMATION

Link 1 – Tree location photo

Link 2 - Summary Tree report

Link 3 – Tree fungus photos

Link 4 – Tree trunk crack photo

ATTACHMENTS

Nil

- END OF REPORT -

Strategic Alignment - Enabling Priorities

2020/00571
Public**Program Contact:**
Vanessa Godden, AD Customer
& People 8203 7156**Approving Officer:**
Clare Mockler, Deputy CEO &
Director Culture

EXECUTIVE SUMMARY

The Annual Report 2019-20 is the City of Adelaide's report to the community and stakeholders on its performance, achievements and planned outcomes as measured against both the City of Adelaide 2016-2020 Strategic Plan and 2019-20 Integrated Business Plan. It is also a legislative requirement as set out in the *Local Government Act 1999 (SA)*. We are seeking Council's adoption of the report before 30 November 2020.

The following recommendation will be presented to Council on 13 October 2020 for consideration

That Council:

1. Notes the 'City of Adelaide Strategic Plan 2016-20' Close Out Report, as included in Attachment A to Item # on the Agenda for the meeting of Council held on 13 October 2020, and contained within the City of Adelaide Annual Report 2019-20, providing a summary of the achievements against the 'Measures of Success' as well as some of the key accomplishments under the outcomes of 'Smart', 'Green', 'Liveable' and 'Creative'.
2. Adopts the City of Adelaide Annual Report 2019-20 as included in Attachment B to Item # on the Agenda for the meeting of Council held on 13 October 2020.
3. Authorises the Chief Executive Officer to make any necessary amendments of a minor nature to the adopted Annual Report that do not change the substantive tone or message of the adopted report.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities The Annual Report 2019-20 is City of Adelaide's report to the community and stakeholders on its performance, achievements and planned outcomes as measured against both the 2016-2020 Strategic Plan and 2019-20 Integrated Business Plan.
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Internal resources to write and design the report. Costs associated with the report relate to printing.
Risk / Legal / Legislative	Compilation and presentation of the City of Adelaide Annual Report 2019-20 is consistent with the legislative requirements of annual reporting to the community as set out in the <i>Local Government Act 1999</i> ("the Act"). Copies are to be submitted to both Houses of Parliament and the SA Local Government Grants Commission by 31 December 2020.
Opportunities	Not as a result of this report
20/21 Budget Allocation	General operating budget - \$5,000
Proposed 21/22 Budget Allocation	General operating budget - \$5,000
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
20/21 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. Section 131 of *the Local Government Act 1999 (SA)* (the Act) requires all councils to prepare and adopt an Annual Report each year before 30 November in relation to the operations of the Council for the financial year ending on the preceding 30 June.
2. The Annual Report must include material and specific reports on the matters specified in Schedule 4 of the Act including: financial reports, legislatively required Council and Corporation practices and achievements against Strategic Management Plans and the Annual Business Plan.
3. 2019-20 is the final year of the 2016-20 Strategic Plan. To officially close out the Strategic Plan period this annual report contains the overview of completed actions against Council's objectives as articulated within the 2016-20 Strategic Plan and a summary of the four years and some of the key accomplishments delivered under the themes of Smart, Green, Liveable and Creative.
4. A detailed version of the close out of all 110 Actions detailed within the 2016-20 Strategic Plan can be found in (**Attachment A**). This document will be made available on our website in a suitable format for viewing, downloading, and printing if required. To achieve this, we anticipate breaking it up by Strategic Plan Themes of Smart, Green, Liveable and Creative.
5. This report seeks Council's adoption of the City of Adelaide Annual Report 2019-20 (**Attachment B**).
6. The audited financial statements for City of Adelaide will be added to the City of Adelaide Annual Report 2019-20 along with those of Adelaide Central Market Authority, Adelaide Park Lands Authority, Rundle Mall Management Authority, Council Solutions Regional Authority (now wound up) and Brownhill Keswick Creek Regional Subsidiary once approved by Council at a later date. Until Council approves all financials, including City of Adelaide employee costs, these are to be considered in draft format.
7. Pursuant to Schedule 2 Part 2 Clause 33(1)(a) of the Act, the winding up of Council Solutions Regional Authority (Council Solutions) being a regional subsidiary under section 43 of the Act was formally acknowledged as complete by the Minister for Transport, Infrastructure and Local Government Minister for Planning on 26 March 2020.
8. Once adopted, the text of the City of Adelaide Annual Report 2019-20 and the City of Adelaide's audited financial statements will be designed into an easy to read publication. There will be two sections to the City of Adelaide Annual Report 2019-20: Section 1 will comprise content in **Attachment B** and Section 2 will be the attachments to the Annual Report consisting of the audited financial statements for Council, wholly owned subsidiaries and regional subsidiaries listed in paragraph 6 above.
9. It is proposed that the City of Adelaide Annual Report 2019-20 be produced and distributed as required by the Act:
 - 9.1. A black and white copy presented in accordance with legislative requirements will be provided to the Presiding Members of both Houses of Parliament and to the other persons or bodies prescribed by the Regulations, on or before 31 December 2020.
 - 9.2. Printed and bound colour copies will be made available for inspection at the Customer Centre. Based on Council's commitment to adopt environmentally sustainable practices, the number of printed copies will be kept to a minimum.
10. The complete City of Adelaide Annual Report 2019-20 will be made available to the public electronically via the City of Adelaide website in a suitable format for viewing, downloading and printing if required.
11. The Annual Report and its availability will be promoted via social media and an appropriate media release.

ATTACHMENTS

Attachment A – City of Adelaide Strategic Plan 2016-20 Close Out Report

Attachment B - City of Adelaide Annual Report 2019-20 (Section 1)

- END OF REPORT -

SMART

A SMART CITY WITH A
GLOBALLY CONNECTED
AND OPPORTUNITY
RICH ECONOMY

2016 – 2020 Strategic Plan

End of Plan Update

Objectives *100% progressed*



Actions *96% completed*

This section provides details of progress against the four Objectives and 26 Actions under the SMART theme of the City of Adelaide 2016-2020 Strategic Plan.

The SMART theme was concerned with embracing digital technologies and innovation, building up the knowledge-based sectors, curating the environment for start-ups and entrepreneurs to thrive, and working collaboratively with others to grow the city's economy.

Objectives and Actions

The following pages provide an end of plan update on the objectives and actions for this theme.

BY 2020, OUR CITY'S ECONOMY WILL BE GROWING FASTER THAN THE AUSTRALIAN ECONOMY



The latest figures available show that as at 30 June 2019, the city's economy (gross regional product - GRP) was valued at \$19.45 billion representing a 2.3% growth from the previous year. In comparison, South Australia's economic growth (gross state product - GSP) was 1.4% while Australia's economic growth (gross domestic product - GDP) was 1.9% over the same period.

Baseline:	GRP growth 2.4% (June 2014)	GDP growth 2.5% (June 2014)
Update:	GRP growth 2.3% (June 2019)	GDP growth 1.9% (June 2019)

Last updated Q2 2019/20

Data source: National Institute of Economic and Industry Research (NIEIR) 2020, presented by economy.id

Actions and achievements since 2016, under this objective:

1.1.1	Adopt smart technologies that demonstrate a clear return on investment through new recurring revenue generation models such as; sourcing of external funding, fee for services, data, intellectual property, licensing, proprietary technologies, sharing of services and efficiency dividends	Complete
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The City of Adelaide has collaborated with several metropolitan councils to deliver better outcomes to the community and rate payers by providing easier access to cloud solutions and sharing existing technologies and infrastructure. Discussions with neighbouring councils on sharing information services and technology infrastructure commenced in 2016/17 and led to fibre connections with four other councils by the end of the term of the Strategic Plan.

1.1.2	Promote an international city brand that showcases the smart, liveable, green and cultural advantages of Adelaide	Complete
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To progress the city place brand work, research was undertaken into current brand perceptions and what makes Adelaide unique. Brand development progressed through 2016/17 and 2017/18, working closely with the State Government and key stakeholders including Brand SA, South Australian Tourism Commission (SATC) and StudyAdelaide. Council endorsed the City of Adelaide place brand 'Designed for Life' in August 2018. It has since been embedded across the organisation and is being used across customer facing marketing and communications as appropriate. The brand was reinforced by the launch of the new City of Adelaide website in June 2019.

'Adelaide. Designed for Life.' has had considerable exposure across a range of platforms including press, magazine, radio, podcasts, digital and social channels increasing awareness of the brand and engagement with stakeholders and community. The City of Adelaide was one of nine international finalists in the 2019 City Nation Place Awards in the 'Place Brand of the Year' category.

1.1.3 By June 2018, work with key stakeholders in main streets and districts to develop business plans that will provide greater participation at the local level and appropriate governance models, as well as work on projects such as an O'Connell Street enhancement program **Complete**

Research into mainstreet and district governance models commenced in 2016/17. In 2018/19, research into mainstreet and district governance models became the City-Wide Business Model project. A feasibility study was scoped and an expert consultancy was engaged. The aim of the study was to inform alternative governance and funding models for delivering economic outcomes to the city, including mainstreet management. The project involved researching existing models both nationally and internationally and leading stakeholder engagement. The intended outcomes included increased levels of marketing, attracting new business and investment, increased visitation, informing public realm priorities and assisting future economic development strategies.

The preferred model will demonstrate a contemporary 'fit for purpose' approach to achieve improved efficiencies by removing duplication and to demonstrate specific benefits for the community. In May 2020, an online workshop was attended by over 40 members of the businesses community to gather their feedback on the proposed City-Wide Business Model. The implementation of the model was then endorsed by Council in June 2020 as a subsidiary of Council under Section 42 of the *Local Government Act 1999*.

1.1.4 Transform our services and business processes to improve our effectiveness and efficiency and provide improved quality communications, including having all Council forms able to be submitted online by 2018 and all development applications able to be submitted online by 2020 **Complete**

One of the earliest achievements to improve business processes was the switch to paperless billing in July 2016. Other key achievements in 2016/17 included the development of a high-level scope for the Online Forms project, and completion of the Business Relationship Management system and the Permit Audit project with work commencing to transform systems to facilitate an e-planning platform.

2017/18 saw the commencement of the Online Forms project and the Outdoor Dining Transition Plan, a project to remove fixed outdoor dining furniture. The e-planning project was approved by Council and by the end of the financial year, all dashboards were completed, and the external facing interactive development application registers launched. By 2018/19 all paper-based forms were developed in the online forms system and progressively made available to customers.

In March 2020, Council adopted the Temporary Use of Public Space Policy for public consultation. This policy will set the platform for further simplification of permit classifications, fees and processes and enhance the customer experience.

1.1.5 Implement smart parking technology in selected areas across the City and North Adelaide to move towards an expiation-free environment **Complete**

Smart parking technology empowers visitors to the city by providing reliable and timely information to support customer decision making by focusing on providing clear choices and flexible payment options.

The installation of smart parking sensors and relays commenced in Quarter Three of 2017/18. Installation of the smart parking technology was completed in early 2019 and the Park Adelaide App was launched on 27 March 2019.

The app has been well received by customers and as at 30 June 2020, it had been downloaded 19,951 times.

1.1.6 By June 2018, leverage, upgrade and expand our AdelaideFree WiFi network to higher download and upload speeds Complete

The business case for the AdelaideFree WiFi expansion was endorsed by Council in 2016/17 leading to free WiFi being available in Bank Street and areas of the Park Lands in 2017/18. In 2018/19 this action was reported as complete with opportunities to expand and improve the network now to be investigated through the 10 Gigabit Adelaide infrastructure.

1.1.7 Council will continue to liaise and work closely with NBN Co in support of the NBN roll-out across the City Complete

In 2016/17 an NBN governance model was agreed and became operational to facilitate a seamless roll-out.

By early 2018/19 NBN Co had significantly progressed the roll-out of the network with areas in the northern and southern parts of the city being one of the first to receive the service. NBN was rolled out to the rest of the city between April and June 2019.

1.1.8 Council will work with key partners to facilitate a 10GB per second capable broadband network across the City and North Adelaide to all premises Complete

Ten Gigabit Adelaide was officially launched in March 2018. The City of Adelaide partnered with TPG as the 'Official Network Provider' of a fibre optic network across the city with 10Gbps data transfer capability and a range of high-performance services for the business community. The target to sign up the first 1,000 buildings was reached in just nine weeks, months ahead of schedule.

Ten Gigabit Adelaide provides key infrastructure, positioning Adelaide as a destination of choice, supporting innovation, attracting investment and future-proofing Adelaide in the digital age. The property industry has found Ten Gigabit Adelaide to be a contributing factor to several multimillion-dollar sales and new developments.

1.1.9 Provide input to future innovation-related initiatives on Lot Fourteen to influence best possible economic outcomes for the city Complete

Original action: Work with key partners (private sector, NBN Co and universities) to create a national centre for applied research and education into the digital economy.

Activity against this action commenced in 2016/17 with some scoping work and initial discussions with the then Department of State Development, private sector and universities. During the year, the City of Adelaide supported the establishment of the Collab4Good coworking space at Lot Fourteen, and Coworking SA's events held during Entrepreneurs Week.

Activity in 2018/19 centred on coworking spaces and support to new market entrants via the Entrepreneur Support Program. In March 2019 the Adelaide City Deal was signed. The \$551 million deal will focus on growing the city's innovation economy, supporting population growth in the city, and boosting Adelaide's world renowned cultural and tourism sectors. The City Deal paves the way for the transformation of Lot Fourteen into an integrated innovation and arts precinct, home to the Australian Space Agency and the Australian Space Discovery Centre, as well as national cultural attractions, international high-tech businesses and world-class education facilities.

In 2019/20, Memoranda of Understanding (MoU) were drafted with the Massachusetts Institute of Technology (MIT) and the Berklee College of Music following a delegation visit to MIT. Outcomes of the MoUs includes the City of Adelaide having access to the MIT Living Lab at Lot Fourteen and an Open Music Initiative to complement Adelaide UNESCO's City of Music status. The City of Adelaide also worked with the South Australian Department of the Premier and Cabinet, Department for Innovation and Skills, and the Office of the South Australian Chief Entrepreneur to support the start-up ecosystem in South Australia. In the first half of 2020, the City of Adelaide engaged with the Office of Industry Advocate to develop a framework for start-ups to secure contracts with government. The aim of this was to provide small-to-medium enterprises with the maximum opportunity to succeed in South Australia beyond their initial start-up phase.

1.1.10 Pursue a definitive outcome for the future of the former Royal Adelaide Hospital site as a world class precinct that complements the Park Lands, North Terrace cultural precinct and the East End commercial precinct **Complete**

Activity commenced in 2016/17 with the City of Adelaide writing to the State Government offering to work with the State Government on the redevelopment of the former Royal Adelaide Hospital site (Lot Fourteen).

In 2017/18 the State Government announced that the site would be redeveloped without a joint venture partnership leading to the completion of this action. Council reiterated its wish to continue to collaborate with the State Government and all stakeholders with an interest in the site.

1.1.11 Showcase the City as the location of choice for international and national trade and investment, especially for the knowledge, arts and cultural sectors, through our sister cities and other partnerships and connections, and align with State Government economic targets for increasing foreign investment, service exports and skilled migration **Complete**

Activity against this action is focussed on economic, cultural and social exchange opportunities that further the strategic objectives of City of Adelaide.

The City of Adelaide continued to leverage its international partnerships through Sister City arrangements with Qingdao in China and George Town Penang. The participation in outbound missions such as the World Cities Summit in Singapore, the 'Made in Adelaide' delegation hosted by Arts SA to Edinburgh UK, and to our friendly city Dalian, China has also contributed to this action. The City of Adelaide also hosted numerous inbound missions including a delegation from Jaipur, India, resulting in the signing of a Memorandum of Understanding to collaborate on smart city initiatives.

The International Promoters' Program (IPP) was launched in February 2020. The program is designed to harness the networks and influence of Adelaide residents with strong international business connections. Outcomes envisaged through the IPP include enhanced links between Adelaide's business community and key international markets, increased international visitors and student, and increased investment.

1.1.12 By June 2020, increase the City's share of the retail and hospitality sectors and deliver ten new high-end stores and 40 start-up businesses by delivering the 'Experience Adelaide' Adelaide City Retail Strategy **Incomplete**

2016/17 was year two of implementation of the City Retail Strategy. The City of Adelaide continued to engage retailers in a range of promotional opportunities and events during peak trading periods. Rundle Mall, Adelaide Central Market, mainstreet retailers and small independent businesses were included in city-wide campaigns throughout the year. Over 200 businesses attended a series of forums with professional speakers, including experts from London and Auckland. Topics covered during the forums included best practice city management, business improvement districts in New Zealand and the United Kingdom, and sustainable funding for mainstreets and city centres.

2017/18 saw a realignment of the activities in the five-year 'Experience Adelaide' retail strategy towards emerging consumer behaviours resulting from technological advancements. Activities carried out since then included:

- Attracting luxury retail brands to Adelaide through a range of activities including a 3D Model version of North Terrace, meetings with interested brands, investors and leasing agents as well as the creation of a luxury brand investment brochure;
- Working with start-ups and technology companies to increase the digital and technology offering of city retailers whilst educating businesses; and
- Supporting retailers to leverage city events and activations including Vogue Fashion Festival, Tour Down Under, Tasting Australia, Christmas in the City, Summer in the City and Winter in the City.

1.1.13 Promote opportunities and develop projects to showcase the City's unique heritage and character as a catalyst for sustainable growth and to grow the heritage tourism market

Complete

In 2016/17 heritage tourism opportunities were flagged for inclusion in the Tourism and Visitor Services Action Plan. Other activity undertaken to showcase the city's heritage included upgrades to sections of the Adelaide Town Hall to maintain its heritage integrity, and the marketing of heritage assets through heritage promotions activities. Several heritage walking trails were translated into Chinese and a new tourism guide 'Off the Grid' was produced in hard copy and podcast to highlight heritage in the city.

Existing heritage trails were maintained and made available as interactive maps and itineraries online. In 2019, the City of Adelaide contributed to six events including talks, tours and trails to the History Festival and partnered with the National Trust SA to deliver the Heritage Tourism Conference over two days in May.

Numerous activities were carried out as part of the Built Heritage Management Promotion program in 2019/20. These included the launch of the online heritage places database on the City of Adelaide website, filming of three adaptive reuse heritage place case studies and photographic survey of the heritage listed places in the city. A self-guided tour of the Adelaide Town Hall is being implemented. This tour will utilise virtual tour elements and online content to bring the story of Adelaide Town Hall to life.

1.1.14 Bring together the creative, arts, business, university, education and entrepreneurial sectors to promote unique opportunities for business growth

Complete

Activity against this action commenced in 2016/17 with sector representatives working together to identify a collaborative approach. In 2017/18 discussions were held with StudyAdelaide to develop a plan with a focus on supporting entrepreneurship in the international student population.

To support local businesses, the City of Adelaide joined the Small Business Friendly Council initiative in 2018/19 and delivered many Entrepreneur Support programs and Start-up support sessions in partnership with the Office of the South Australian Chief Entrepreneur.

Since 2018, the City of Adelaide's 'Culture Club' has brought together members of the creative, arts, business, university, education and entrepreneurial sectors to explore wicked problems, new ideas and possibilities, showcase examples of excellence and impact, and promote unique opportunities for business growth.

On 28 October 2019, panellists Anne Wiberg (Music SA), Becc Bates (Department for Innovation and Skills), Nara Wilson (South Australian Film Corporation) and Peter Drew (Visual Artist) led a dynamic discussion on how we can Amplify Adelaide's Creativity with an audience of 65, which informed the development of the 2020-2024 Strategic Plan.

In response to the impacts of COVID-19, the City of Adelaide established a Small Business Task Force and provided a \$4 million support package to eligible city businesses. The monthly 'City Business News' online newsletter was sent to 7,900 subscribers providing a broad range of information and capability building opportunities for businesses. In 2020, the monthly newsletter transitioned to weekly COVID-19 updates outlining the restrictions and the support available from different levels of government and industry bodies.

TOTAL BUSINESSES IN THE CITY WILL GROW FROM 5,000 TO OVER 5,300 AND WORKERS ON ANY GIVEN DAY FROM 89,000 TO 94,000 BY 2020



The number of workers in the city has decreased from the baseline of 89,000 in 2014 to 60,705 in 2019, which is the latest update available. This represents a significant downturn in the average number of workers in the city on a weekday and is likely to be due to weakening economic conditions over the past few years, culminating in a decrease in businesses in the financial services and retail sectors between 2017 and 2019. Between 2014 and 2016, when the City of Adelaide undertook regular collection of business data, there had been a slight increase in the number of businesses in the city. In 2016, the long-standing collection of city business data was discontinued. In 2019 a business survey was reintroduced with changed methodology. This resulted in an inability to determine whether the 5,300 target for businesses in the city has been reached.

Baseline:	89,000 workers daily (2014)	5,055 city businesses (2014)
Update:	60,705 workers daily (2019)	5,196 city businesses (2016)

Data source: City of Adelaide Census of Land Use and Employment (ACCLUE) 2016; City of Adelaide City User Profile (CUP) Survey 2019; ABS, 'Regional Population Growth, Australia, 2018-19' (Cat. No. 3218.0)

Actions and achievements since 2016, under this objective:

1.2.1	Build upon the growing laneway and entrepreneurial culture in the City by rejuvenating primary laneways and pedestrian connections. Priorities for completion by 2018 will be the Adelaide Railway Station to Adelaide Central Market link and Rundle Mall laneways, including Gawler Place	Complete
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This action commenced in 2016/17 with information gathering to develop the concept design followed by initial stakeholder engagement. In the same year, detailed designs and community consultation was completed for Bank Street and Topham Mall North.

Construction of Bank Street and Topham Mall South was completed in 2017/18, the first part of the Adelaide Central Market link to the Riverbank. The aim of establishing this link was to provide a high-quality, upgraded walking and cycling experience, integrating street trees, upgraded paving, lighting and furniture.

Planning continued for the upgrades of Bentham Street and Pitt Street in 2018/19, recognising the need to collaborate and coordinate works with adjacent private developments in both areas. Other multi-year projects that commenced were Moonta Street and Gresham Street.

The Gawler Place upgrade was completed in December 2019. The upgraded space includes wider footpaths to create a shared-use environment for pedestrians and vehicles. Other improvements include lighting, innovative shade structure and new outdoor dining areas.

1.2.2 Each year increase online open access to meaningful Council-held data and information that empowers residents, visitors, researchers, investors, start-ups and established businesses to make informed, smart decisions **Complete**

Key activities against this action included the launch of Economic Insights Dashboard in August 2017 as part of the City of Adelaide's refreshed Invest Adelaide website. This online tool brings together data from a variety of external sources and makes internal data accessible for public use. It includes data on key city indicators covering demographics, the economy, employment, city businesses, property and tourism. Access to this data can provide new businesses looking to establish in the city with insights into key city mainstreets, visitor numbers and property information, all relevant to their industry.

Work to enhance the content of the Economic Insights Dashboard continues with exploration of new data sources to be added such as tourism accommodation, local and visitor expenditure, and property development. The City of Adelaide is also working with other capital city councils to explore new datasets and share the experiences of analysing and publishing data.

1.2.3 Review Council's commercial operations to determine the best management models **Complete**

Reviews of City of Adelaide UParks, Adelaide Town Hall, Adelaide Aquatic Centre and the Golf Links commenced in 2016/17. The purpose of the reviews was to assess the short, medium, and long-term options. Of particular interest in the reviews was increasing profitability and performance, understanding future business drivers, and future commercial operations and opportunities beyond the current offer.

In 2019/20, a Draft Needs Analysis for the Adelaide Aquatic Centre was undertaken, highlighting potential options for the ongoing operation of the Adelaide Aquatic Centre. The needs analysis was completed in late 2019 and underwent community consultation. Together these results will help to guide Council decision-making on the future of the centre.

1.2.4 Work with partners to develop and implement a range of policies, programs and services to support business start-ups, business growth and business sustainability **Complete**

Between 2016/17 and 2018/19, the City of Adelaide's Business Advisory Service assisted nearly 1,600 existing and potential city businesses with advice, information and referrals to a Professional Services Program. In the same period, nearly 6,500 people attended a choice of 120 events held by Council or in partnership with service providers to meet a variety of business capability needs.

The Enterprise Adelaide newsletter was regularly distributed to over 5,000 contacts and circulation had increased to around 6,800 contacts by the end of 2018/19 when the Business Advisor service was discontinued.

In 2017/18, the City of Adelaide launched a new system for managing business contacts and records and introduced the new Business Centre function. This has led to the centralisation of many approval and assessment processes associated with business customers resulting in improved service delivery and ensuring a smooth and consistent experience for business customers. The Business Centre function continued to evolve to provide a consistent experience for businesses wishing to obtain a range of permits and approvals to activate public space.

1.2.5 Establish single-point-of-contact case managers to support established businesses to grow and attract sustainable businesses, investment, and new corporate headquarters to the City **Complete**

Activity commenced against this action in 2016/17 with a focus on continuing collaborations with State Government agencies principally through Investment Attraction SA and the then Department of State Development. The Case Management process continues to build an important level of engagement with key investor groups offshore and nationally, particularly in the commercial property market, government agencies and Council programs with an interest in investment attraction.

In 2017/18 the City of Adelaide introduced an investment case management process to identify and develop investment leads and facilitate the implementation of inbound investment in a range of development projects. This resulted in more than 100 significant lead activities generated and over 25 prospective investment cases managed. A high quality, international audience-focused investment prospectus showcasing Adelaide was developed and distributed as a tool for investment attraction. In 2018/19 there were 40 new investment cases managed, ranging from high value construction projects to niche business activities in future-focussed, knowledge-intensive and creative industries.

2019/20 was characterised by continued investor interest in Adelaide reflecting confidence in the Adelaide market, the influence of the Ten Gigabit Adelaide, collaborations with State Government, and engagement with the commercial property market and investors from Singapore. In 2019/20, the City of Adelaide continued to provide support to potential and new investors including seven new investment cases and 13 existing cases with a focus on the aftercare of established and/or completed major construction projects.

1.2.6 From 2016 to 2019, increase activity in underutilised premises by providing three years' financial support to Renew Adelaide Complete

Financial support was provided to Renew Adelaide for the three financial years from 2016/17 and again from 2019/20.

In 2016/17 five new businesses took up space with Renew Adelaide support. Renew Adelaide opened SMOCK, a contemporary art and science space, and The Adelaide Remakery (a café and repair studio).

Renew Adelaide activity in 2017/18 had a focus on Melbourne Street with 24 projects were supported. Three of these projects opened on Melbourne Street contributing to a complementary mix of businesses in that area.

There was a strong focus on addressing challenges and activating vacancies in Hutt Street and North Adelaide during 2018/19. Four new ventures were launched in Hutt Street with a total of 20 projects supported across the City of Adelaide. Ten of these projects graduated into commercial leases.

In 2019/20, Renew Adelaide's focus was on the East End precinct with the placing of several new specialised retailers. In the second half of the year, activities were impacted through restrictions arising from COVID-19 and the resulting downturn in CBD foot traffic.

1.2.7 Assist businesses and institutions to attract talent by developing and making available collateral promoting Adelaide as a great place to work and live Complete

In 2016/17 the Economic Insights Dashboard was launched as part of the city of Adelaide's refreshed Invest Adelaide website. This online tool brings together data on demographics, the economy, employment, city businesses, property and tourism from a variety of external sources and makes internal data accessible for public use.

Collateral was developed and reviewed on an ongoing basis, with enhancements to the Economic Insights Dashboard and regular updating of the City of Adelaide's Investment Prospectus to reflect the latest information and developments. Investment materials online and in hard copy was promoted to businesses, institutions and investment intermediaries and actively used to support investment leads.

WORKERS IN PROFESSIONAL AND TECHNICAL SERVICES, EDUCATION, FINANCE, TELECOMMUNICATIONS, CREATIVE AND MEDIA SECTORS WILL HAVE GROWN FROM 41,000 TO OVER 49,000



The number of workers employed by knowledge sector establishments fell by 12% from 40,279 people to 35,650 and is due to a decline in employment across all the knowledge industries. The largest decrease was in the Professional, Scientific and Technical Services sector (-1,968) and the Information, Media and Telecommunications sector (-1,802). This is likely to be due to the reduction in the city-

based Telstra workforce and the reduction/amalgamation of internet service providers (ISPs) since 2014. In 2019 a business survey was reintroduced, but a change in methodology means that the data is not comparable over time. This means that we cannot determine whether the 49,000 target for workers in the knowledge sector has been reached.

Baseline: 40,700 workers in knowledge sectors (2014)

Update: 35,650 workers in knowledge sectors (2016)

Data source: City of Adelaide Census of Land Use and Employment (ACCLUE) 2016

Actions and achievements since 2016, under this objective:

1.3.1	Work with our local and global partners through a range of projects and initiatives to build on the city-wide culture of entrepreneurship, start-ups and the commercialisation of research and ideas	Complete
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In August 2016, the City of Adelaide partnered with the University of South Australia's Centre for Business Growth to run a forum with the entrepreneurial community to identify opportunities and priorities for growing the ecosystem of support for new ventures.

Over the four years, Council were supported to encourage start-ups and entrepreneurs in the city. Sponsorship was provided to Venture Dorm, Innovation Bay, the Connected Music City Challenge and a new Radio Adelaide program focussed on innovation "The IN Show". The City of Adelaide has been an active partner in planning and promoting Entrepreneurs Week in July 2017 and sponsored several major events during the program including the opening event, SouthStart Conference and the Social Capital Conference. Other highlights in 2017/18 included co-management of the Australian-French 24-Hour Entrepreneurship Challenge and providing in-kind support for various entrepreneurship programs such as ThinLab, D3 Digital Challenge and the Seed Round.

In 2018/19 the State Government made innovation and entrepreneurship a key pillar of its economic development strategy in particular, activation of Lot Fourteen as an innovation neighbourhood.

A Smart City Support Program was implemented in early 2020 to support entrepreneurs and start-ups to solve problems using 'smart city' solutions. This was achieved by using the city as a test bed for innovation through infrastructure, digital connectivity and technical and business support.

1.3.2	Support development of the clean technology sector through a range of programs, services, initiatives and data, including supporting start-up and growth of new businesses and working with universities to assist with commercialising research and intellectual property for clean-tech applications	Complete
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Activity against this action commenced in 2017/18 with the development of a scope of work and the promotion of the City of Adelaide's green credentials through the sharing of stories about investments made by businesses and

Council's own projects. Work was undertaken on a Low carbon Economy Plan to inform the Low Carbon Council Roadmap.

During 2019/20 the City of Adelaide worked with and sponsored the University of Adelaide E-Challenge, which encourages start-up socially minded environmentally sustainable enterprises.

1.3.3 Facilitate development of the fastest growing sectors, including professional and scientific services, arts and creative industries, by engaging with business leaders to foster collaboration and to assist in identifying and responding to opportunities and challenges **Complete**

In 2016/17, the City of Adelaide presented at two conferences and hosted the Australian Smart Communities Conference in May 2017. A variety of associated activities were undertaken to showcase Adelaide's credentials as a leading smart city, including a meeting of 13 'Smart City' Mayors and the signing of an agreement for the City of Adelaide by the Lord Mayor to join the Global Smart Cities and Communities Coalition.

The Adelaide Smart City Studio commissioned the development of a model of the North Terrace precinct using Lego pieces to showcase working technology and to demonstrate smart city potential. Other activity in the year included support for Startup Weekend and sponsorship of three teams through the Venture Dorm Smart City Program.

In 2017/18, with funding support from the State Government, the Smart City Studio commissioned an investigation into the economic opportunities for South Australia arising out of the global focus on smart city projects. After extensive engagement with stakeholders, five sectors South Australia had a competitive advantage were identified: food and agricultural technology; water and energy (grid technology); future mobility; festival and event technology; and fabrication technology. The insights from this work are guiding the Smart City Studio's focus on supporting local companies to develop products and services that will address global opportunities.

The Australia China Business Council's (ACBC) China Business Ready-Accelerator Program was completed in 2019/20. This sponsored program aimed to improve the capabilities of SA businesses to connect with China through a series of targeted, interactive and intensive business education masterclasses. The program was supported by PwC, the State Government and new partners Business SA, United Media Solution and Alibaba. A total of 201 people attended the nine masterclasses.

BY 2020, THE NUMBER OF STUDENTS IN THE CITY ON ANY GIVEN DAY OF THE WEEK WILL INCREASE FROM 39,000 TO 41,000



In 2019, there was an estimated 50,933 students in the city on an average weekday, representing a 30% increase from the baseline figure of 39,200 in 2014. Having achieved the objective in the first year,

the number of students in the city daily has shown steady growth, recording a 16.8% increase between 2018 and 2019.

Baseline: 39,200 students daily (2014)

Update: 50,990 students daily (2019)

Data source: City of Adelaide City User Profile (CUP) Survey 2018; ABS, 'Regional Population Growth, Australia, 2016-17' (Cat. No. 3218.0)

Actions and achievements since 2016, under this objective:

1.4.1 Become a world-renowned education City by supporting and partnering with the City's education sector to attract and retain international, national, regional South Australian and local students, and highly credentialed academic and research staff **Complete**

The City of Adelaide participated in external missions and regular engagement with stakeholders in the education sector including through a Ministerial Advisory Council and its sub-groups.

Funding for StudyAdelaide has supported the development of numerous activities such as collaboration on a 'Student Ambassador' competition resulting in the selection of ambassadors to assist in building international relationships. A program of video interviews has been developed with former international students to promote studying in Adelaide. The opportunity to leverage the long-term benefit of international students to city growth was included in the scope of the International Relations Review completed in 2019.

The Lord Mayor's international Student Welcome event is held annually in the Adelaide Town Hall, attracting around 600 attendees. Due to COVID-19 this event was not held in 2020.

1.4.2 Strengthen relationship with Study Adelaide via continued support from 2016 to 2020 to market Adelaide as an international student destination **Complete**

The City of Adelaide has worked with Study Adelaide to develop initiatives and programs that promote Adelaide as a destination to study and live, and promote Adelaide abroad as Australia's premier study destination.

In 2017/18 there were nearly 36,000 international student enrolments in South Australia, contributing \$1.5 billion to the State economy. By 2018 this increased to 37,990 international student enrolments in South Australia, contributing \$1.8 billion to the State's economy. The City of Adelaide economy is a primary beneficiary of the economic inflows generated by international students and their visiting friends and relatives.

The information contained in this document is correct as of August 2020 unless otherwise stated.

This document is considered to be the part of the final update on the 2016-2020 Strategic Plan.

Further updates are available online and in Council's 2019 – 2020 Annual Report.

Item 5.7 - Attachment A

GREEN

ONE OF THE WORLD'S
FIRST CARBON NEUTRAL
CITIES AND AN
INTERNATIONAL LEADER
IN ENVIRONMENTAL
CHANGE

2016 – 2020 Strategic Plan

End of Plan Update

Objectives *80% progressed*



Actions *96% completed*

This section provides details of progress against the five Objectives and 28 Actions under the GREEN theme of the City of Adelaide 2016-2020 Strategic Plan.

The GREEN theme focussed on ecological sensitivity and sustainability, enhancing natural landscapes, greenhouse gas emissions reductions, and care for the Park Lands.

Objectives and Actions

The following pages provide an end of plan update on the objectives and actions for this theme.

CITY CARBON EMISSIONS WILL BE REDUCED BY 35% FROM THE 2006-07 BASELINE BY 2020



The greenhouse gas (GHG) emissions inventories for the City of Adelaide community were finalised for financial years 2016, 2017 and 2018 and updated for financial years 2007 (base year), 2014 and 2015 to ensure consistency with the latest calculation methodologies. This has shown a 15% emissions reduction achieved between 2007 and 2018.

The overall reduction in emissions has been driven by a 35% reduction in stationary energy emissions, that is, emissions associated with the consumption of purchased electricity and natural gas. This demonstrates a decoupling of City of Adelaide community GHG emissions from the City of Adelaide gross regional product which has increased by 33% over the same period.

Baseline: 1,148 kt CO₂-e (2006-07)*
**Revised from 1,175 kt CO₂-e to ensure consistency with the latest calculation methodology*

Update: 979 CO₂-e (2017-18)

Data source: City of Adelaide Community GHG Emissions Inventory

Actions and achievements since 2016, under this objective:

2.1.1	Partner with the State Government to implement a Carbon Neutral Adelaide Partnership Framework to pursue the shared aspiration for Adelaide to be the world's first carbon neutral city	Complete
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The Carbon Neutral Adelaide Action Plan was launched in partnership with the Government of South Australia in May 2017 with 40 founding members.

There are now over 170 partners including small, medium and large organisations, universities, utilities companies, the not-for profit sector and peak bodies. Carbon Neutral Adelaide Partners are a broad and active leadership community that is innovating, advocating, collaborating and commercialising Adelaide's transition to carbon neutrality.

In 2019/20 the City of Adelaide delivered the 'Towards a Low Carbon Business Forum' for organisations to learn about carbon neutrality for organisations, events, buildings or precincts. Nominations for the Carbon Neutral Adelaide Awards opened. These awards celebrate and recognise Carbon Neutral Adelaide partners and individuals who are leading the way in reducing carbon emissions. Key events held in 2019/20 include the Carbon Neutral Adelaide Awards and the Electric Vehicle Forum for Business, which attracted 100 attendees in fleet-management roles in the public and private sector.

The CitySwitch Green Office Program supports businesses to improve the sustainability of their office tenancies. The program now represents 271,000 square metres of South Australian office space and 15% of office space nationally.

2.1.2 Improve energy performance and use of renewable energy in Council and privately-owned buildings, including consideration of solar heating, solar energy generation and battery storage **Complete**

This action commenced with lighting upgrades to several UParks across the city. Smart meters were installed in the Grote Street and Franklin Street Bus Station carparks to improve energy performance.

Between 2016 and 2017, the City of Adelaide's organisational carbon emissions was reduced by 10%. A 150kW solar PV system and a 64kWh lithium ion battery for energy storage were installed at the City of Adelaide's London Road Depot. The City of Adelaide Solar Project has installed 844kW of solar PV capacity on the Adelaide Aquatic Centre, Adelaide Town Hall, UPark Pirie/Flinders and UPark Topham Mall. When added to four existing solar PV systems, this increased the installed solar from 330kW to approximately 1.2MW, saving an estimated \$277,400 per year in electricity costs.

2.1.3 Work with Federal and State governments to provide appropriate infrastructure and promote sustainable transport options, such as public transport, cycling and walking, to improve the experience of commuters and reduce transport-related carbon emissions **Complete**

Work was undertaken to provide appropriate infrastructure and promote sustainable transport options. Construction of two new sections of the North-South Bikeway on Frome Street was completed in August 2018 with design work underway for sections of the North-South Bikeway in North Adelaide.

Other projects delivered included the South Ward Local Area Traffic Management Plan, City Connector Enhancements, and the motorcycle and scooter parking expansion. Improvements were also made to the City West Quietway walking and cycling links including upgrades to Blenheim Street and Gouger Street.

More recently, the City of Adelaide worked with the State Government on the City Access Strategy. The strategy takes a community-centric approach to transport options for the city with a focus on sustainability and liveability. It will also include an action plan that will be used as the basis for future investment in city transport by all levels of government.

2.1.4 By June 2020, the energy requirement for all Council buildings will be sourced from low carbon or renewable energy sources **Complete**

The City of Adelaide commissioned a review of procurement options for its future electricity supply and in late 2017, three options were presented to Council to consider the risks and opportunities associated with pursuing a 100% renewable power purchase agreement. An EOI for the supply of 100% renewable power was subsequently prepared and released to market, followed by a request for tender in April/May 2019. In 2019/20, Council approved proceeding to the final offer stage for the procurement of renewable electricity for the City of Adelaide's operations leading to the execution of a 9.5 years Power Purchase Agreement for renewable electricity for all operations. This project will deliver emissions reductions of over 50% of operational greenhouse gas emissions.

2.1.5 By June 2020, all Council-owned and maintained public lighting will be converted to LED lights and smart lighting wherever possible **Complete**

Activity against this action commenced with an Expression of Interest (EOI) for LED lighting across Council owned buildings and by the end of 2016/17 most facilities had been retrofitted with LEDs.

In 2017/18 data on public lighting was collected through a series of night audits and asset checks. In collaboration with SA Power Networks, priority sites for upgrades were identified and included in the capital delivery program. SMART LED procurement was put out to market as was the smart lighting program.

During 2018/19, operational management of City of Adelaide street lighting continued with investment in conversions and new LED lighting through capital projects such as Jeffcott Street, Bonython Park shared path and Whitmore Square. The feasibility of using LED conversion technology for bespoke lighting on key streets such as Hutt, Melbourne and O'Connell streets were also investigated but found to be unviable. The LED program continued in 2019/20 with a total investment of around \$558,000, focussing on North Adelaide.

2.1.6 Commit through to June 2020 to continue the Sustainable City Incentives Scheme, with annual reviews of incentive funding budget allocations **Complete**

In 2016/17 Council endorsed a revised Sustainability Incentives Scheme (SIS), expanding the range of incentives available to all premises. Eighty-four incentives were approved during the year.

The SIS continued in 2017/18 as the City of Adelaide partnered with the State Government to provide rebates for the installation of energy and water saving devices for properties within the Adelaide local government area. In 2017/18 212 rebates were approved totalling \$430,604. Total installed solar photovoltaic (PV) generation capacity was 755kW and total installed energy storage capacity was 461kWh.

In 2017/18 the Solar Savers Adelaide Program was initiated to assist low income households afford renewable energy systems. The program managed and provided funding for the upfront purchase and installation of solar PV systems and monitoring on 40 dwellings, with the cost being paid back by property owners over ten-years through a separate rate.

A review of the Sustainability Incentive Scheme was undertaken in 2018/2019. Incentives for new sustainable technologies and environmental leadership are now available to city residents, businesses and community organisations through the Climate Change Action Initiatives Fund. The SIS will now support the community to be national and international leaders in shared solar for multi-unit developments, vehicle-to-grid electric vehicle charging stations, and utilisation of software to enable electric vehicles to form virtual power plants. In 2019/20, 69 applications were approved with \$171,000 of rebates provided.

2.1.7 By December 2017, complete a procurement plan for all Council vehicles to be low or zero emissions **Complete**

In 2016/17 the City of Adelaide continued the changeover of petrol and diesel vehicles to hybrid models in line with replacement schedules. The Zero and Low Emissions Vehicles Procurement Plan was completed in 2017/18. The Plan facilitated a staged approach to vehicle changeover based on the availability of vehicle types.

2.1.8 Provide a range of incentives for the use of electric-powered and low-emission vehicles within the City **Complete**

With 27% of the city's carbon emissions coming from transport, and over 90% of that from private passenger cars, the City of Adelaide saw the need to provide infrastructure and incentives to encourage electric and low-emission vehicle use. In an initiative jointly funded by the City of Adelaide, the State Government of South Australia, Mitsubishi Motors Australia, SA Power Networks and Tesla, over 40 EV charging points were installed in numerous locations throughout the city. These included the City of Adelaide Electric Vehicle Charging Hub on Franklin Street, various UParks, Hindmarsh Square and Jerningham Street, North Adelaide.

The first hour of charging is free, after which the cost is approximately a quarter to half the cost of charging at home (10-20 cents/kWh) There are now 42 on-street and off-street electric vehicle charging points in prominent and convenient locations. Since September 2017, EV chargers have provided 24.1 megawatt hours of electricity which is enough energy to drive 164,000 kilometres, which equates to more than four times around the equator.

In 2019/20 a range of incentives for electric vehicle charging stations were made available through the Sustainability Incentives Scheme and support was provided by the City of Adelaide for the Elektrikana 'Come and try' event in the City alongside the World Solar Challenge.

2.1.9 By June 2019, our procurement practices will reasonably require the environmental track record and/or credentials of suppliers, and estimates of carbon emissions of products and services **Complete**

In December 2016 Council approved a revised Procurement Policy requiring estimations of the carbon emissions of products and services.

The City of Adelaide began collecting carbon emissions information from carbon intensive goods and services providers in 2017/18. A Draft Sustainable Procurement Code of Conduct was prepared, and work progressed to embed sustainable procurement practice in accordance with ISO20400 'Sustainable Procurement- Guidance'.

In 2018/19 reviews of the sustainable procurement policies and codes of conduct were completed and work commenced on the sustainability impacts on the various procurement categories. Another review of the procurement policy took place in 2019/20 to include additional commitments on Aboriginal, environmental, social and cultural procurement.

2.1.10 Work with private property owners and the State Government to embed better environmental performance into new and existing developments **Complete**

The City of Adelaide has worked with the State Government to pursue opportunities arising through implementation of the Planning and Design Code. On 1 October 2019 the new state-wide Planning & Design Code was released by the State Planning Commission for consultation. The code has been reviewed by the City of Adelaide and a response raising the issues of environmental performance of new developments has been provided.

2.1.11 From 2016, collaborate with City-based businesses, interest groups and the education sector through a series of Lord Mayor summits and forums to build partnerships that promote environmental issues and broader innovations **Complete**

In 2017/18, the City of Adelaide participated in the Carbon Neutral Cities Alliance and held the inaugural Carbon Neutral Adelaide Awards. The Minister for Climate Change and the Lord Mayor presented numerous awards at the event, which was attended by 160 guests including CitySwitch Signatories, Carbon Neutral Adelaide Partners and community representatives. The City of Adelaide also worked closely with the State Government to support city schools as part of the low-carbon schools initiative. Participating schools included Gilles Street Primary School, North Adelaide Primary and Sturt Street Community School.

During 2018/19, progress was made in the carbon neutral space by participating in the Carbon Neutral Alliance meeting in the USA as well as through hosting events such as the 'Visions for a Carbon Neutral Adelaide' breakfast and the 'Feeling Hot, Hot, Hot!' heatwave hypothetical event, hosted by the Lord Mayor at the Adelaide Town Hall.

In March 2020, the Carbon Neutral Adelaide Program partnered with Flinders University to deliver '1.5 Degrees Live', a community event involving the live reading of the Intergovernmental Panel on Climate Change. This event was held over five days across three locations with 100 readers.

2.1.12 Enhance biodiversity in the Park Lands and strengthen the role of the Park Lands in achieving a carbon neutral City **Complete**

To enhance biodiversity in the Park Lands, considerable work was undertaken to develop an Integrated Biodiversity Management Plan (IBMP). In 2016/17 the original Biodiversity and Water Quality Action Plan was reviewed and informed the development of IBMP into 2017/18. Other successful biodiversity activities included collection of seeds for future propagation, propagation of plants for future planting, and intensive site management including weed eradication.

Council and the Adelaide Park Lands Authority (APLA) endorsed the IBMP in early 2018/19. A governance group was established with ten priorities for the year including development of a Biodiversity Monitoring Framework and Key Biodiversity Area Management Plans.

2.1.13 Develop international trade, investment and tourism opportunities based on our green and clean reputation

Complete

In 2016/17 China Southern Airlines commenced direct flights between Adelaide and China, providing new opportunities for tourism to Adelaide including nature-based tourism.

In 2017/18 relevant website content was reviewed to enhance the user experience and make information easier to find. As part of this process, the city's green credentials were promoted through news stories on business investment and projects related to activating green investment opportunities. City of Adelaide supported the 'Prosperity in a Changing Climate Symposium' where attendees considered how suppliers, researchers and policy makers can collaborate and create opportunities to make the city carbon neutral.

In 2018/19 a social media campaign was carried out promoting the nature-based experiences and clean, green city lifestyle to current and prospective international students. New visitor trails were developed including the nature-based Riverbank Stroll Cultural Trail.

In 2019/20, multiple investment leads were supported to foster the growth of the city's green economy. This process has been facilitated by working closely with the State Government to assist with potential lead developments that could leverage council's Sustainability Incentives and its commitment to being carbon neutral.

2.1.14 Identify opportunities for building adaptation and re-use that supports heritage aspirations while reducing carbon emissions and waste

Complete

In August 2017, the City of Adelaide was endorsed to enter Building Upgrade Agreements (BUA) as defined under the Local Government Act 1999 (SA). The first BUA was signed in November the same year for a commercial building located on Flinders Street. Other key deliverables in the four years included the development of a Building Upgrade Finance (BUF) Market Development Project Plan with the Department of Environment and Water, establishment of the BUF Reference Group, and the appointment of a BUF Facilitator.

To raise the profile and increase awareness around the use of BUF for heritage buildings, a promotional video and brochure with case studies was published. A luncheon co-hosted by the Lord Mayor and the Property Council of Australia was held for property industry leaders to discuss opportunities to reposition assets and revitalise heritage buildings using BUF as an enabler for upgrades.

GREEN SPACE AND GREENERY IN THE BUILT-UP AREAS OF THE CITY WILL HAVE INCREASED BY 100,000 METRES BY 2020

The baseline figure for green space and greenery comes from the Green Infrastructure Benchmark Data and Mapping project undertaken in 2015. Total green coverage is calculated by adding the total pervious area (total area minus total impervious area) to the area of tree canopy cover in built-up areas within the city. The built-up area of the city is the entirety of the City of Adelaide area minus the Park Lands. As the report from which the data was sourced was a once-off, there is no update available.

Baseline: 1,241,777 sqm (2015)

Update: Not available

Data source: City of Adelaide

Actions and achievements since 2016, under this objective:

2.2.1 Council will have developed a Green City Plan detailing Council's contribution to greening the city and showing activities with aligned annual targets, including an additional 1,500 trees in the built-up areas of the City by June 2020 **Complete**

Development of the Green City Plan commenced in 2016/17 with the collection of baseline data and mapping. Council approved the Adelaide Design Manual (ADM) Greening (Green City Plan) in September 2018 and a new strategic target of 1,500 trees by 2020, 500 more than the original target was endorsed.

The review of the ADM updated the Greening Principles and street tree and planting selections to create a more climate resilient city. The technical standards including detail drawings and specifications for street tree and garden plantings are being prepared for consistent application across the infrastructure delivery program.

In 2019/20, the Green City Plan was incorporated into the ADM, including a revised palette of street tree and understorey planting. Although the revised target of 1,500 trees was not achieved, the 25% canopy cover in the CBD remains the target with focussed investigations in the north-west and south-west of the CBD completed to implement additional tree planting in 2020/21.

2.2.2 Work with all City stakeholders to increase public and private greening with street trees, gardens, community gardens, green walls and roofs providing incentives where appropriate **Complete**

In September 2016, the City of Adelaide launched the Green City Grant Program. Successful applicants will be able to recover up to half of the cost of a range of greening projects to make the City a greener, cooler and more attractive place.

To support city greening initiatives in 2017/18, the City of Adelaide undertook the Shaping Streets and Spaces project to identify strategic opportunities for green street and spaces in non-Park Land locations in the city.

Work on the Implementation Plan for the Adelaide Design Manual – Greening commenced in 2019/20 including investigation of greening in the north-west and south-west areas of the city to determine suitable locations for tree plantings in residential streets.

2.2.3 From 2016, Council will commit ongoing funding for powerline undergrounding (PLEC) to assist with greening initiatives

Complete

Since 2016, the City of Adelaide's powerline undergrounding efforts have been focussed on Jeffcott Street. The project commenced during 2018/19 and reached practical completion during 2019/20.

2.2.4 Work with local communities on public greening activities that will beautify streets and parks

Complete

Various projects were undertaken to work with local communities on public greening activities. Street greening initiatives including the planting of trees in residential streets were supported by the community through the Greener Streets Program.

A Water Sustainability Grant from the Adelaide and Mount Lofty Ranges Natural Resources Management Board helped to deliver the 'Turning Gray Street Green' project. This project mitigates climate impacts of extreme heat and has established a corridor of natural shade for pedestrians along the City West Quietway.

In 2019/20 the City of Adelaide worked alongside residents in Garden East to support them to mulch their garden beds. This landscape was refreshed approximately two years before with support from council but the residents continue to maintain these beds by undertaking the regular tasks such as weeding, mulching and watering. The City of Adelaide also worked with residents in McLaren Street to investigate ways to improve their streetscape.

BY 2020, AQUATIC NATIVE PLANTS ON THE TORRENS LAKE FLOOR WILL HAVE INCREASED FROM ALMOST ZERO TO 7,500 SQUARE METRES

While efforts were made to re-introduce aquatic native plants through nursery propagation, planting aquatic plants on the Torrens Lake floor was found to not be successful.

A Torrens Lake Wetlands project is being investigated to install in-line wetlands to increase aquatic vegetation to help improve water quality, amenity, river health and provide a new recreational offering in the area.

Baseline: Almost zero (2015)

Update: Not available

Data source: -

Actions and achievements since 2016, under this objective:

2.3.1 Improve the ecological value of watercourses and biodiversity in the Park Lands Complete

In 2017/18 Council adopted the Integrated Biodiversity Management Plan 2018 - 2023. The plan identified six key biodiversity areas with individual management plans and put an environmental monitoring program in place to manage changes in native flora and fauna throughout the Park Lands.

The Native Bee BnB project introduced in 2018 recognised native bees as important pollinators. The project created a corridor of native bee habitat along the River Torrens from the Adelaide Hills to the sea with local councils constructing nesting sites for native bees and planting natives for food. Sixty community members helped build the first Native Bee BnB in Bonython Park / Tulya Wardli (Park 27).

In 2018/19 the final stage of the Tainmuntilla (Park 11) Riparian Restoration Project involving woody weed removal was completed. The removal of weeds improves water quality and limits weed dispersal in the area. It also makes way for native plantings consistent with the desired River Red Gum Woodland character of the park.

Other initiatives to improve the ecological value in the Park Lands include the development of concept plans as part of the Brown Hill Keswick Creek Stormwater Management Plan, completion of the Torrens Lake Feasibility Assessment Project, and rehabilitation of the South Park Lands Creek at the western end of Park 17.

Other key deliverables were achieved under the Integrated Biodiversity Management Plan included the completion of the final Fauna Survey, partnership with Butterfly Conservation SA to monitor Chequered Copper Butterflies and the completion of the Climate Change Seed Provenance Project.

2.3.2 Reduce storm water run-off and pollution into the Torrens River through integrated catchment management and water sensitive urban design**Complete**

Between 2016 and 2020, the City of Adelaide delivered a range of Water Sensitive Urban Design (WSUD) projects across the city including Gouger Street and Waymouth Street. Regular maintenance and cleaning of the River Torrens catchment area were undertaken to reduce stormwater run-off.

In 2016/17, the City of Adelaide successfully managed the blue-green algal blooms so that there were no lake closures. The City of Adelaide also worked in partnership with the State Government to improve Torrens Lake water quality including carp removal, aquatic native (macrophyte) planting and dilution flows. In 2017/18, Stage One of the River Torrens Feasibility Project was delivered to continue efforts in improving Torrens Lake water quality and establishing a health functioning ecosystem. Regular maintenance such as monitoring and flushing of stormwater drains, removal of litter and debris from reed beds, and the propagation of and planting of aquatic macrophytes has also helped to reduce stormwater and other pollutants in the Torrens.

Projects associated with the Torrens Lake Weir and minor water projects were developed and delivered as part of the 2018/19 Integrated Business Plan. Detailed annual water quality maintenance regimes were developed for Rymill and Bonython Lakes to meet short-term requirements with longer term plans being developed.

A DETAILED MEASURE OF REDUCTION IN KERBSIDE AND GENERAL WASTE WILL HAVE BEEN DEVELOPED AND INFLUENCES OUR WORK

In order to have a detailed 'measure of reduction in kerbside and general waste' a baseline must be established first.

Council conducted a comprehensive waste audit in 2019 to benchmark the City of Adelaide's waste management and inform the development of the draft Resource Recovery (Organics, Recycling and Waste) Strategy 2020-2028. The baseline of data will be utilised to develop a suite of programs to support the delivery of the strategy once adopted. The strategy will target waste reduction and increase diversion of material from landfill.

Negotiations supporting a joint-council waste contract in 2019 resulted in the transition to a new waste contractor (contract to commence 1 July 2020) for kerbside waste collection services. Among other benefits, it is expected to deliver more comprehensive and reliable data.

Contractor generated data and third-party waste audits will be used to monitor the results of programs implemented and will continue to influence our work.

Baseline: Waste Audit 2019

Update: Not available

Data source: -

Actions and achievements since 2016, under this objective:

2.4.1	Continue the development of a waste, recycling and reuse approach for the City, together with an implementation plan, that meets the needs of our residents, businesses and visitors, and utilises smart technology	Complete
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In December 2016, the City of Adelaide commenced a three-month pilot of business waste and recycling services in Melbourne Street. The pilot tested a weekly collection of waste, recycling and organics, and the sharing of bins for multiple businesses on a site. Reducing the number of standard kerbside wheelie bins used in multi-unit residential sites continued by providing larger shared bins and weekly collection of waste, recycling and organics. Eleven sites were transitioned resulting in 101 fewer bins out on collection day.

To encourage better management of household waste, Council provided residents with a booked 'at-call' hard waste collection service after a 12-month pilot program. There was an estimated 50% decrease in the weight of illegal dumping material being removed by Council. At the same time, the City of Adelaide continued to support residents in diverting food waste from landfill by offering a free kitchen caddy to collect food scraps.

2.4.2 By 2025, working with City waste collectors, all Council serviced premises will have their landfill, recycling and green waste collection measured and reported to Council, with the data to be available online to the premises' occupant **Incomplete**

Efforts to reduce the amount of waste to landfill have continued over the four years. During 2017/18, the recycling rate for kerbside services was 42%. The number of standard kerbside wheelie bins used in multi-unit residential sites was reduced by providing larger shared bins and weekly collection of waste, recycling and organics at 16 sites. Over seven tonnes of electronic waste were collected and sent for recycling. The expansion of food waste collection in multi-unit residential buildings diverted over 100 tonnes of organics from landfill to compost.

In 2018/19 the City of Adelaide established a baseline for the waste generated within the city through audits of kerbside residential/commercial, multi-unit dwelling and public place waste services. These audits provided an evidence-base to inform the Waste and Recycling Management Strategy.

In 2019/20, the City of Adelaide undertook a process to transition to a new waste contractor. The new contract commenced on 1 July 2020. Due to the timing of the action, the intent of it will endure in the City of Adelaide 2020-24 Strategic Plan through the 'Environmental Leadership' outcome.

2.4.3 By 2020, Council's New Year's Event will send zero-waste to landfill and by 2018, clear guidelines will be developed for organisers of larger community events in Council-operated areas to achieve zero-waste and carbon neutrality **Complete**

Activity against this action commenced in 2017/18 with a Sustainable Events Industry Workshop to determine the current practices of event organisers to inform the development of the Sustainable Event Guidelines. The Waste Minimisation Guide for Events and Venues was reviewed and project plans were completed for a review of Council services and infrastructure for medium and major events.

The Sustainable Event Guidelines were endorsed by Council in November 2018 and implemented at Council's New Year's Eve event resulting in:

- The provision of water bottle refill stations
- 100% of event materials diverted from landfill
- No plastic straws and all food vendors used compostable packaging
- Volunteers assisting patrons on the night with recycling and event information.

Several case studies were released in 2019/20, sharing the achievement of improved sustainable outcomes and lessons learnt from the 2018 and 2019 New Year's Eve events. A series of guidelines and checklist documents were prepared to support the implementation of the Sustainable Events Guidelines.

2.4.4 Facilitate the reuse and recycling of equipment, consumables and materials used in festivals and events in the City **Complete**

The development of the Sustainable Event Guidelines in 2018 has been instrumental in facilitating reuse and recycling at festivals and events in the city. For example, during the 2018 New Year's Eve event, single use plastic was banned, and food and beverage vendors were required to use compostable packaging, sustainable transport and marketing.

Planning for the integration of sustainability actions at the City of Adelaide's New Year's Eve event made the 2019 event the most sustainable one to date. Initiatives included new requirements for the waste contractors to provide a grey water service to vendors and having roving performers dressed in waste materials to educate patrons on reuse and recycling in a fun and interactive way. As with the 2018 event, there was a focus on reducing single use plastics onsite, provision of 'quench benches' and compostable packaging requirements for all food vendors. Although events were postponed or cancelled due to COVID-19 in the first half of 2020, work to support the integration of sustainability actions for festivals and events in the city has continued.

2.4.5 Achieve adoption of sustainable commercial practices through incentives, purchasing approaches, waste services and regulation**Complete**

Key activities against this action included a Compostable and Reusable Coffee Cup Pilot with cafes in the area bounded by Gawler Place, King William Street, Flinders Street and Grenfell Street. The aim of the pilot was to reduce the amount of takeaway coffee cup waste by offering incentive payments for cafes to use compostable cups and lids or offer a discount to customers who bring their own cups. Twelve of the 27 eligible businesses in the pilot area received incentives to offer a discount to customers and a further two businesses received incentive payments to use compostable cups. The Compostable and Reusable Coffee Cup Pilot concluded in 2017/18 with the impact assessed via a post-pilot survey of participating businesses.

To support Clean Up Australia Day's 30th Anniversary in 2020, the City of Adelaide hosted an event in Bonython Park. During this event, members of the community learned about better waste and recycling practices while removing over 37kg of waste material from Bonython Park and the nearby waterway.

A COMPREHENSIVE INTEGRATED WATER MANAGEMENT MEASURE WILL HAVE BEEN DEVELOPED AND INFLUENCES OUR WORK



Council currently tracks mains water use, recycled water use and the cost of both. A comprehensive integrated water management measure has been developed through the development of the City of Adelaide Water Profile and the development (in progress) of a Water Sensitive City Transition Plan (WSCTP), which is planned for implementation later this year. A water sensitive city is a liveable, climate ready city which uses a diverse range of fit-for-purpose water resources in infrastructure.

Baseline: City of Adelaide Water Profile 2016/17

Update: Not available

Data source: -

Actions and achievements since 2016, under this objective:

2.5.1	By December 2020, increase our efficient use of recycled water from the GAP scheme in Council-irrigated areas by 25% to an overall level of 80%	Complete
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In 2016/17 the City of Adelaide worked with SA Water on soil testing to understand the impacts of recycled water use on plantings. The design for a new watering regime to green the Golf Links was completed and irrigation using GAP water was installed on the frontage to Bartels Road, facilitating greening of an area that had not been irrigated for some time.

More than half of the City of Adelaide's water usage in 2017/18 was supplied by the Glenelg to Adelaide Recycled Wastewater Scheme (GARWS), preventing 454 mega litres of wastewater being discharged to Gulf St Vincent and reducing the impact on Adelaide's coastal waters and local sea grass meadows. GARWS recycled water currently provides 78% of all irrigation in the Park Lands, which is close to the target of 80%. Further investigations will be required to determine whether there are any financial benefits to additional use of GAP water.

Other activities to promote efficient water use in the city include the use of Smart Water Meters at eight City of Adelaide sites to identify leaks and opportunities to reduce potable water use and use of recycled water for streetscapes and facilities such as public toilets.

2.5.2 Work with partners to reduce mains water use through water sensitive urban design and increasing the use of recycled and reused water Complete

Phase 1 of the Integrated Water Management Plan was delivered with the development of the City of Adelaide's first comprehensive water inventory for the 2015/16 financial year, profiling council's water consumption patterns and costs. A Water Profile 2014-16 was completed using data collated from the City of Adelaide Water Inventory in 2017/18.

A review of the Water Security and Biodiversity and Water Quality Action Plans identified that although more than half of the actions in these plans had been implemented, the water security target of 30% reduction in potable water use was not met. The initial plan to develop an integrated water measure was incorporated through the development of a Water Sensitive City Plan. Phase One of the development of the Water Sensitive City Plan was completed and Phase Two commenced in 2019/20. Development of Water Sensitive Urban Design (WSUD) Map for the City of Adelaide is in progress.

In 2019/20, the Smart Water Meter Project to deliver water meters at eight council sites was completed. The aim of this project was to help identify opportunities to reduce potable water use, identify leaks and diversify supplies for non-drinking purposes.

2.5.3 Continue to work with the State Government and other councils to reduce stormwater and other pollutants into the Torrens River catchment Complete

The City of Adelaide partnered with Adelaide and Mount Lofty Ranges Natural Resources Management Board, SA Water and the Environment Protection Authority to develop a water quality monitoring program for River Torrens and Torrens Lake. Other activity carried out under this action included addressing blue-green algae in the Torrens River Lake and the provision of advice on the Brown Hill-Keswick Creek project and eastern region Urban Stormwater Management Plans.

In early 2019/20 the Torrens Lake Rehabilitation Assessment was finalised and presented to Council. The City of Adelaide partnered with the State Government on River Torrens Governance Project and River Torrens Water Quality Improvement Project. Carp removal and a survey of carp population density in the River Torrens has been completed and work has commenced on the Aquatic Survey of Torrens Lake.

The information contained in this document is correct as of August 2020 unless otherwise stated.

This document is considered to be the part of the final update on the 2016-2020 Strategic Plan.

Further updates are available online and in Council's 2019 – 2020 Annual Report.

For further information on Council's Strategic Plan and Reporting visit cityofadelaide.com.au/strategicplan

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LIVEABLE

A BEAUTIFUL, DIVERSE CITY WITH AN ENVIABLE LIFESTYLE THAT IS WELCOMING TO PEOPLE AT ALL STAGES OF LIFE



2016 – 2020 Strategic Plan

End of Plan Update

Objectives 33% progressed



Actions 96% completed

This section provides details of progress against the three Objectives and 24 Actions under the LIVEABLE theme of the City of Adelaide 2016-2020 Strategic Plan.

The LIVEABLE theme focussed on increasing the City's population, improving amenity and liveability, and improving the wellbeing and resilience of city residents.

Objectives and Actions

The following pages provide an end of plan update on the objectives and actions for this theme.

THE NUMBER OF PEOPLE LIVING IN THE CITY WILL HAVE GROWN FROM 23,000 TO 28,000 BY 2020



The estimated resident population (ERP) of the city was 25,456 as at 30 June 2019, some 2,500 residents short of the target. Although the 2020 population figures are yet to be released, it is unlikely that population target will be met due to current rates of population growth being lower than historic levels and further reduced net overseas migration as a result of COVID-19. Migration is the key driver for population growth.

Baseline: 22,624 (June 2014)

Update: 25,456 (June 2019)

Data source: City of Adelaide Census of Land Use and Employment (ACCLUE) 2016

Actions and achievements since 2016, under this objective:

3.1.1 Encourage growth in the full range of residential property development in a mixed-use environment in a manner that respects the human scale and different characters of districts in the City **Complete**

During 2018/19, the City of Adelaide initiated discussions with 'Homes for Homes' to determine if there is role for council to play in its delivery. 'Home for Homes' is a social enterprise by The Big Issue, providing an innovative new funding model to increase the supply of social and affordable housing.

Other work to progress this action has been achieved through the development of the draft Social and Affordable Housing Policy document.

3.1.2 Create world class infrastructure by adopting a three-year rolling capital works program for the City and Park Lands to ensure all new and existing infrastructure are delivered and maintained to high quality standards, incorporating universal access, technology, heritage, arts and green elements. **Complete**

In 2018, a three-year rolling Capital Works Program was developed which has informed the annual business planning processes right up until 2019/20. Due to the COVID-19 impacts in the first half of 2020, the three-year Capital Works program has been revised.

Works completed under the Capital Works Program include the laneway upgrade to Gresham Place and mainstreet upgrade to Hindley Street West during 2017/18. Other activity included providing input into the new designs for the Gawler Place redevelopment and maintaining Bank Street and Topham Mall as part of the Market to Riverbank laneways upgrade. Throughout the four years, the City of Adelaide continued to deliver core maintenance in line with endorsed service standards.

3.1.3 Encourage the State Government to improve public transport to promote greater patronage, including continued investment and expansion of the free City Connector Services **Complete**

The Free City Connector bus continued to provide a service around the city and North Adelaide, transporting approximately 19,000 passengers per week. In 2017/18, three smart bus stops were installed on Grote Street, King William Street and King William Road to provide reliable and real-time data for passengers. With the opening of the O-Bahn City Access project in December 2017, a further 27 new smart bus stops were installed along Currie Street and Grenfell Street. To improve the visibility of the Free Connector bus service, two additional buses were wrapped in the distinctive green Free City Connector livery as part of renewal activities in 2018/19.

Other improvements made to the Free City Connector service include the roll-out of smart onboarding technology such as voice announcements and expanded audio and visual display systems.

3.1.4 In partnership with the State Government, explore the possibility of redeveloping Currie-Grenfell streets as a public transport boulevard to cater for increased demand **Complete**

Throughout 2016 to 2020, the City of Adelaide worked collaboratively with the State Government on the upgrade of the Currie and Grenfell Street corridor. In December 2017, new bus stops, real time bus information infrastructure and on-street parking modifications were implemented for the Currie-Grenfell Street bus corridor. This coincided with the opening of the new O-Bahn tunnel from Hackney Road to Grenfell Street in December 2017.

The City Access Strategy commenced in October 2019 with completion of the strategy expected in 2020. The future development of the Currie-Grenfell corridor as a public transport boulevard will be considered through the City Access Strategy, as part of delivering a fully integrated network approach for all travel modes within the city.

3.1.5 Advocate for an urban growth boundary that limits urban sprawl and promotes the City as the commercial, cultural, residential and social heart of metropolitan Adelaide **Complete**

Advocacy for an urban growth boundary was endorsed as part of the Planning, Development and Infrastructure Act 2016 and confirmed in the Updated 30 Year Plan for Greater Adelaide. This Action was completed in 2017-18.

3.1.6 Increase participation by the broadest range of residents in the community life of their neighbourhood **Complete**

The City of Adelaide's Community Centres were core to the achievement of this action hosting a range of activities to encourage belonging, build community capacity, promote active citizenship, and reflect the diversity and unique character of each local neighbourhood.

Activities over the four years included ones to mark Mental Health Week and Harmony Day, in addition to the regular program of activities offered at Council's Community Centres and Libraries.

Neighbourhood Development Projects were supported in various locations to enable additional opportunities for the community to connect and share such as Youth Week, Neighbour Day, and Adelaide Community Leaders in Sustainability.

To celebrate 20 years of operation, the North Adelaide Community Centre hosted an expo which was attended by over 400 residents. This expo included a SALA exhibition, featuring 38 local artists. Other activities included an 'Unwrapped Mural Party', a Murray Mallee Trail in the Botanic Garden, two large scale exhibitions to commemorate the Centenary of Armistice 1918-2018, and a program of grassroots sustainability events for Plastic Free July 2019.

In 2019/20, a local resident was supported to develop and launch their first exhibition alongside established artist Bev Grace for the SALA Festival at the Box Factory Community Centre. Another resident made self-defence classes available for free in her local area with the support of the City of Adelaide. Numerous activities related to the theme of sustainability were also held. These included a low-waste gift-wrapping workshop, a 'Circular Economy' recycling and waste bus tour in partnership by KESAB, and a planting day at the Bonython Park native bee hotel.

3.1.7 Advocate to the Federal and State governments for changes in housing taxation and levies to reduce the cost of housing, including an extension of the State government's 'Off-the-Plan Stamp Duty Concession' for apartments **Complete**

In July 2017, the City of Adelaide announced the Free Rates for Five Years incentive for owner-occupiers purchasing an off-the-plan apartment or conversion from a C or D grade office building. The incentive, together with the State Government partial stamp duty concession, was designed to assist developers with pre-sales to enable apartment projects to progress to construction.

Investigations were undertaken to identify the City of Adelaide's potential roles in advocating for affordable housing in the city. A report was prepared in 2019 to identify the tools that the City of Adelaide could pursue to ease the cost of city living. Later in the year, Council resolved to prepare a policy of social and affordable housing in the city. Since then a draft Social and Affordable Housing Policy document has been developed and will be presented to Council in due course.

3.1.8 Work with the State and Federal governments and other councils through the Mayors for AdeLINK advocacy group to engage with local communities to progress an integrated light rail network across the City's key precincts, with key connections to inner city suburbs **Complete**

The City of Adelaide provided ongoing leadership and support in investigating the AdeLINK Integrated Light Rail Network in the city and surrounding suburbs. The proposed tram extensions were delivered on North Terrace to the East End and to the Festival Plaza on King William Street. The North Terrace extension was completed in October 2018 with new tram routes implemented and free tram services expanded to provide high frequency services on North Terrace and King William Street.

A decision was made by the State Government in 2018 to not to pursue the AdeLINK proposal and the Mayor's AdeLINK advocacy group has been inactive since then.

3.1.9 Encourage City living by understanding the demand drivers and developing a distinctive City living promotion campaign that builds on the Already Home campaign **Complete**

To better understand key markets, demand drivers and barriers associated with city living, the City of Adelaide partnered with the State Government to undertake market research into city living. The Adelaide City Living Market Research comprised of four surveys and seven focus groups. Over 2,000 surveys were conducted with the Adelaide metropolitan market, interstate market and current city residents. The results of this study have informed Council's marketing campaign 'City Living', which included promotions across a range of media such as outdoor advertising, billboards, digital media, social media and the City Living magazine.

3.1.10 Work with neighbouring councils and the State Government to enhance the facilities, attractions, landscapes and movement networks in the Park Lands to meet the needs and expectations of growing high-density communities living in and near the City **Complete**

The City of Adelaide partnered with the State Government and City of Prospect to deliver a design for a landscape upgrade in Denise Norton Park / Pardipardinyilla (Park 2). Features included an upgrade to the community court facility and amenity of the Prospect Road boulevard.

In line with the Adelaide Park Lands Management Strategy implementation, Stage One of the fenced dog park was completed and opened in 2017. The Torrens Rail Junction project in Bonython Park / Tulya Wardli (Park 27) was also completed in 2017/18 with approximately 40,000 new plantings, including hundreds of advanced trees. The joint project with the State Government also included new shared-use paths, bridges, lighting, seating, stormwater pipe network and activated pedestrian crossings to improve amenity and safety.

The collaboration with the State Government on the City Access Strategy will consider the future development of movement networks in the Park Lands as part of the fully integrated network approach for all travel modes.

ADELAIDE WILL BE LISTED IN THE TOP THREE MOST LIVEABLE CITIES IN THE WORLD BY 2020



Since 2018, Adelaide has been ranked 10th in the Economist Intelligence Unit's (EIU) Global Liveability rankings after being ranked 5th since 2012.

Each year the EIU ranks liveability across five categories – stability, healthcare, culture and environment, education and infrastructure, out of 100. Since 2012, Adelaide's score has been constant at 96.6/100 and the change in rankings reflect the relative score of other cities. The EIU liveability rankings relate to the entirety of Adelaide and not specifically to the City of Adelaide.

The EIU Global Liveability Index is usually released annually in August. The 2020 Index has been postponed due to the coronavirus pandemic affecting data collection.

Baseline: Ranked 5th (2015)

Update: Ranked 10th (2019)

Data source: City of Adelaide Census of Land Use and Employment (ACCLUE) 2016

Actions and achievements since 2016, under this objective:

3.2.1	By June 2020, develop an Adelaide 2040 Plan to achieve long-term economic, environmental, social and cultural goals, incorporating a spatial and transport plan for the City and Park Lands	Complete
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Background work to inform a long-term plan was undertaken in 2018 ahead of developing the 2020-2024 Strategic Plan. At the end of 2018/19, this action was reported as complete and was closed out on the basis that a longer-term vision for the city is likely to be pursued through the development of the proposed City Plan.

3.2.2	Plan and deliver priority walking and cycling routes throughout and beyond the City and Park Lands, including the provision of East-West and North-South cycleways and connections	Incomplete
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The City of Adelaide together with the State Government co-funded \$12 million to build two separated bikeways, one north to south and the other east to west. The purpose of these bikeways was to enable greater liveability, deliver improved environmental and health benefits and better connect neighbourhoods and streets. In October 2019, the North-South City Bikeway received a National Award of Excellence in the infrastructure category at the Australian Institute of Landscape Architect Awards.

To improve access and safety in the city, new pedestrian crossing facilities were installed at the intersection of Frome Road and MacKinnon Parade as well as at the intersection of Stanley Street and Lefevre Terrace during 2016/17. In the same year, work commenced on the City West Quietway walking and cycling link in Blenheim Street including crossing points with Gouger and Grote Street. Updates to Chatham Street allowed for cycling in both directions with safer pedestrian crossing facilities at Sturt and Wright Streets. The quietway, which included road resurfacing of Blenheim and Lowe Streets was completed in 2018/19.

Although marked as incomplete, the intent of this action endures through the City of Adelaide 2020-24 Strategic Plan through the 'Thriving Communities' community outcome.

3.2.3 Plan and seek partnerships for major City infrastructure projects, including cycling corridors, major transport routes and laneways Complete

The City of Adelaide has worked in partnership with the State Government to plan and design the delivery of a range of major transport infrastructure. Projects facilitated include the extension of the O'Bahn along Hackney Road, construction of the City South Tram project and collaboration on the City Access Strategy.

3.2.4 By 2020, commence works on the Central Market Arcade redevelopment Complete

The City of Adelaide took care and control of the Central Market Arcade shopping centre on 27 September 2018 and has been successful in negotiating lease terms with most existing tenants as well as securing new tenants for several vacancies.

A multi-stage expression of interest process was progressed for the Central Market Arcade Redevelopment supporting a thriving, mixed-use place with expanded and complementary retail and market activities. The City of Adelaide worked through detailed proposals for the site with a view of realising a flagship mixed-use development project.

The launch of the Central Market Arcade Redevelopment and associated signing of the project delivery agreement took place in December 2019. Currently a pre-lodgement process is underway with the relevant State Government departments prior to the lodgement of the development application.

3.2.5 Work with the State Government to address housing affordability, including diversity of dwelling stock, and deliver a range of initiatives such as adaptive building re-use and new building technologies Complete

Investigations have continued in relation to the City of Adelaide's potential roles in advocating for affordable housing in the city. A report was prepared in 2019 to identify the tools that the City of Adelaide could pursue to ease the cost of living in the city. Later in the year, Council resolved to prepare a policy of social and affordable housing in the city. Since then a draft Social and Affordable Housing Policy document has been prepared and will be presented to Council in due course.

3.2.6 Explore opportunities in Council's current property holdings and pursue strategic opportunities to lead or partner in future property developments Complete

88 O'Connell Street was purchased by the City of Adelaide in early 2018 as a strategic development site. Having undertaken an extensive community consultation process and developed guiding principles for the site, the City of Adelaide progressed a multi-staged expression of interest process. City of Adelaide is working to finalise the Heads of Agreement and progress the design concept following Council endorsement of the preferred proponent in early 2020.

The Strategic Property Review was finalised to consider the acquisition and disposal of assets, non-performing assets, partnering opportunities and future strategic purchases and land banking. The Strategic Property Action Plan was completed and presented to Council. The plan detailed each asset, its value, financial performance and associated opportunities in relation to value capture and commercial and community outcomes.

3.2.7 Deliver Council's core services efficiently and with brilliant customer service for a growing and increasingly diverse and multicultural community

Complete

In 2016/17, an approach was developed by the City of Adelaide to ensure the efficient delivery of its core services. This included a prioritisation model and framework to support the transition from program reviews to service and activity reviews. As part of this process, a new Customer Program model was implemented during 2017/18 including the formation of a Business Centre, offering a single point of contact for business customers.

In 2018/19, an enterprise-wide framework was developed aimed at delivering core services as efficiently and effectively as possible. This framework was created alongside work to establish and measure enterprise maturity. A consolidated service directory was developed to assist future review opportunities. The prioritisation model developed identified services for review by conducting a high-level opportunity analysis for each service.

In 2019/20, information from the Service Directory was integrated in the 2020/21 Business Plan & Budget process to provide greater visibility and transparency regarding the cost of service provision. Service-based information has also been used to enhance the City of Adelaide's approach to Business Continuity Planning through the COVID-19 pandemic.

3.2.8 Promote and protect Adelaide's built character and heritage through our operations, incentives, policies and direct investment, while working with and advocating to Federal and State governments for an increase in City buildings protected under State or Local Heritage regulations

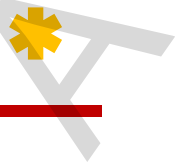
Complete

In the last few years, the Heritage Incentives Scheme (HIS) has allocated over \$3 million to around 300 conservation projects such as the Cumberland Hotel, Christ Church Hall, seismic stabilisation works to St Peters Cathedral, the conservation of the façade and shingle roof at Sparkke at the Whitmore, and roof conservation works and reinstatement of the ornate chimneys at St Margaret's.

2018 marked 30 years of advice and funding via the HIS. This milestone was celebrated with an event at the Adelaide Town Hall and an exhibition in Rundle Mall showcasing the City of Adelaide's built history through a selection of digitally colourised and enlarged archival photographs.

Operating in conjunction with the HIS is the Heritage Promotions Program. Key projects included conservation case studies, online articles on more modern heritage listed places, continued installation of heritage plaques, new self-guided historic walking and cycling trails, and sponsorship of South Australia's History Festival.

CITY OF ADELAIDE RESIDENTS WILL HAVE WELLBEING ABOVE THE GLOBAL AVERAGE



This objective was based on the data from the PERMA+ resident survey undertaken in 2016 in partnership with the South Australian Health and Medical Research Institute (SAHMRI). At the time of the survey PERMA+ was the primary wellbeing model and measurement framework the City of Adelaide was using. The 2016 baseline survey showed that City of Adelaide residents overall had a PERMA+ score of 7.2, just above the global average. The Strategic Plan objective was aimed at keeping resident wellbeing above the global average over the life of the plan.

Data from the PERMA+ survey was used to inform the Wellbeing Roadmap which identified three priority areas: 18 to 24 year olds; nutrition and physical activity; and meaning and purpose. A significant amount of work has been done in working with partners to support the wellbeing of 18 to 24 year olds living in the city. In the last couple of years this work has focussed on international students who have been identified as a particularly vulnerable group. Improved nutrition and increased physical activity has been emphasised for all residents through projects such as promotion of National Nutrition Week including cooking demonstrations and individual nutrition assessments in the aquatic centre and libraries led by a dietitian. Council has worked with SAHMRI on some projects to assist residents to connect with their personal meaning and purpose.

Current ways of thinking about resident wellbeing have become more holistic and consider the role of local government in supporting individual and community wellbeing. The PERMA+ survey is a narrower assessment of an individual's wellbeing and is lengthy and costly to administer and analyse. For these reasons the decision was made not to run the PERMA+ survey again but rather to invest in the development of a City Wellbeing Dashboard to provide a more holistic assessment of individual, community and city wellbeing to inform priorities and resourcing. Work on the Dashboard is underway including identification of population level indicators and data sources.

Baseline: PERMA+ score of 7.2 (September 2016)

Update: **Not available**

Data source: City of Adelaide Census of Land Use and Employment (ACCLUE) 2016

Actions and achievements since 2016, under this objective:

3.3.1 **Develop and celebrate strong and resilient City communities that are welcoming and encourage people of all ages, cultures and means to participate in City life, including through volunteer opportunities** **Complete**

In 2016/17 the City of Adelaide supported the YWCA to deliver a public art mural in James Place as part of their 'Rise Above the Pack' campaign and in conjunction with International Women's Day and Adelaide Fringe Street Art Explosion. The mural, titled 'Stand up Step up, Call it out' aimed to spark a vital conversation about gender equality and women's safety in public spaces.

In 2017/18, the City of Adelaide's Access and Inclusion Strategy 2013-2016 was evaluated and development began on a new Disability Access and Inclusion Plan (DAIP) 2019-2022. In February 2019, following nine months of community engagement, Council endorsed the new DAIP. The plan includes strategies to support people with disability through access to the built environs, events and facilities, access to information and communications, addressing the specific needs of people with disability in its programs and services, and employment.

The City of Adelaide became the first capital city in Australia to become a Welcoming City in March 2018, building on our status as a Refugee Welcome Zone. This was recognised with the National Symposium of the Welcoming Cities Network being hosted in Adelaide for the first time. Refugee Week has been celebrated in June each year with community and civic receptions, and banner displays. In June 2018, a World Refugee Day event, in partnership with the Australian Migrant Resource Centre, was a highlight with the opportunity to celebrate achievements, share music and hear about current initiatives of those who arrived as refugees.

Through the Volunteer Program, an average of 275 volunteers have supported the City of Adelaide across a range of activities each year. The contribution of volunteers is evident in the libraries, community centres, visitor information services, public realm, healthy ageing, culture, and sport and recreation.

Between 2016/17 and 2018/19, a total of 165 prospective applicants sought Community Development Grants information with a total of \$1,423,968 in grants funded across three categories – Major, Minor, and Quick Response Grants. In 2019/20, Council received a total of 99 Minor and Quick Response grant inquiries with 20 applications approved for funding totalling \$116,482.

Other annual activities to develop strong and resilient communities include delivery of the Commonwealth Home Support Program, which continued to service over 200 clients through the pandemic, and the holding of events to celebrate Mental Health Week and South Australian Living Artists (SALA) Festival.

3.3.2 **Work with the State Government, community leaders and community organisations to support vulnerable members of the community** **Complete**

During 2017/18, the City of Adelaide delivered the Homeless and Vulnerable People Project with funding from the Department for Communities and Social Inclusion, including supporting the transition to a new homelessness outreach provider. In November 2017, the Institute of Global Homelessness named the City of Adelaide a Vanguard City for our efforts to end homelessness. Formed in January 2018, the strategic partnership with the Don Dunstan foundation aimed to deliver the Adelaide Zero Project and create 'functional zero' homelessness by 2020. An example of the works delivered by the Adelaide Zero Project partnership was 'Connections Week', which was coordinated by the Hutt Street Centre. This initiative collected the names and vulnerability status of rough sleepers in the city to enable immediate triaging and allow for the tailored support of vulnerable individuals. In its first year, the Adelaide Zero Project made a record 161 housing placements to support people living on our streets into secure housing.

In July 2019, a Community Pledge was created in response to community desire to be more actively involved in assisting rough sleepers in the city. A Community of Practice was established to coordinate housing allocation and service delivery to individuals and a public Dashboard was launched showing progress on outcomes for people sleeping rough in the city. During COVID-19, the City of Adelaide worked with city-based homeless services and SAPOL to ensure people sleeping rough were being connected to services and receiving support. The COVID-19 Emergency Accommodation for Rough Sleepers was also supported by the City of Adelaide in response to enabling people experiencing homelessness to practice social distancing and good hygiene.

3.3.3 Work with the community and other stakeholders through a range of initiatives to activate key areas to enable people to use the City safely and seek to reduce crime

Complete

Together with SA Ambulance and the Heart Foundation, 24 publicly accessible automatic external defibrillators (AEDs) were installed throughout the City of Adelaide. Community training sessions were offered by Ambulance SA to increase awareness and confidence in using AEDs.

The Safer Path D project was delivered in 2016/17 with a collaborative approach between the City of Adelaide and local residents to enhance the lighting, plantings and public art near the Box Factory Community Centre and improve perceptions of safety.

The city's Closed-Circuit Television Network (CCTV) was expanded in 2017/18, with five additional CCTV cameras installed along Hutt Street, bringing the total number of CCTV cameras in the city to 116. In December 2019, Council endorsed improvements to lighting and the development of CCTV rebate scheme in response to community concern around safety in Chinatown and the Market District.

In consultation with community groups and key stakeholders such as SA Police, Encounter Youth, YWCA, Commissioner for Children and Young People and residents, the Safer City Policy and Action Plan 2019-23 was updated and endorsed by Council in June 2019. The Safer City Policy 2019-2023 identified the City of Adelaide's role in relation to community safety and guides decision-making whilst the Safer City Action Plan identified the City of Adelaide's role in the delivery of safety works, projects and programs. Key actions include working with young people to enhance their perceptions of safety, continuing to deliver safety lighting projects, and partnering with key stakeholders to explore harm minimisation strategies for people attending dance music festivals in the city.

3.3.4 Support social entrepreneurs to develop business models that have a positive impact on the City's wellbeing and resilience

Complete

The City of Adelaide supported the Don Dunstan Thinker in Residence program in 2017/18. Workshops and forums were held by Thinker in Residence, Allyson Hewitt to map the social economy in Adelaide.

In 2018 the City of Adelaide partnered with Business Models Inc, a strategy and innovation consultancy, to incubate and support the development of sustainable creative enterprises through the 'Business of Being Creative' program. The program supported entrepreneurs to research new markets and ideas and be mentored by a creative industries leader to help evolve their enterprise. The program had numerous participants across the creative, entrepreneurial, education and philanthropic sectors, fostering the expertise and connections required for creative ventures to thrive.

3.3.5 Enhance the role of the Park Lands in increasing levels of physical activity and wellbeing through formal and informal sport and recreation opportunities

Complete

Several major projects to provide sport and recreation activities in the Park Lands have been completed. These are detailed in the update against the Deliver sport and recreation activity hubs consistent with the Active City Strategy and Adelaide Park Lands Management Strategy action.

Highlights over the four years include support for the SA Disc Golf Association to find a suitable site for regular activity in the Park Lands, and administration of the Recreation and Sports Grants scheme to encourage a range of community led recreation and sport activities in the city. A total of \$59,694 was recommended for grant funding in 2017/18, not including Quick Response Grants.

Funded activities included golf clinics for people living with disability, social cricket competitions targeting women and young people from multicultural backgrounds, free after-school basketball coaching targeting primary school aged children, and a soccer program aimed at engaging young people from cultural and linguistically diverse backgrounds. A total of 54 grant submissions were received by the City of Adelaide for the Recreation and Sports Grant Program in 2018/19. Over \$173,000 was granted to successful applicants supporting over 7,5000 people to participate in recreation and sports events across the city and Park Lands.

Sports and recreation grants continued to be made available throughout the 2019/20 financial year although the number of applicants has been impacted by COVID-19. A total of \$122,476 of funding was approved across the various grant categories.

3.3.6 Deliver sport and recreation activity hubs consistent with the Active City Strategy and Adelaide Park Lands Management Strategy

Complete

Since 2016, the City of Adelaide has delivered numerous improvements to sport and recreation hubs across the city. In May 2016, the State Government announced \$6 million towards the enhancement of Gladys Elphick Park / Narnungga (Park 25) to complement the \$8 million redevelopment of the community sports facilities and ovals by the South Australian Cricket Association. The project was completed in 2018 and consists of a new multi-purpose sports pavilion and improved cricket and football fields.

In June 2017, the State Government announced funding of \$3.2 million towards the upgrade of the netball facilities in Josie Agius Park / Wikaparntu Wirra Park 22. The project was completed in 2018 and included resurfacing of existing courts, four new courts, improved lighting and improved access points to and throughout the park.

Other key achievements over the four years included completion of the change room and toilet facilities at Victoria Park / Pakapakanthi (Park 16), construction of new community sports pavilions in Ellis Park / Tampawardli (Park 24) and Gladys Elphick Park / Narnungga (Park 25), and renewal of the BMX tracks in Blue Gum Park / Kurangga (Park 20). A commercially operated tree top adventure park in the south east corner of Blue Gum Park / Kurangga (Park 20) opened in late 2018.

Gladys Elphick Park / Narnungga (Park 25) was endorsed as the location for a new city skate park in February 2019. The State Government subsequently announced \$3 million funding for the skate park along with \$1 million for an inclusive playspace, the Quentin Kenihan Inclusive Playspace in Rymill Park.

The information contained in this document is correct as of August 2020 unless otherwise stated.

**This document is considered to be the part of the final update on the 2016-2020 Strategic Plan.
Further updates are available online and in Council's 2019 – 2020 Annual Report.**

For further information on Council's Strategic Plan and Reporting visit cityofadelaide.com.au/strategicplan

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CREATIVE

A MULTICULTURAL
CITY WITH A
PASSION TO CREATE
AUTHENTIC AND
INTERNATIONALLY
RENOWNED EXPERIENCES



2016 – 2020 Strategic Plan

End of Plan Update

Objectives *80% progressed*



Actions *93% completed*

This section provides details of progress against the five Objectives and 32 Actions under the CREATIVE theme of the City of Adelaide 2016-2020 Strategic Plan.

The CREATIVE theme was concerned with capturing and sharing the lifestyle of the City of Adelaide, increasing visitation, enhancing the range of events, and ensuring the optimal experience for creators and consumers of events, activities, arts and culture in the City.

Objectives and Actions

The following pages provide an end of plan update on the objectives and actions for this theme.

ATTENDANCE AT FESTIVALS AND EVENTS IN THE CITY AND PARK LANDS WILL HAVE GROWN BY 5% BY 2020



According to the latest event attendance figures available, there were an estimated 6.77 million attendances at festivals and events in the city in 2018-19 (averaged over two years). This represents a growth of 20.4% or 1.15 million attendances from the baseline. The latest increase has been driven by a markedly greater attendance figure for the Adelaide Fringe Festival 2019. This rise is consistent with the increases from the previous years.

Baseline: 5.62 million attendances
(average of 2013-14 and 2014-15)

Update: 6.77 million attendances
(average of 2017-18 and 2018-19)

Data source: City of Adelaide

Actions and achievements since 2016, under this objective:

4.1.1	Work with neighbouring councils and the State Government in funding and governance to enhance the role of the Park Lands as a key City asset in supporting artistic and cultural activities	Complete
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The multi-year agreements for significant events commenced in 2017 and saw 29 events approved for licences that year. Multi-year licences afford event organisers security of tenure in the Adelaide Park Lands for up to five years. It also allows the City of Adelaide to curate events in a way that fosters activation, take a long-term view of event planning, and enable a proactive approach to site remediation. 2019 saw a focus on working with event-holders to better maintain sites and minimise post-event remediation.

Activation in the Adelaide Park Lands continued in collaboration with a wide range of stakeholders including the Adelaide Festival Centre and the DPTI regarding the Riverbank Precinct. The Qingdao Rose Garden was completed in late 2017 and opened by the Lord Mayor in February 2018. Within the garden is the 'Song of Wind', a statue donated by the Qingdao Municipal People's Government. The statue is a replica of the one found in Little Qingdao Park in Qingdao City, thus representing the relationship between Adelaide and Qingdao.

The City of Adelaide worked closely with the State Government on numerous projects to support public art opportunities in the Park Lands over the four years including public art installations as part of the Market to Riverbank laneways upgrade.

4.1.2 Streamline Council processes for events to be hosted in the City and better enable City businesses to benefit from these events **Complete**

The new events booking system went live in mid-2018 and is used by the City of Adelaide to book events and coordinate all associated processes. It also allows customers to enquire and book council spaces and venues online, enhancing the customer experience.

Efforts have continued to activate the city and engage with city businesses. The five-week East End extended dining activation during the 2018 Festival Adelaide season offered businesses on Rundle Street, Vardon Avenue, Ebenezer Street and Union Street the opportunity to extend their outdoor dining and licensed area with the City of Adelaide providing the additional furniture required at no extra cost.

During 2019/20, planning for the next iteration of the Adelaide Park Lands Events Management Plan (APLEMP) commenced. The new round of multi-year licences was scheduled to launch in May 2020 however this was suspended due to COVID-19.

4.1.3 By 2020, develop build and upgrade infrastructure that supports events and is sensitive to the environment within key event spaces in the city and Park Lands **Incomplete**

Reviewing infrastructure requirements for all event spaces is a project contained within the Adelaide Park Lands Events Management Plan 2016-2020. The desired outcome of this project is to provide suitable forms of infrastructure to support the delivery of high-quality events in the city. The provision of additional event infrastructure in the Park Lands also supports actions from the City of Adelaide's Sustainable Event Guidelines and the ambitions for a carbon neutral city.

Project scoping and initial design work commenced on the upgrading of utility infrastructure to facilitate events in Rundle Park / Kadlitpina (Park 13) and Rymill Park / Murlawirrapurka (Park 14). Power, potable and recycled water and wastewater disposal were identified as priority event infrastructure for upgrading. The project was due to commence in March 2020 however there have been delays due to COVID-19. Works on Yam Daisy Park / Kantarilla (Park 3) were also due to commence in March 2020 but has been delayed due to the disruption caused by COVID-19.

4.1.4 Work with partners and key stakeholders to develop Adelaide as the premier international arts market, especially within the Asian region **Complete**

The City of Adelaide has been a key supporter of Festivals Adelaide to enable delivery of multiple events that position Adelaide as the premier international arts market. In 2018/19, Festivals Adelaide worked with SATC for exposure of 'Adelaide, Australia's best festival city' in the UK. Festivals Adelaide also visited Montreal to meet with representatives from key festival cities including Edinburgh (UK), Singapore, Krakow (Poland) and Austin (Texas, USA). Topics for ongoing discussion amongst the group to share knowledge and establish best practice included education, infrastructure, social inclusion, and funding models.

The City of Adelaide funded the OzAsia Festival, the leading contemporary art festival engaging with Asia through the 2019/20 Festival and Events Sponsorship Program. The festival comprised more than 60 events and 850 artists spanning dance, music, film and visual arts.

4.1.5 Work with the State Government to facilitate the attraction of an additional major annual international event during the winter months **Incomplete**

The City of Adelaide worked with State Government and other partners to attract a major international event in the winter months. Opportunities have been investigated in partnership with Events SA, SATC and Adelaide Oval.

During 2017/18, the City of Adelaide supported SATC with the filming of part of the MasterChef series in Victoria Square and the Central Market. This formed part of the winter promotion of Adelaide as the show was aired in June 2018 and achieved an average audience of over 1 million viewers. The involvement with MasterChef was a unique opportunity to showcase Adelaide to a national and international audience of millions. MasterChef Australia was broadcasted in over 50 countries internationally including Hong Kong, New Zealand, UK, Italy, India, Singapore and Malaysia.

4.1.6 Promote our UNESCO Live Music accreditation to attract more opportunities for new live music venues

Complete

Adelaide is an active participant in the global UNESCO Creative City network. In 2018/19, the partnership with Music SA saw the prestigious SA Music Awards held in the Adelaide Town Hall, and the Winter Umbrella Festival grow to total attendances of 45,000.

In the first half of 2019/20, the City of Adelaide together with Music SA delivered 17 curated events as part of the Umbrella Winter City Sounds. Later in 2019, the City of Adelaide partnered with the Adelaide Festival Centre Trust to deliver the first Asia-Pacific Creative Cities Conference with over 200 delegates attending from 34 cities across 15 countries.

Other key achievements included:

- Local Buzz enabling five small businesses to trial live music for the first time including a new jazz lounge bar in the East End as well as Spanish guitar, big bands and dancing on a Saturday in the Market District
- Partnerships with the City of Adelaide Concert Band and the City of Adelaide Pipe Band delivering 16 live music community events, and the Town Hall Organ Recital Concerts reintroduced to full houses
- Adelaide Town Hall hosting 'The Sound of Australia: William Barton with the Adelaide Symphony Orchestra' as part of the 'Yidaki: Didjeridu' exhibition at the South Australian Museum.

Artwork is being developed to add to the experience of four laneway names to celebrate the music and creative contributions of South Australian music icons Paul Kelly, Cold Chisel, Sia Furler and The Angels.

4.1.7 Work with partners to increase opportunities for live music / performers by developing and implementing a range of policies, programs and services

Complete

The City of Adelaide introduced a Live Music Enterprise Category to the Arts and Cultural Grants program in 2017/18 to support new music ventures and start-ups to provide opportunities for musicians to play in city venues and spaces.

During 2017/18, four 'Rock the Square' events were held during lunchtime and twilight. Combining live music and food trucks, 'Rock the Square' featured eight unique local acts across a variety of genres with a total of 950 participants and attracting over 2,000 followers on Facebook.

The City of Adelaide developed a strategic partnership in 2018/19 with 'play/pause/play', an online radio station devoted to playing only Australian music. This initiative also supported audience development for local, live Adelaide music through a gig guide as well as interviews to tell the story of local performers.

To provide greater exposure for the local live music industry, the City of Adelaide promoted numerous events through its Adelaide Living magazine and social media channels. Events promoted include PubSing local pub choir, and new record label Part Time Records' launch, and Music in the Square.

The National Live Music Awards (SA) with the Best Live Act in South Australia was presented by the Deputy Lord Mayor and a civic reception was held to celebrate the induction of the Adelaide Town Hall and Adelaide Symphony Orchestra in the Adelaide Music Collective South Australian Music Hall of Fame.

4.1.8 Work in partnership with key stakeholders to attract a winter music festival by June 2018.

Complete

Working with Music SA, the City of Adelaide delivered 'Umbrella: Winter City Sounds', a program of live music throughout Adelaide between 2016 and 2018. The 'Umbrella: Winter City Sounds' held in 2017/18 saw 83 city venues hosting live music events with 1,800 musicians participating and attracting 45,000 attendees.

In 2018/19, 13 unique events were curated for 'Umbrella: Winter Sounds'. These include the event 'Scouted', showcasing South Australia's most prominent unsigned musical talents across four venues; 'Sconefest'; 'Opening Night Street Party'; and 'Americanathon'. The events featured over 80 artists across 56 venues in the city including new music spaces, carparks, city fashion businesses and a library.

4.1.9 Work with existing festivals and events to increase the number and diversity of audiences and visitors**Complete**

The City of Adelaide provided support for festival and events in the city through social media, email and website marketing. Events and activities in the city were also promoted on the 'What's on' listing on the City of Adelaide website, the City Cross super screen, and at the Visitor Information Centre in James Place.

Events supported in 2017/18 include the Adelaide Film Festival, the North Terrace Tree Trail, Vogue Festival, South Australian Living Artists Festival, Hybrid World Adelaide and the OzAsia Festival. In the same year, the City of Adelaide ran two major events-focussed marketing campaigns – 'Christmas in the City' and 'Summer in the City.' 'The Christmas in the City' campaign was targeted at South Australian residents and the 'Summer in the City' campaign was targeted South Australian residents and interstate visitors, highlighting events in Adelaide such as Tour Down Under, Urban Beach and Australia Day. The City of Adelaide also facilitated events such as Carols by Candlelight, the Christmas Pageant, Australian Masters Games, the World Solar Challenge and the Three-Day Equestrian Event. Support for the many of these festivals continued over the four-year period.

In 2020, COVID-19 restrictions on public gatherings meant the traditional ANZAC Day march did not go ahead. Instead a private ceremony was included as part of the service and the City of Adelaide organised buglers and bagpipe players around the city including the balcony of the Adelaide Town Hall, as a new way to remember.

A DETAILED MEASURE OF THE NUMBER OF PEOPLE CREATING AND ACTIVELY PARTICIPATING IN ARTS AND CULTURAL ACTIVITIES WILL HAVE BEEN DEVELOPED AND INFLUENCES OUR WORK



To measure the level of arts and cultural participation in the city, data is collected through the City of Adelaide's annual City User Profile (CUP) Survey on whether people actively participated in any of a specified range of activities in the city in the preceding 12 months. These activities include creating music, participating in a theatre/dance/ performance/event, parade or show, visual arts and craft and creative writing and is based on the Australian Council of Arts definition of active participation.

Over the four years, the level of arts and cultural participation remained relatively consistent at around 15% to 16%. The exception was in 2017 when participation peaked at 18%. The results of the latest survey showed that the number of city users who actively participated in arts and cultural activities was 15%, marginally lower than the baseline level of 16% in 2016. Due to COVID-19 the CUP survey was not undertaken in 2020.

Baseline: 16% (2016)

Update: 15% (2019)

Data source: City of Adelaide City User Profile (CUP) Survey 2019

Actions and achievements since 2016, under this objective:

4.2.1	By June 2017, develop an Arts and Culture Strategy	Complete
<p>In September 2017, Council endorsed the 2017-2023 City of Adelaide Cultural Strategy and Roadmap. The Cultural Strategy commits to building on combined strengths, pursue bold new opportunities and infuse creativity and culture into everything we do to grow the cultural vitality of the city. The Cultural Roadmap communicates the structure, priorities and aspirations of the Cultural Strategy.</p>		
4.2.2	Support businesses, community groups and individuals to grow their contribution to the creative, cultural and artistic life of the City	Complete
<p>The Arts and Cultural Grants program provides support to eligible groups, organisations and individuals to deliver creative arts and cultural projects. Around \$250,000 in grant funding is dispensed to numerous projects each year.</p> <p>Works from 63 artists were featured at the City of Adelaide Libraries as part of SALA 2017: Connection, Australian Refugee Portrait, and Mental Health Coalition exhibitions. Other highlights included a display of Himeji artworks to commemorate the 35th anniversary of the sister city relationship between the City of Adelaide with Himeji, Japan.</p>		

The Lord Mayor hosted a Cultural Think Tank in 2018/19 to focus on practical ways to progress opportunities to galvanise Adelaide's reputation as thriving creative and cultural destination. A research visit was also hosted for Professor James Pawelski, a psychology and wellbeing expert. The visit explored the wellbeing benefits of culture and how to better connect and leverage Adelaide's strengths in these areas and culminated in the release of a 'Wellbeing Benefits of Culture' report.

The Creative and Cultural Vitality Dashboard was launched in 2020. Featured on the City of Adelaide website, it enables the arts and broader community to understand the impact of creative and cultural activities in the city in terms of cultural, social, economic and environmental outcomes.

4.2.3

Attract and support artists and cultural entrepreneurs to develop commercial opportunities

Complete

This was actioned primarily through the Creative Social Ventures Incubator program 'The Business of Being Creative'. In 2017/18 the program commenced with 20 participants selected from over 100 applications. The four winning teams at the end of the program each received \$2,500 in seed funding. Following an evaluation, the program was launched again in March 2019 in collaboration with Carclew, Flinders University New Venture Institute, Guildhouse and the Helpmann Academy. These partnerships allowed for the delivery of a model that expanded creative incubation activities and provided creatives with further professional development opportunities through skills development and creative connections.

The City of Adelaide ran an event and activation program to support vibrancy in the O'Connell Street precinct. These included the 'Wild Goblin Garden' enjoyed by over 2,000 families during the April 2019 school holidays. The City of Adelaide also supported the North Adelaide Rare and Classic Show in April by creating a fun and exciting kids activation zone on the site. Other events included a Pop-Up Adventure Space in the July 2019 School Holidays; Spring Blooms, the immersive floral art installation, and various community activities through August and September 2019. The 2019/20 Splash Adelaide program opened on 3 October 2019, with a refreshed logo, new website and the introduction of the Splash Adelaide Ideas Hub. Splash Adelaide supports the community to test and trial creative ideas and projects in response to the challenges and opportunities the city is facing. Splash Adelaide and the activation program for 88 O'Connell Street was placed on hold in early 2020 due to COVID-19 restrictions on public outdoor gatherings.

4.2.4

Work with businesses and other partners to bring creativity and smart technology into the everyday experience of our City

Complete

In 2017/18, three smart public waste bins were installed on Hindley Street. The 'Clean Cube' structure runs on solar power and uses an innovative cloud-based system to optimise waste collection. A sensor provides real-time data on how full the bins are so that they can be emptied as required. The cubes also contain a compactor to compact the rubbish when it reaches a certain level. This enables a 120-litre bin to hold up to eight times as much rubbish as the bin would normally hold. In addition to improving the amenity of the street, it also helps to increase efficiency by reducing unnecessary pick-ups and half empty bins.

People movement sensors have been installed in strategic locations throughout the city to capture the volume of foot traffic in various locations. A network of 60 sensors were installed to gather information on how people

move in and around the city. The network of sensors allows for a richer understanding of city usage and pedestrian movement and helps the City of Adelaide to better plan for infrastructure improvements, events and festivals. The Smart Environment Monitor project collected a variety of data to inform innovative solutions to improve the everyday experience of the city. Sensors located across the city collected information on carbon dioxide, dust and temperature.

4.2.5

Partner with cultural institutions to increase visitations in the City and Park Lands

Complete

Seventy-five strategic cultural partnerships and residencies across artforms and creative practice were developed in 2018/19. ART WORKS, delivered in partnership with Guildhouse, involved artists and writers in residence in a series of creative workshops, exhibitions and community courses to provide creative activation of the Minor Works building.

A total of 16 partnerships were developed during 2018/19 across a range of artforms and creative practices. The City of Adelaide participated in the City Standard partnership to support community-run creative platform for writers and content producers. The project commissioned Run Wild Productions to produce a 15-minute documentary 'Starting from Scratch'.

A partnership with Writers SA delivered the City of Adelaide initiative 'Context: a winter festival' for writers, which explored writing across a range of formats, such as literature, plays, games and song writing. The partnership with Panpapanpalya Dance Congress and the University of South Australia delivered the opening night event in the Town Hall with First Nations dance performances experienced by 900 delegates from 26 countries.

Several strategic partnerships supporting the exhibition and community programming for the incubation of creative practice were pursued during 2019/20. One example is the partnership with the Adelaide Festival of Arts resulting in the presentation of visionary Japanese artist Tatzu Nishi's 'A Doll's House' in Rundle Mall.

BED NIGHTS SPENT IN ADELAIDE BY INTERNATIONAL AND DOMESTIC VISITORS WILL HAVE GROWN FROM 8.1 MILLION TO 9 MILLION BY 2020



In the year December 2019, the number of international and domestic visitor nights spent in the city was over 10.45 million, the highest number of visitor nights recorded since 2014. Of the 10 million visitor nights, just under two-thirds were domestic traveller nights, which continues to grow year on year. The objective 9 million visitor nights was achieved in 2017.

Baseline:

7.98 million (year to Dec 2014)*

*Updated based on newer data published by the TRA***Update:****10.45 million (year to June 2019)**

Data source: Tourism Research Australia, unpublished data

Actions and achievements since 2016, under this objective:

4.3.1 Work with the South Australian Tourism Commission and the private sector to develop a visitor experience that maximises visitor spend in the City Complete

The City of Adelaide worked with the South Australian Tourism Commission (SATC) to ensure an optimal visitor experience. Activities included leveraging major events such as 'The Ashes' in December 2018, providing visitor information, and the introduction of an Adelaide Sightseeing Pass in early 2019, a new booking platform to enable visitors to purchase discounted passes to a range of attractions.

In 2017/18 Council endorsed the City of Adelaide Visitor Economy Action Plan 2018-2020, which set out an overarching plan and specific actions to work with key partners to grow the visitor economy over the next two years. All 29 actions in the plan are expected to be delivered by December 2020.

The Adelaide Visitor Information Centre received around 100,000 enquiries annually. Other programs within the Adelaide Visitor Information Service include: Central Market Information Booth, City Guides, Adelaide Greeters, Cruise Ship Meet & Greet, Mobile Visitor Information Service, Events Visitor Information Service and Adelaide Town Hall Tour. The success of the program has been attributed to the contribution of over 110 volunteers who collectively have given 43,123 hours of their time to welcome our visitors over the last three years.

In early 2020, the City of Adelaide launched the 'Adelaide Highlights Virtual Tour', coinciding with the impacts of COVID-19 and the increased interest in virtual experiences as people stayed home.

4.3.2 Attract people from around the world, especially from China and India, to spend more time and experience more hospitality activities in the City Complete

With the commencement of direct flights from China into Adelaide with China Southern Airlines in December 2016, the City of Adelaide delivered a range of activities as part of the 'Welcome China' project.

Key elements included:

- A new digital experience created through a 'Welcome China' WeChat page
- Design and installation of 41 bilingual directional signs to assist wayfinding
- Multilingual 'Welcome to Adelaide' banners along the main entrance corridor from the airport to the city.

As part of this project, Adelaide hosted three incentive groups with close to 4,000 from China over the past few years. The City of Adelaide provided welcome letters from the Lord Mayor, dedicated information booths, and a VIP function at the Adelaide Town Hall to encourage further visitation and investment into Adelaide. These group visits created almost \$18 million of economic benefit to the city's economy.

In 2018, the City of Adelaide participated in a State Government organised inbound delegation of Indian businesses, who were in Adelaide in 2018 to scope future investment opportunities. Among the delegates were representatives from HCL Technologies, an Indian owned international business that had recently opened an office 80 Grenfell Street.

With the restrictions in place on international travel due to COVID-19 in 2020, efforts were focussed on fostering existing international connections and international relationships with our sister cities. These relationships will help to promote Adelaide and attract international visitors once travel restrictions are eased.

4.3.3 Support the Adelaide Convention Bureau financially and in-kind to encourage longer stays and add value to the visitor experience, especially in areas that support Council's strategic agenda **Complete**

The City of Adelaide continued the strategic partnership with the Adelaide Convention Bureau, providing annual funding and support to promote South Australia as a premier destination for business events. Examples of events supported include large-scale incentive groups from China 'Perfect China', with around 2,700 delegates over three days and 'Joymain' with 750 visitors. These activities resulted in an economic impact of \$3.5 million and 4000 bed nights for the local economy.

Following an independent review of the City of Adelaide partnership agreement with the Adelaide Convention Bureau, the 2019/20 agreement had a greater focus on attracting conferences relating to key priority industries and the inclusion of the 'Designed for Life' branding.

4.3.4 Work with partners to promote a comprehensive calendar of events and activities **Complete**

Various avenues were used to promote the City of Adelaide calendar of events and activities including monthly distribution to key stakeholders and the City of Adelaide's 'What's On' page.

In 2018/19, the City of Adelaide developed and shared a new annual event calendar to ensure that the local community is notified and engaged with all high impact events. To support this, the City of Adelaide introduced a new way of sharing event information with the public through the use of Power BI, an interactive tool that allows members of the public to see upcoming events around the city presented in a map format. Having after hours contact/hotline phone numbers on the dashboard helped with noise management so that city residents know when events are held throughout the year. Although many events were cancelled or postponed due to COVID-19, the online dashboard and event information have continued to be updated.

4.3.5 By December 2020, Council will install a network of NBN-enabled interactive wayfinding stations to build on the current roll out **Complete**

NBN has significantly progressed its roll-out of the network across the city. Some areas in the northern and southern parts of the city have already received service while the majority of Adelaide were provided service between April to June 2019. NBN has also updated the technology from fibre-to-the-basement to fibre-to-the-curb.

The reference to NBN was superseded with the near completion of the Ten Gigabit project installation. Ten Gigabit Adelaide will now be the infrastructure used to support any potential interactive kiosks.

4.3.6 Work with partners to improve the arrival experience of tourists at Adelaide International Airport and other entry points into the City **Complete**

A significant landscape upgrade to Sir Donald Bradman Drive was completed in 2018 to improve the arrival experiences of tourist at entry points to the city. Around 110 native gumtrees and extensive understory vegetation was planted in the median strip. A similar project on Bunday's Road in North Adelaide was completed in the same period.

The City of Adelaide has prepared a business case for a refreshed Adelaide Free WiFi network. The purpose of this project was to provide high-performing, ubiquitous wireless broadband coverage throughout the city. The projects supported numerous social and community requirements that are citizen-focused and support the wellbeing and health of people. A new WiFi network supports growth of the city's economy by providing connectivity to tourists,

international students, local businesses and residents moving through the city. An option to extend this service through the major transport corridors connecting the city with Adelaide Airport has been scoped and costed.

4.3.7 Advocate for the interstate rail station to be relocated back to the Adelaide Railway Station to capitalise on the iconic Indian Pacific, Ghan and Overland rail services

Complete

Discussions with the State Government on the return of interstate train services to Adelaide Railway Station occurred between 2016 and 2018. In October 2019, the City of Adelaide partnered with the then Department of Planning, Transport and Infrastructure (DPIT) to develop a City Access Strategy, a 20-year movement strategy for the city. The City Access Strategy will adopt an integrated approach to planning for transport infrastructure and services to support future resident, business and visitor growth in the city and surrounding suburbs.

PEOPLE WHO SAY THE CITY HAS GREAT PLACES TO ENJOY EVENTS, ACTIVITIES, ART AND CULTURE WILL HAVE GROWN FROM 8.4 TO 9 OUT OF 10 BY 2020



This sentiment is captured in the annual City User Profile Survey where people who are in the city are asked to rate the extent to which they agree with the statement. A score of 10 means that there is strong agreement with the statement that 'the City has great places to enjoy events, activities, art and culture'. In 2015, when the baseline results were established, the average rating was 8.4 out of 10. This result has been consistent over the four years though it dipped marginally by 2019.

Baseline: 8.4/10 (2015)

Update: 8.0/10 (2019)

Data source: City of Adelaide City User Profile (CUP) Survey 2019

Actions and achievements since 2016, under this objective:

4.4.1 **Surprise, delight and attract people by continuing to encourage and support dynamic and changing urban public spaces, heritage, art, laneways, streets, facilities and activities** **Complete**

The City of Adelaide has continued to design and identify public spaces that could be used for events and activations.

The laneways project explored design concepts for several laneways as opportunities to expand on Adelaide's vibrant laneway culture. These design concepts aimed to support current developments and businesses in these locations through pedestrian-friendly designs and integrated art to bring the local culture and heritage of these lanes to life. The upgrade to Gresham Place completed as part of the Riverbank to Market link in early 2018 included new outdoor seating, paving and lighting to encourage greater public amenity and use of the space.

An upgrade to the Adelaide Town Hall's lighting and staging facilities took place during 2018/19 as well as the implementation of new event software to improve event planning and administrative efficiencies. There were 473 events held at the Adelaide Town Hall in 2018/19, a 5% growth in the number of events from last year. Events held included live music, community events, weddings, fundraisers, school formals, gala dinners, awards nights, festivals, graduations, conferences, receptions and art exhibitions.

Christmas in the City 2018 was delivered with a life-size Rudolph the Reindeer and Santa's sleigh in Victoria Square. It provided an amazing photo opportunity for thousands of people attending the Victoria Square Twinkling Lights, Festive Nights activation.

The New Year's Eve event 2019 attracted its largest audience with over 80,000 attendees. The diverse program of entertainment in both the kids' zone and on the main stage as well as the increased sustainability measures, were highlights of the event.

4.4.2 **Consider policy de-regulation to allow more interesting temporary opportunities in private buildings** **Complete**

The City of Adelaide has worked collaboratively with DPTI on the implementation of the Planning and Design Code transition. Submissions have been provided on various discussion papers. This process has also been used to raise ongoing issues relating to 'temporary change of land use' process and how the legislation could be improved to allow more interesting temporary occupation in private buildings.

4.4.3 **Increase public art and cultural expression in private development by using planning levers and requirements** **Complete**

The new State-wide Planning and Design Code was released for consultation by the State Planning Commission on 1 October 2019 and will replace Council Development Plans. The City of Adelaide has reviewed the code and has sought planning provisions that increase public art and cultural expression in private development.

Public art continued to make a positive contribution to major projects in the public realm, enlivening spaces and providing dynamic experiences for people to stop, connect and discover.

Some highlights over the four years included:

- Artist Dave Court creating the UNESCO City of Music Mural, the largest mural in the CBD, celebrating 40 years of contemporary music in Adelaide

- Three art works created for the Market to Riverbank project, the 'Golden Rhombohedron' in Bank Street, sandblasted artwork 'The River is a Kaurna Market' in Topham Mall, and artistic drainage grates and seating Geode
- Launch of the Adelaide Art Walls online portal to connect Adelaide street artists with building owners looking to commission original works for external walls
- The Cultural Marker project which commissioned artist Jacob Logos to work with members of the Kaurna community and wider Aboriginal community to create a significant public artwork in Victoria Square / Tarntanyangga.

4.4.4 Identify opportunities to use specialised lighting to showcase the City's unique attractions, character and heritage

Complete

Opportunities for decorative lighting have been identified in conjunction with the upgrade of laneways and streets. Several decorative lighting projects were achieved including lighting projects for Paxton's Walk, Frome Street and Ebenezer Ave/Vardon Avenue.

Project planning is currently underway to deliver decorative lighting to the Central Market precinct, Chinatown, Produce Lane and Hurtle Square. A decorative lighting project was also completed in Grote Street and Whitmore Square in the first half of 2019/20. A draft Lighting Strategy presenting an integrated approach to lighting design was presented to the Adelaide Park Lands Authority in 2019 and will be presented to Council in due course.

THE NUMBER OF PEOPLE THAT ARE VISITING THE CITY EACH DAY FOR SHOPPING, LEISURE OR ENTERTAINMENT WILL HAVE GROWN FROM 111,000 TO 117,000 BY 2020



The number of people visiting the city each day to shop, for leisure or for entertainment was 184,484 in 2019, significantly higher than the 157,840 recorded in the previous year.

Baseline: 111,141 (2014)

Update: 184,484 (2019)

Data source: City of Adelaide

Actions and achievements since 2016, under this objective:

4.5.1 Pursue completion of the North Terrace Boulevard, focusing on the evolving health and biomedical precinct and the Riverbank precinct Complete

The City of Adelaide worked closely with DPTI and Renewal SA to deliver a connected North Terrace and Riverbank Precinct. These include urban improvements such as pedestrian crossings, outcomes for the boulevard as part of the Lot Fourteen development, and broader urban planning in the context of the upcoming City Access Strategy.

4.5.2 Upgrade and improve amenity to create a higher quality visitor and trader experience by implementing the Our Market District plan Complete

'Our Market District' plan was updated in 2017. The purpose of 'Our Market District' is to accelerate change by encouraging private investment and potential stakeholders to partner with the City of Adelaide. 'Our Market District' contains high level ideas, aspirations and proposals both short term and longer and of varying scale.

The Chinatown Bazaar brought Moonta Street in the Market District to life on a Sunday afternoon in April 2017. Over 1,000 visitors enjoyed traditional lion dances, giant games, calligraphy workshops hosted by the Chinese School of Dance, face painting and live acoustic performances.

During 2018/19, the City of Adelaide met regularly with representatives from neighbouring precinct groups, the Central Market Arcade, Chinatown, Uniting Communities and the Hilton Hotel to provide input into the Chinatown reinvigoration project. In early 2019, the City of Adelaide combined these meetings with the Lord Mayor's Open Precinct Forum. Through the Market District Reference Group, the City of Adelaide continued to oversee the planning and delivery of the upgrade and amenity improvement implementation of the 'Our Market District' plan.

4.5.3 Work with the State Government, to achieve the best outcome for the City in the development of the Riverbank Precinct, including the Festival Plaza upgrade, the Adelaide Convention Centre redevelopment, the South Australian Health and Biomedical Precinct, and planning for the old Royal Adelaide Hospital site redevelopment. Complete

The City of Adelaide has partnered with the State Government on the delivery of key infrastructure and redevelopment projects to ensure that the best outcomes are achieved for the city. This included providing expert advice on design, planning, infrastructure and transport-related matters for numerous projects such as the Riverbank Precinct, Adelaide Festival Centre upgrade and the redevelopment of Lot Fourteen, the former Royal Adelaide Hospital site.

Regular discussions have occurred between Council, Renewal SA and the Riverbank Entertainment Precinct Advisory Committee on the integration of works to support the revitalisation of the Riverbank Precinct.

4.5.4 Work with the Federal and State governments and Aboriginal Elders and representatives to establish a national centre for Aboriginal and Torres Strait Islander culture and heritage Complete

In March 2019, the State Government committed to establishing a National Centre of Aboriginal and Torres Strait Islander culture and heritage as part of the Lot Fourteen development. The centre will recognise and celebrate the world's oldest continuing culture and will be positioned as an international attraction to drive year-round cultural

tourism to Adelaide. Funding for the Aboriginal Art and Cultures Gallery will be provided under a City Deal between the Federal Government, State Government and the City of Adelaide.

4.5.5 Promote and showcase multiculturalism and Aboriginal culture and support local organisations to express this heritage Complete

In 2016/17, the City of Adelaide worked alongside city communities to deliver Council's commitments to Aboriginal and Torres Strait Islander and multicultural communities. Some of the highlights for the year included the delivery of the Stretch Reconciliation Action Plan (RAP) 2015-18, holding of the Lord Mayor's NAIDOC Morning Tea and Flag Raising Ceremony in July, and the hosting of significant celebrations recognising 50 years since the 1967 Referendum and 25 years since the Mabo decision.

The delivery of our Stretch RAP 2015-2018 was completed in 2017/18, the first of its kind in local government in Australia. Through an extensive community and internal engagement process, a new Stretch RAP 2018-2021 was crafted and launched to 1,500 community members at the state Reconciliation Week Breakfast in May 2018. The Stretch RAP 2018-2021 was shortlisted for a LG Professionals SA Leadership Excellence Award. The Lord Mayor honoured members of the Stolen Generations and their families in Victoria Square / Tarntanyangga on 13 February 2018, the ten-year anniversary of Prime Minister Kevin Rudd's National Apology. NAIDOC in the Mall invited Aboriginal and Torres Strait Islander families and friends and the wider community to celebrate the achievements of Aboriginal and Torres Strait Islander peoples. A decal of the original artwork 'A Mother's Strength' by Lorelle Hunter was revealed under the Rundle Mall canopy highlighting the national NAIDOC 2018 theme, 'Because of Her We Can'.

2018/19 was the first year of delivery of the Stretch Reconciliation Acton Plan 2018- 2021, allowing the City of Adelaide to work towards meaningful outcomes alongside Aboriginal communities through employment, economic development, active citizenship, leadership and celebrations of culture. The Lord Mayor's NAIDOC Morning Tea and Flag Raising Ceremony once again brought communities together with more than 400 guests in attendance. Across the year, reconciliation activities delivered in community centres, libraries and local neighbourhoods provided opportunities to learn new skills and enhance cultural understanding.

4.5.6 Complete the Rundle Mall Master Plan, including Gawler Place, to link major City attractions Complete

The City of Adelaide undertook extensive stakeholder consultation for the planning and design of the Gawler Place upgrade. The results of the consultation process helped to inform the staging of the construction to maintain a minimum level of service and accessibility to Gawler Place businesses while the upgrade was taking place.

The Gawler Place upgrade was completed in December 2019. As one of the busiest street in Adelaide with around 25,000 people moving between Grenfell Street and North Terrace every day, the upgrade recognises the importance of Gawler Place as a link to Rundle Mall and ensures that it remains a destination where people shop, visit and spend time.

4.5.7 Provide support to key festivals and organisations to assist them in offering events and activities that attract visitors to the City Complete

In the past few years, the City of Adelaide has provided almost \$5 million in sponsorship funding supporting numerous festivals and events such as the Adelaide Festival, Carols by Candlelight, OzAsia Festival, Santos Tour Down Under, South Australian Living Artists (SALA) Festival, Tasting Australia and WOMADelaide.

These festivals and events have attracted over 13.5 million people into the city and generated an estimated economic benefit more than \$1 billion.

With support from the City of Adelaide, Australia Day in the City is the biggest public event to celebrate Australia Day in South Australia. The event has attracted around 40,000 visitors to the city each year.

The information contained in this document is correct as of August 2020 unless otherwise stated.

**This document is considered to be the part of the final update on the 2016-2020 Strategic Plan.
Further updates are available online and in Council's 2019 – 2020 Annual Report.**

City of Adelaide
2019-20 Annual Report

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Acknowledgement of Country

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations.

Contents

(Page numbers to be inserted in final document)

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City Profile / Fast Facts

Did you know?

2016 – 2020 Strategic Plan Summary

Feature story: 125th Anniversary of Women's Suffrage

SMART 2019-20 update

GREEN 2019-20 update

LIVEABLE 2019-20 update

CREATIVE 2019-20 update

Feature story: Developing the New Strategic Plan 2020 - 2024

Our Organisation

Our People

City Governance

Attachment A

External Grants 2019-20

Audited Financial Statements

Associated Annual Reports

Welcome to the City of Adelaide 2019–20 Annual Report

The City of Adelaide's aim is to create a vibrant city through the delivery of new projects, programs and infrastructure. Its goal is to achieve Council's vision of making **'Adelaide a welcoming and dynamic city full of rich and diverse experiences'**.

This Annual Report highlights the final year of delivery against the 2016–2020 Strategic Plan providing our stakeholders, customers, and community with an overview of the projects and programs invested in and implemented across the City of Adelaide throughout the year.

The City of Adelaide 2019–20 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2019 to 30 June 2020) as well as the highlights over the four years of the 2016–2020 Strategic Plan.

The first section of the report outlines Council's progress against the outcomes and objectives in the City of Adelaide 2016–2020 Strategic Plan and an overview of the last four years, as well as the 2019–20 Integrated Business Plan.

Attachment A of the report provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Rundle Mall Management Authority and Adelaide Park Lands Authority. The City of Adelaide has an equity interest in the Brown Hill Keswick Creek Regional Subsidiary and its annual report and audited financial statements are also included.

Additionally, the City of Adelaide had an equity interest in Council Solutions, however, during 2019-20 the board members unanimously agreed that maintaining a formalised subsidiary was no longer viable and that it was an appropriate time to commence the process to wind-up Council Solutions. Pursuant to Schedule 2 Part 2 Clause 33(1)(a) of the *Local Government Act 1999 (SA)*, the winding up of Council Solutions Regional Authority (Council Solutions) being a regional subsidiary under Section 43 of the *Local Government Act 1999 (SA)* was formally acknowledged as completed by the Minister for Transport, Infrastructure and Local Government Minister for Planning on 26 March 2020.

An online version of the City of Adelaide 2019–20 Annual Report can be viewed and downloaded at cityofadelaide.com.au

To request a printed copy, please contact:

Customer Service Centre (Monday – Friday 8.30am – 5.00pm) 25 Pirie Street Adelaide 5000 T 8203 7203 E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide.

yoursay.cityofadelaide.com.au

Lord Mayor's Message

Welcome to the City of Adelaide Annual report for 2019–20

To be finalised - INSERT HERE

Item 5
DRAFT Attachment B

Elected Members of Council

As at 30 June 2020

Photos to be added

Sandy Verschoor
Lord Mayor

Anne Moran
Area Councillor

Robert Simms
Area Councillor

Arman Abrahamzadeh OAM
Area Councillor

Franz Knoll
Area Councillor

Phillip Martin
North Ward Councillor

Mary Couros
North Ward Councillor

Simon Hou
Central Ward Councillor

Jessy Khera
Central Ward Councillor

Greg Mackie OAM
Central Ward Councillor

Dr Helen Donovan
South Ward Councillor

Alexander Hyde
Deputy Lord Mayor
South Ward Councillor

Summary COVID-19

The repercussions of COVID-19 impacted every corner of the community and economy, forcing residents, businesses, and city users to live and work differently.

The City of Adelaide was not immune to these impacts, experiencing peaks in demand for community and business support services, and a decreased ability to deliver income generating services.

In March 2020, the Corporation enacted its Business Continuity Plan in response to Federal and State Government restrictions, temporarily closing some of its non-essential services and facilities. This included temporarily ceasing Adelaide Town Hall tours, events, and functions, Adelaide Aquatic Centre and Golf Links services and in person access to Adelaide City Libraries and Community Centres.

The City of Adelaide responded to this unprecedented situation by introducing several initiatives to support both city business and our community.

#myadelaide

The City of Adelaide developed the **#MyAdelaide** campaign to encourage visitation. Residents, businesses and city users were asked to share ideas about what they do in the city and why they love the City of Adelaide.

Bringing the community and city businesses together has supported the journey towards recovery.

\$4m City Support Package

A \$4 million package was announced by the City of Adelaide to provide financial support to a number of City businesses. This included a three-month rent-free period for all tenants in City of Adelaide owned buildings, rent relief for Central Market tenants and levy relief in Rundle Mall.

UPark Plus: \$8 Capped Rate Parking

As part of City of Adelaide's planned response to protect the health and wellbeing of the community, UPark Plus was introduced on 1 April offering safer touch-free parking with discounted pricing at UPark. When launched it provided \$8 capped fee parking which proved hugely popular, with over 10,000 customers signing up in the first three months. UPark Plus continues to provide discounted capped fee parking at all nine UParks.

Community Support

The City of Adelaide responded to its most vulnerable community with regular wellbeing calls. A high level of support was provided to our active Commonwealth Home Support Program (CHSP) clients, including communications on additional support available, mental health information and access, local business home deliveries, Adelaide Central Market services, and outreach programs.

The City of Adelaide worked with Human Appeal Australia to offer free hampers for the city's more vulnerable residents. Over 100 residents received food hampers through the 'Good Social Café' and sixty-nine CHSP clients received a hamper. For the city's more vulnerable residents, especially the elderly who were being advised to isolate, just going shopping for the basics was extremely difficult and stressful.

Adelaide Central Market

The Adelaide Central Market introduced a drive-through collection service, to allow the community to email or phone through their order and maintain safe physical distancing measures. By offering in-store

takeaway, home delivery, a pre-order and drive through collection services customers were able to enjoy market produce without leaving their car.

Library Services

A range of library programs were made available online including livestreaming of programs such as Read Aloud, Lego Club and Family Storytime. For City of Adelaide library card holders, the virtual library opened 24/7 for e-book or magazine reading, to learn a new language, access music streaming, to watch a movie and much more. The click, call and collect, return chutes and Home Library Service continued to operate throughout April to June at a reduced capacity.

ANZAC Day in the City of Adelaide

Anzac Day commemorations looked vastly different in the city and across Australia, with many paying their respects from home this year by taking part in the '*Light Up the Dawn*' initiative. A modified Anzac Day Dawn service took place in the city at the South Australian War Memorial with reduced capacity and not open to the public.

The City of Adelaide payed its respects by changing the colour of the Adelaide Town Hall lights to purple. At 11:00am, a lone piper played 'Amazing Grace' from the Adelaide Town Hall balcony. At the same time, pipers played the same tune in the town squares and at 88 O'Connell in North Adelaide.

INSERT PHOTO

Reimagine + Recover

A new online idea-sharing platform was launched to capture community ideas, big and small, short and long term, on how the city could get back on its feet. One initiative welcoming the community back to the city was to mow a giant heart into the lawn in Victoria Square and promoting #myadelaide.

INSERT PHOTO

The free outdoor heater initiative was an idea born from a local restaurant owner to keep visitors warm during winter when dining outdoors across the city and North Adelaide. The heaters were distributed across cafes and restaurants on Rundle, Gouger, Hutt, Melbourne and O'Connell streets as well as Victoria Square.

Facilities remerging from COVID-19

In early June community facilities started to reopen with reduced capacity. To ensure community safety, extensive risk assessments and COVID Safe Plans were developed for each location.

Adelaide Town Hall is a very special and important city venue for the community to enjoy for public art exhibitions, live music rehearsals, organ practices, events, weddings and funerals. To celebrate the reopening of the Town Hall, the Adelaide High School band performed on The Balcony. The music pieces were cheery and upbeat, bringing vibrancy back to the city.

City Business Support Package

In mid June as businesses across the city started to get back on their feet, the City of Adelaide further expanded its COVID-19 response, by launching a new [City Business Support Package](#).

The new partnership with Business SA aims to assist businesses to bounce back from the crisis, with access to specialised support services over the next two years, to help businesses not only recover from the pandemic but thrive into the future.

City Profile

The following facts and figures provide a snapshot of the City of Adelaide

Infographic to be created

10 th	Most liveable city in the world ¹ (2018 and 2019)
25,456	Estimated residents in the city 2019 ² (24,807 in 2018)
6,723	Tertiary students living in the city ³ (2016) – comparison year is 2011, number is 5,607
11,546	Private dwellings in the city ³ (2016), comparison year is 2011, number is 10,720
144,382	Local employment ⁴ (2019), comparison year is 2018, number is 141,528
15,414	Businesses in the city ⁵ (2019), comparison year is 2018, number is 15,465
321,579	Estimated daily visitors to the city ⁶ (2019), comparison year is 2018, number is 318,272

Source: 1. Economist Intelligence Unit, 2. Australian Bureau of Statistics (ABS) ERP at 30 June 2019, 3. ABS Census of Population and Housing 2016 (residents attending TAFE, University or Other), 4. NIEIR 2019, 5. ABS Counts of Australian Businesses at 30 June 2019, 6. City of Adelaide estimate

Fast Facts

The following facts and figures provide a further snapshot of the City of Adelaide

Infographic to be created

\$19.45b	City of Adelaide Gross Regional Product (GRP), 2019 ⁴ (\$19b in 2018)
18.23%	GRP as a share of Gross State Product, 2019 ⁴ (2019 was up from 18.06% in 2018)
283,836	International visitors to the city ⁵ (year to March 2020) Year to March 2019 was 301,837
3,630,193	International visitor nights in the city ⁵ (year to March 2020) Year to March 2019 was
3,618,434	
2,294,957	Domestic overnight visitors to the city ⁵ (year to March 2020) Year to March 2019 was
1,976,706	
6,623,181	Domestic visitor nights in the city ⁵ (year to March 2020) Year to March 2019 was
6,045,106	

Source: 4. NIEIR 2019 as presented on economy.id.com.au/Adelaide (last accessed on 23 June 2020), 5. Tourism Research Australia unpublished data

Top 3 main reasons for being in the city⁶:

- 20% - work (5% less than 2018)
- 17% - shop (2% less than 2018)
- 16% - study (4% more than 2018)

Travelling to the city⁶ (totals add up to more than 100% due to multiple travel modes selected)

- 34% - car as driver or passenger (2% less than 2018)
- 29% - bus (1% more than 2018)
- 25% - train/tram (10% more than 2018)
- 15% - walk/cycle (6% less than 2018)

Source: ⁶ 2019 City User Profile Report (2,005 respondents)

Of the 25,456 residents in the city⁷: (2018 estimate was 24,807, proportions by age unchanged)

- 36% are 20 to 29 years of age
- 18% are over 60 years of age

Source: 7. ABS ERP by Age and Sex 2019

City of Adelaide Resident Survey 2019

64% of residents think that their local community is inclusive

Did you know in 2019-20...

Businesses

- 60,266 rounds of golf played at North Adelaide Golf Course
- 520,526 visits to the Adelaide Aquatic Centre
- 2.51 million casual parking transactions through UParks
- 399 (45 events cancelled and 25 postponed, we were on track for 469 events in 19-20) events held at Adelaide Town Hall

Developments

- 987 Development Application decisions issued with an estimated value of \$428.37 million
- 23 Major Developments currently under construction with a combined estimated value of \$899.92 million

Sustainable / Green

- Cool Road Adelaide project tests three heat reflective treatments applied to a 100-metre part of Bowen Street West work to reduce heat absorption, cool the area and create a more liveable city
- 27 green waste recycled per fortnight
- 184,000 bike trips on Frome Street 1 July 2019 to June 2020
- 72 Sustainable Incentive Schemes granted, providing \$185,805 of rebates
- solar panels installed across 8 sites, equivalent to powering 333 homes
- 54% less overall waste/recycling material (by weight) generated at the 2019 New Year's Eve (NYE) event compared to the 2018 event
- 2.4 tonnes of waste/recycling generated at the 2019 NYE event, 61% (by weight) diverted

Community

- 53,904 City of Adelaide Facebook followers
- 1.5 million annual users for the City of Adelaide website
- 19,951 customers who have downloaded the Park Adelaide app

Libraries

- 1.078 million online visitors to Adelaide City Libraries
- 385,526 people visited Adelaide City Libraries

Events

- Over 80,000 people attended Adelaide's New Year's Eve 2019
- Over 650 events held in the Adelaide Park Lands and roads (80 events cancelled due to COVID-19)
- 913,601 attended City of Adelaide culture, live music and lifelong learning programs and events for 2019-20. Numbers were affected by the closures of libraries, community centres and Adelaide Town Hall due to COVID-19 including restricted numbers on re-opening with no face-to-face programming from mid-March to the end of June 2020.

Community Development

- \$244,000 distributed in Arts & Cultural Grants to support 53 projects

- \$467,704 funded in Community Development Grants
- \$122,477 funded in Recreation & Sport Grants across 34 submissions

Rundle Mall

- 20.6 million visitors to Rundle Mall
- 380 events and pop up activations in Rundle Mall

Adelaide Central Market

- Over 150 years of retailing fresh produce to SA
- Home to 76 small business operators
- Over 5,700sqm of undercover market retail space

2016–2020 Strategic Plan Summary

The 2016-2020 Strategic Plan was built upon 'Picture Adelaide 2040', a two-year engagement period with the community who shared their vision for the future of their city. Over 2,000 people shared what they love about Adelaide, how they would like to see it grow and change and importantly, what must be protected and held onto. This resulted in a vision for the City over the four years - **'Adelaide is a welcoming and dynamic city full of rich and diverse experiences'**.

To achieve this vision Council agreed to focus on the four themes of Smart, Green, Liveable and Creative. Underpinning the four themes were enabling actions and objectives adding considerable value ensuring Council could deliver on its vision for the City.

Below is how Council progressed against the objectives and actions against each theme in this Strategic Plan as well as a summary of several key projects that represent a broad range of activity that spanned multiple years.

SMART

Objectives 100% progressed



Actions 96% completed

Ten Gigabit Adelaide

In 2017-18 the City of Adelaide partnered with TPG Telecom as the Official Network Provider to implement the first and most visible element of Ten Gigabit Adelaide: the delivery and installation of a fibre optic network across the City of Adelaide with 10Gbps data transfer capability and a range of high-performance services for the business community.

Ten Gigabit Adelaide was launched in March 2018 with an event hosting 600 attendees across a wide range of industries. The target to sign up the first 1,000 buildings for connection to the network was reached in just nine weeks, months ahead of schedule.

Ten Gigabit Adelaide provides key infrastructure, positioning Adelaide as a destination of choice, supporting innovation, attracting investment and future-proofing Adelaide in the digital age. The property industry is also using it to reposition their properties and have found Ten Gigabit Adelaide to be a contributing factor to several multimillion-dollar sales and new developments.

At 30 June 2020 around 800 buildings were connected to the network. Progress is being made towards the delivery of the final milestone for the project (1,000 buildings connected) with some delays as a result of COVID-19.

Laneways

The Market to Riverbank link is a key south-north connection through the city centre.

The City of Adelaide completed detailed designs and community consultation for Bank Street and Topham Mall North first with construction commencing in 2016-2017. Work on concept designs for Topham Mall South and Bentham Street also got underway.

When construction of Bank Street and Topham Mall South was completed in 2017-2018, the combined outcome was a high-quality, upgraded walking and cycling experience, integrating street trees, upgraded paving, lighting and furniture.

Planning for the upgrade of Bentham Street continued with a focus on collaboration and the coordination of works with adjacent private developments. Other multi-year projects underway to continue to build our laneway culture include:

- Moonta Street
- Gresham Street

Gawler Place

As one of the busiest streets in Adelaide with around 25,000 people moving between Grenfell Street and North Terrace every day, Gawler Place is a key link to Rundle Mall and a destination where people shop, visit and spend time. It was, however, in need of an upgrade.

The City of Adelaide undertook extensive stakeholder consultation for the planning and design of the upgrade. The results of the consultation process helped to inform the staging of the construction so that pedestrian access to shops, access to Gawler Place UPark, access to private laneways, delivery vehicles, waste collection services and accessible parking could be maintained.

In 2018-19 Council approved an upgrade design for Gawler Place between North Terrace and Grenfell Street and the works were completed in December 2019. The upgraded space includes wider footpaths to create a shared-use environment for pedestrians and vehicles. Other improvements include lighting, an innovative shade structure and new outdoor dining areas

Smart parking

Our smart parking technology empowers visitors to the city with reliable and timely parking information and flexible payment options.

This action commenced with Council endorsing a business case in October 2016. Tenders for sensor technology were released in early 2017 and consultation commenced on a customer Parking App in the same year. The installation of smart parking sensors and relays commenced in early 2018 and was completed in early 2019. The Park Adelaide App was launched on 27 March 2019. The app has been well received by customers and as at 30 June 2020 it had been downloaded 19,951 times.

Users of the app can:

- get accurate real-time information about parking availability and its controls (time limits)
- pay for their parking session
- remotely top-up their payment to the maximum time limit
- receive a reminder alert when time is about to expire
- take the option of a one-off 15 minute 'Extend Stay' beyond the maximum time limit for a fee of \$5.50.

GREEN

Objectives 80% progressed



Actions 96% completed



Waste Management

The City of Adelaide is seeking to reduce resources use and to adopt more sustainable practices within its own operations and within the broader community.

Activities have included:

- A Compostable and Reusable Coffee Cup Pilot that incentivised cafes to use compostable cups and lids or to offer a discount to customers who brought their own cup. The discount offered to customers ranged from 10 cents to 60 cents per cup
- A focus on zero and low emissions fleet vehicle procurement and working with suppliers of carbon intensive goods and services to reduce the impact of these.
- A review of the City of Adelaide waste services to events to inform options to support sustainable events.
- Clean Up Australia Day event in Bonython Park educated people about better waste and recycling practices while removing over 37kg of waste material from Bonython Park and the nearby waterway.
- The creation of Sustainable Event Guidelines and their first use at the City of Adelaide New Year's Eve event in 2018 resulting in:
 - The provision of water bottle refill stations
 - 100% of event materials diverted from landfill
 - No plastic straws used and all food vendors used compostable packaging
 - Volunteers assisting on the night with recycling and event information.
- Case studies shared the achievement of improved sustainable outcomes and lessons learnt from the 2018 and 2019 New Year's Eve events.
- The development of checklists to assist event organisers to apply the Sustainable Events Guidelines to their own events.
- Providing larger shared bins and weekly collection of waste, recycling and organics at 16 multi-unit residential sites to reduce the number of standard kerbside wheelie bins.
- The expansion of food waste collection in multi-unit residential buildings diverted over 100 tonnes of organics from landfill to compost.

A series of waste audits for kerbside residential/commercial, multi-unit dwellings and public place waste services provided by the City of Adelaide has provided the evidence base to inform the Waste and Recycling Management Strategy and future programs to support sustainable practices.

In 2019-2020, the City of Adelaide undertook a process to transition to a new waste contractor. The process was completed with a new contractor to start on 1 July 2020.

Renewable Energy

Annual electricity used by the City of Adelaide is the equivalent to that required to power over 3,800 homes. We have been working to reduce our usage as well as to ensure that electricity used is generated from clean, renewable resources.

As of 1 July 2020, the City of Adelaide's operations will be powered by 100% renewable electricity as part of a power purchase deal with Flow Power.

The contract was announced in February 2020 following a year-long procurement process.

The switch to 100% renewable electricity will reduce emissions by 50%, reduce the City's electricity costs by around 20%, support South Australia's energy transition and foster the growth of new renewable energy generation and jobs growth in our State.

As a user of facilities and services within the City of Adelaide you can know that if it's run by the City of Adelaide, it's being powered by renewable electricity, either from the existing 1.1 MW of solar on City of Adelaide buildings or from the new electricity contract. This includes:

- Corporate and community buildings, including the administration building on Pirie Street, the Works Depot, the Adelaide Aquatic Centre, and the Adelaide Central Market
- City of Adelaide event infrastructure
- Electric vehicle chargers

- Barbecues in the Park Lands
- Water pumps
- Street lighting and traffic lights.

LIVEABLE

Objectives 33% progressed



Actions 96% completed

Central Market Arcade Redevelopment

The Central Market Arcade Redevelopment has been a key focus of activity as Council works toward ensuring a thriving, mixed-use place with expanded and complementary retail and market activities for the adjoining Adelaide Central Market.

The City of Adelaide took care and control of the Central Market Arcade shopping centre on 27 September 2018, successfully negotiating lease terms with most of the existing tenants and securing new tenants for several vacancies.

A multi-stage expression of interest process led to a Heads of Agreement being reached with ICD Property in early 2019-20. The launch of the Central Market Arcade Redevelopment and signing of the Project Delivery Agreement between the City of Adelaide and ICD Property took place in December 2019. A pre-lodgement process is underway with the relevant State Government departments prior to the lodgement of the development application.

The \$400 million redevelopment will secure the long-term future of the market district and Adelaide Central Market as a world class fresh food destination. The redeveloped Arcade will be a flagship mixed-use development elevating the precinct as a major destination embracing culture, art, retail and tourism.

Key elements of the redevelopment include:

- Basement loading, servicing and car parking
- 12,000m² of retail space for market activities, speciality retail and supermarket
- East/West and North/South connections including a 24 hour/7 day a week laneway link between Gouger and Grote Streets
- Market Hall supporting gatherings, music, food and events
- Public roof top space and childcare
- Hotel/residential tower to Grote Street (including 15% affordable housing) and commercial office tower to Gouger Street.

CREATIVE

Objectives 80% progressed



Actions 93% completed

Cultural Strategy

In September 2017, Council adopted the City of Adelaide Cultural Strategy 2017-2023 and the City of Adelaide Cultural Roadmap 2017-2023. The Cultural Strategy is the City of Adelaide's commitment to building on combined strengths, to pursuing bold new opportunities and to infusing creativity and culture into everything we do. In those ways we grow the cultural vitality of the City. The Cultural Roadmap communicates the structure, priorities and aspirations of the Cultural Strategy.

The first three years of delivery of the Cultural Strategy 2017-2023 has guided us in embedding a cultural lens into everything that we do. Achievements of note include:

- Delivery of the Live Music Action Plan
- Review and development of a new Public Art Action Plan
- An extensive annual program of residencies, workshops, exhibitions and presentations delivered across Adelaide City Libraries
- Expansion of the Arts and Cultural Grants Program to include new categories for Live Music Enterprise, Cultural Promotion and Quick Response grants
- Delivery of activations that provide opportunities for artists and makers to thrive, such as Local Buzz venue funding, Music in the Square, Art in the Streets mural program, and the Business of Being Creative entrepreneurship program
- Strategic cultural partnerships developed across the creative eco-system with demand now exceeding capacity supporting the co-funding and amplification of social, creative and economic outcomes for the City
- Lord Mayor's Cultural Think Tanks and Community Forums for ongoing engagement with artists, makers and the creative industries to explore wicked problems and new ideas
- Establishment of an Arts and Culture working group to support the work of the Council of Capital City Lord Mayors
- Creation of the Dynamic City: Arts and Cultural Dashboard to showcase and share the essential contributions arts and culture make locally to cultural, economic, environmental, social and wellbeing outcomes <https://www.cityofadelaide.com.au/about-adelaide/dynamic-city-arts-culture-dashboard/>

We are at the halfway point in delivery of the Cultural Strategy 2017-2023 and the strategy is undergoing a refresh to identify the priority areas for the remaining three years, including in response to COVID-19.

The projects described above represent a small proportion of the City of Adelaide's activity from 2016-2020.

Further details on Council's achievement of the 17 objectives and the 110 Strategic Plan Actions from the City of Adelaide 2016-2020 Strategic Plan can be found at [\(INSERT LINK ACC2020/135516\)](#)

Feature story:

125th Anniversary of Women's Suffrage

South Australia has a reputation for leadership in social reform. On 18 December 1894, South Australia became the second place in the world, after New Zealand, to legislate women's right to vote, and the first place in the world to give women the right to stand for parliament. This incredible achievement was the result of a long campaign by dedicated suffragists and was a major step towards gender equality and positive change for women in South Australia.

To celebrate the 125th Anniversary of Women's Suffrage in South Australia, the City of Adelaide launched an Honour Roll in December 2019, to recognise women who have achieved significant firsts, delivered extraordinary outcomes, and who have helped shape our city.

The [Suffrage 125 City of Adelaide Honour Roll](#) showcases some of Adelaide's founding females and trailblazers, Lord Mayors, Councillors and City of Adelaide employees, cultural icons, and significant Kaurna women. To see the full Suffrage 125 City of Adelaide Honour Roll, go to cityofadelaide.com.au/suffrage/

The City of Adelaide paid tribute to the Women's Suffrage movement with a *Suffrage 125* display in the Southern Gallery of the Adelaide Town Hall. *Suffrage 125* celebrated pioneering South Australian women who have led progressive social reform in the state.

This display featured photographs of Catherine Helen Spence (1825-1910), [Mary Lee](#) (1821-1909) and [Dame Roma Mitchell AC, DBE, CVO, QC](#) (1913-2000), paired with material about [Muriel Matters](#) (1877-1969) as well as original ballot boxes sourced from the City Archives. Sculptures to commemorate these remarkable women are located in Prince Henry Gardens, North Terrace (Mary Lee and Dame Roma Mitchell) and in Light Square/Wauwi (Catherine Helen Spence).

City of Adelaide would like to acknowledge the following organisations and resources for their support:

- *City of Adelaide Archives*
- *Adelaidia, History Trust of South Australia*
- *Australian Dictionary of Biography, Australian National University*
- *State Library of South Australia*

<https://living.cityofadelaide.com.au/recognising-sas-champions-for-change/>

SMART

2019-20 Updates

Adelaide City Deal

The Adelaide City Deal is a ten-year working partnership between the Australian Government, Government of South Australia and the City of Adelaide. Through the Adelaide City Deal, all three levels of government have made commitments that support the shared objectives of:

- Growing Adelaide's innovation economy
- Supporting population growth in Adelaide and South Australia
- Boosting Adelaide's cultural and tourism economy.

The Implementation Plan that sets out the commitments and delivery milestones for Adelaide City Deal projects was announced on 14 November 2019.

Planning for smart technology projects including a next generation, ultra-fast public Wi-Fi and upgraded CCTV Digital Network to be delivered as part of the Australian Government's \$10 million direct investment into City of Adelaide Smart City projects commenced during the reporting period.

Delivery of a new, uncontested public Wi-Fi network with an expanded footprint will provide connectivity for small businesses, especially in hospitality and retail, to deliver digital offerings to customers in the city as well as readily accessible connectivity for visitors and international students. It will also provide a platform for local businesses to build, test and deploy mobile content and services as well as improve access to emergency help and critical services for people in crisis and those experiencing homelessness.

Ten Gigabit Adelaide

The City of Adelaide partnered with TPG Telecom as the Official Network Provider to implement the first and most visible element of Ten Gigabit Adelaide – the delivery and installation of a fibre optic network across the City of Adelaide with 10Gbps data transfer capability and a range of high-performance services for the business community.

As at 30 June 2020, the rollout of Ten Gigabit Adelaide was experiencing some minor delays as a result of COVID-19 impacts, which have seen many buildings in the city shut down and send their staff to work from home. Despite the setbacks in accessing buildings, TPG were still on track to complete the construction of the network in accordance with contractual deadlines. All 1,000 buildings will be connected before 31 October, concluding the construction phase of the project, and the delivery of Council's strategic objective to construct a 10Gbps-capable fibre optic network to provide a competitive advantage to Adelaide city-based businesses.

Being the first city in Australia to offer a city-wide network of this kind, Ten Gigabit Adelaide provides key infrastructure, positioning Adelaide as a destination of choice, supporting innovation, attracting investment and future-proofing Adelaide in the digital age. The property industry is continuing to leverage the value of Ten Gigabit Adelaide, finding it to be a contributing factor to a number of multi-million dollar sales and new developments.

City of Adelaide customer-facing digital platform

Following the launch of the new [City of Adelaide website](#) in June 2019, the organisation continued to develop its websites and customer-facing digital assets throughout the 2019-20 financial year. Due to COVID-19, the new website experienced a 14% increase in visitation compared to the previous 12 months. New initiatives this year included the launch of the [Adelaide Living](#) and [Invest Adelaide](#) websites; the redevelopment of the [Aquatic Centre](#) and [Golf websites](#); the implementation of the [Heritage Places](#), the revamped [Public Art online databases](#); and production of the inaugural series of the Adelaide Living podcasts.

The City of Adelaide has continued to innovate and develop new customer-focused technologies, including an artificial intelligence chatbot and voice assistant, drone photography, and online [virtual tours and interactive trails](#). The organisation has grown its social media audience with City of Adelaide posts reaching 6.3 million users on Facebook. We have strengthened our email marketing activity with over 120,000 active subscribers to City of Adelaide mailing lists; and increased the delivery of online videos.

Adelaide. Designed for Life Brand Platform

The [Adelaide. Designed for Life](#) destination brand received broad exposure across all relevant external facing marketing and communications, including the highly visible quarterly seasonal campaigns, program specific campaigns and activations, the new website and a wide variety of other digital channels.

Awareness of the destination brand was established with the public through earned media across a range of platforms including press, magazines, radio, podcasts, digital and social channels. The destination brand was nominated as one of nine global finalists in the City Nation Place Award's 'Place Brand of the Year' category.

Based on feedback and experience from the brand's first year of use, an evolved set of brand assets were developed throughout the first half of 2020, comprising a Brand Book and Brand Toolkit. These revised assets feature greater emphasis on brevity and ease of application by external users from a broad range of industries, for a diverse range of applications.

Smart Parking Technology – Park Adelaide App

The City of Adelaide continued to progress and enhance its commitment to providing a welcoming and accessible experience to all people coming to the city, whether it be for work, shopping or entertainment.

Investment in [smart parking](#) technology and the 'Park Adelaide' app empowers city visitors by providing reliable and timely parking availability information to support decision making, including flexible and contactless payment options. This on-street parking technology focuses on improving the experience of parking in the city by:

- Providing accurate real-time information about parking availability and controls
- Allowing users to pay for their parking session
- Enabling drivers to remotely top-up their payment to the maximum time limit
- Providing a reminder alert when time is about to expire
- Offering the option of a one-off 15 minute 'Extend Stay' beyond the maximum time limit for a fee of \$5.50 – an Australian-first feature only available through the app.

Since its inception, the Park Adelaide app has received 29,000 downloads and continues to be refined in terms of user experience and features.

Smart parking benefits the community by making it easier for customers to plan ahead and locate and pay for available bays. The City of Adelaide receives greater insights into parking patterns which informs evidence-based decision making to support the most appropriate parking controls, resulting in increased turnover and utilisation of bays. Less vehicles circling to find an available park contributes to the reduction of traffic congestion and reduced carbon emissions.

Temporary Use of Public Space

The City of Adelaide continually aims to transform the customer experience by reducing red tape and putting all customers at the centre of our service design. To support and enable stakeholders to meet their objectives, the City of Adelaide acknowledges this is a key lever that provides clear information, a seamless process and positive experiences regarding the range of permit processes for third parties wishing to utilise public space.

The creation of the Temporary Use of Public Space Policy consolidated a number of existing policies into one clear and concise document for customers. The Policy informs customers about what they can do and what is encouraged, rather than focusing on what cannot be done.

The Policy provides a foundation for further simplifications of operating guidelines and processes. The creation of the Policy follows other successful work to streamline and improve the customer's experience when requiring permits from the City of Adelaide. Positive milestones over the past 12 months include:

- All permit and licence applications are now online. This online platform enables a consistent customer experience and access to customer insights, feedback and data which are used to continually improve services.
- A total of 20,000 online forms have been submitted enhancing services and internal processes.
- Since launching the online application form, 99.8% of City Works Permit applications have been received online (over 3,200 City Works permits were processed throughout 2019-20).
- Positive feedback has been received from key stakeholders on their improved customer experience.
- The successful integration of the online forms program and payment system for annual permit renewals has enabled customers to finalise annual renewals in one interaction.
- Utilising data visualisation and reporting enables informed decision making and enhances the customer experience.
- Regular customer satisfaction feedback and reporting has been implemented as part of all permit processes to ensure concerns raised by customers are reviewed and responded to with the view to continuous improvement.

Laneways Projects

Gawler Place Redevelopment Project (2019–20)

The Gawler Place upgrade was completed in December 2019, creating a people focused street to connect to Adelaide's premier shopping destination, Rundle Mall.

Wider footpaths and new road surfaces have created a low-speed shared use environment for vehicles, bicycles and pedestrians. Improved lighting, an innovative shade structure in Gawler Place north, new dining areas and paving, large trees and understorey plants support Gawler Place to be an attractive, cool, shady and inviting place destination that invites outdoor dining.

Market to Riverbank

The detailed design for Bentham Street was finalised for a kerbless environment with feature decorative concrete, continuation of Market to Riverbank public art outcomes and improvements to greening and lighting. Construction will commence in 2020.

International Relations

The City of Adelaide's international relations activities focus on economic, cultural and social exchange opportunities that are mutually beneficial to all cities involved and work towards delivering the strategic objectives of the City of Adelaide.

International Promoters Program

The [City of Adelaide International Promoters Program](#) was launched in January 2020 to build and foster links between Adelaide's business community, Sister Cities and key international markets through the creation of a network of Adelaide residents with connections to help us advocate for Adelaide as a great place to live, study, invest and visit.

The program is mutually beneficial for the city, businesses, and investors in Adelaide. Members can seek advice from the City of Adelaide and have access to a network of peers to share knowledge and information, with the city thriving from an established group of advocates committed to promoting Adelaide internationally.

City of Adelaide International Promoters attended the inaugural information session in February, where the vision for the Program was outlined and an update was provided on investment opportunities for Adelaide and Council's international engagement priorities.

Inbound activity

In 2019-20, the City of Adelaide hosted seven diplomatic visits, demonstrating Adelaide as a location of choice for international collaboration.

In October 2019, the City of Adelaide hosted the founder of 'Fashion X Austin' during Vogue Festival continuing the relationship established from previous visits to Adelaide and Austin.

Outbound

In August 2019, City of Adelaide employees visited Edinburgh, Scotland during their festival period as part of a two-week staff exchange to discuss cooperation between Adelaide and Edinburgh in arts and culture.

In October 2019, the City of Adelaide participated in the International Friendship Cities Import Expo held in Qingdao, China. The Expo commemorated the 40th anniversary of Qingdao establishing its first Friendly City relationship. The visit also provided an opportunity to mark the 5th anniversary of the Sister City relationship between Adelaide and Qingdao.

In November 2019, the Lord Mayor visited Christchurch, New Zealand to attend an unveiling ceremony for the new artwork Kaurua Wailyu (Kaurua Leaves) which replaced a piece that was stolen from the Adelaide Sister City Garden at Halswell Quarry Park. The artwork was designed by Adelaide artist, Karen Genoff.

While in New Zealand, the Lord Mayor visited Wellington and Auckland to meet with key representatives to discuss opportunities to grow our communities and economies, environmental leadership initiatives and other issues of mutual interest.

In March 2020, the Lord Mayor was scheduled to visit Austin, Texas, US to maintain and enhance links with the city and to participate in Austin's globally recognised South-by-Southwest (SXSW) event.

Following the visit to Austin, Lord Mayor was to travel to Houston, Texas to participate in the opening of the new South Australian Government Trade Office and meet with Government representatives to discuss partnering with the city on economic growth initiatives. Due to the COVID-19 pandemic, the visit to the United States has been rescheduled.

Other international activity included:

- Hosted ten high school students from Himeji, Japan as part of a student exchange.
- Supported the 70th Anniversary of the Founding of the People's Republic of China Dinner hosted by the South Australia Chinese Community Culture and Trade Promotion Association Inc.
- Supported the annual Lunar New Year Street Party hosted by Chinatown Adelaide South Australia and organised city dressing.
- Supported the World Fringe Congress hosted by Adelaide Fringe to commemorate their 60th anniversary as one of the largest and most successful Fringe Festivals in the world. Seventy-five organisers and current employees of fringe festivals from across the globe came to Adelaide to share ideas, learn from one another and forge valuable connections.
- Celebrated the 5th anniversary of the Sister City relationship with Qingdao. To commemorate this milestone, City of Adelaide offered a fee waiver for wedding ceremonies held at the Adelaide - Qingdao Rose Garden.
- Developed an International Engagement Plan which outlines the City of Adelaide's approach to achieving its strategic objectives through international partnerships and engagement.
- Met with the Consul General of India, Mr Manish Gupta and Mr Sanjay Muluka Consul Commerce and Trade.
- Participated in a telecon hosted by the Department of Foreign Affairs and Trade with local diplomatic representatives and Honorary Consuls to outline the measures taken by City of Adelaide to assist businesses overcome challenges associated with COVID-19.

StudyAdelaide

The City of Adelaide continued to provide funding for [StudyAdelaide](#) to promote Adelaide as Australia's premier study destination. In 2019 there were 44,199 international student enrolments in South Australia, contributing \$1.921 billion to the State economy. International education is South Australia's largest export. The City of Adelaide economy is a primary beneficiary of the economic inflows generated by international students and their visiting friends and relatives. StudyAdelaide and the City of Adelaide partner on initiatives including student wellbeing, market research and business engagement to the benefit of both international students, businesses and the Adelaide community.

The City of Adelaide has also leveraged its partnership with StudyAdelaide to facilitate increasing investment in student housing and amenity which is an enabler of continuing growth in international student enrolments and complements destination marketing of the City as a preferred investment and study location.

Business Engagement & Support

City of Adelaide continued to support businesses in the city and attract those considering establishing in the city, through a range of events, training workshops, networking programs and business advice. These approaches were adapted to support businesses through the impacts of COVID-19.

A strong emphasis of the program was increasing awareness and assisting city businesses prepare for the emerging opportunities arising in the digital economy, emerging technologies and capitalising on the visitor economy.

Collaborations with agencies such as the Future Industries Exchange based at Lot Fourteen, Small Business Commissioner, Business SA, and Australia China Business Council (SA) leveraged their expert industry insights and resulted in a strong level of local business engagement. Social media was utilised to promote the support and services available, and an electronic monthly newsletter was distributed to subscribed businesses and stakeholders. The response to this initiative was consistently positive with a further 11% increase in subscriptions over 2019-20 with a 2.4% increase in the engagement rate.

Further efforts to support Adelaide's entrepreneurial ecosystem have included the sponsorship of 40 Under 40, Top 100 Business Index and partnering to deliver Australian China Business Council (SA) China Business Ready Program which included supporting businesses adapting to the effects of COVID-19.

Small Business Task Force

The City of Adelaide established a Small Business Task Force (SBTF) as part of the initial response to support businesses impacted by COVID-19 restrictions. The SBTF provided consistent and up to date information to city businesses on support packages and other services available from federal, state and local government, peak bodies and industry associations. The SBTF kept in contact with our Precinct Groups and city businesses and collated intelligence on the best ways to support and provide facts for the many businesses that were overwhelmed, confused or unable to access assistance. Over 173 businesses were supported, and a weekly City Business e-News was sent to over 7,800 business individuals each week for 14 weeks.

Business SA - Business Support Package

In partnership with Business SA, the City Business Support Package was launched to assist businesses by providing the right professional advice to help business to be better positioned in an increasing globalised and digitally connected marketplace.

The City Business Support Package provides to all businesses within the City of Adelaide (including North Adelaide) free access to specialised services and advice offered by Business SA, including:

- Business Advice Hotline
- Accounting, Statutory and Compliance Information
- Tenants' Landlord Advisory Service
- Mental Health Support Services
- Digital Capability Coaching
- Grants and Tenders Support
- Learning Webinars, Seminars and Virtual Conferences
- Access to 'Chamber' networking events
- Access to the Business SA Today newsletter subscription
- Access to Business SA Resource Library

Renew Adelaide

The City of Adelaide continued its strategic partnership with Renew Adelaide to utilise vacant commercial properties as city locations for new, start-up businesses. Fifteen new ventures were launched, activating 1,650 square metres of vacant space and creating 33 jobs. In addition, nine businesses commenced commercial leases.

Whilst onsite property inspections and commencement of new businesses were halted as a result of restrictions imposed due to the COVID-19 pandemic, expressions of interest continued to be received from people interested in starting a business in the city and seeking support. City of Adelaide will continue to work with Renew Adelaide to locate these new start-up businesses across the city.

Entrepreneur support

The Lord Mayor hosted a reception for Thomas Hardjono from MIT Living Lab on 7 February, which was followed by a briefing to business/government leaders on the Lab's capabilities.

A trial of the Tech Talent Attraction Program was conducted during SouthStart in November 2019. It is considered a valuable contribution addressing an unmet need in the tech community, so will be pursued for future events.

An application for a Smart City Accelerator was lodged with the Federal Government seeking funding to support a new program.

Investment Attraction

Continuing investor interest in Adelaide was again apparent in the last financial year. This was mainly characterised by the ongoing commitment of major investors to significant development projects and acquisitions through to the commencement of larger scale developments across the residential, commercial, health and education sectors. As has been the case in recent years this again reflects strong confidence in Adelaide as an ideal investment location from local, national and offshore investors. The City of Adelaide's client management processes have focussed heavily on building stronger relationships with investors, Government agencies and stakeholder groups to connect, inform and enable a range of industry sectors to investment opportunities.

While changing economic conditions have impacted the level of inquiries either direct or through collaborative relationships with State Government and other agencies, there has been ongoing momentum in the pipeline and increased value of investment projects that have either commenced or are the subject of development and building consent. These have continued to be enabled by City initiatives such as Ten Gigabit Adelaide, Lot Fourteen and growth in the international education, defence, biomedical, space and knowledge sectors as well as a growing visitor market.

There have been a range of high value construction projects that were commenced in 2019-20 the most notable of which are three major investments in the Purpose-Built Student Accommodation (PBSA) sector, two major hotels, commercial office buildings, and smaller niche and future focussed projects.

Post pandemic market conditions are expected to have a major impact on project commencements and inbound investment in the short to medium term, particularly in certain sectors. Notwithstanding that challenge there remains a confidence in Adelaide as an ideal investment location that offers a high-quality environment across all measures of health and liveability that will attract, enable, and support investment growth.

There has been a strong focus on continuing collaborations with State Government agencies principally through the Department of Trade and Investment. This has broadened the scope of effort to identify and

develop potential investment opportunities in the technology, financial services, advanced manufacturing, health and education sectors.

Residential Growth Update

City Living campaigns were rolled out in September/October 2019 and February/March 2020 as part of a marketing strategy with a long-term vision and objectives focussed on building brand awareness of the city as a desirable place to live. Campaign elements include social media and Google advertisements (targeted to specific market segments), a city living webpage, outdoor advertisements, radio advertising, photography, videos and case studies of city residents. The campaign results have been extremely positive across all market segments with a particularly high level of engagement with the millennial market.

Social and Affordable Housing

Following the delivery in December 2019 of the State Government's housing strategy 'Our Housing Future 2020-2030', Council approved the preparation of a Social and Affordable Housing Policy. Preparation for this policy is well underway and will involve engagement with key stakeholders prior to Council adoption in the 2020-21 financial year.

Mainstreets Development

The seven City of Adelaide funded Precinct Groups delivered a strong and diverse program of networking and activation programs. These programs supported local businesses, increased foot traffic and built support networks for their traders.

During COVID-19 the Precinct Groups continued to communicate with their members and broader business community providing invaluable insights into current issues, trends and opportunities. Many businesses pivoted and remained open by offering takeaway options, developing online sales portals and embracing social media marketing.

Precinct Groups and champion business owners played a significant role in collecting information and providing this to the Small Business Task Force and Business Pulse Team to assist the City of Adelaide to provide relevant, timely business support and information. Information included understanding the Job Keeper and Job Seeker payments, business grants, working with landlords and pivoting your business for survival.

2019 Mainstreet Advancement Grants

The 2019-20 Mainstreet Advancement Grants were awarded to the following Precinct Groups:

- Adelaide West End Association - Lighting Festival – 'Hindley ... how illuminating'
This application for funding supported a weekend lighting festival.
- City South Association - Zig Zag Event
This event involved over 10 daytime and night-time, free-entry music events in precinct hotels, bars and café venues with the aim to increase promotion and patronage to participating and surrounding hospitality businesses.
- East End Coordination Committee - Vogue Festival

East End Adelaide traders leveraged the Vogue Festival in the city. By installing additional window dressing and street scape activation with live music and fanfare, this attracted shoppers coming into the city for the festival to the East End.

- North Adelaide Precinct Association - Rare & Classic Car Show
With the success of the inaugural event and the subsequent growth in attendance at the second, the Rare & Classic Car Show has fast become a regular 'must attend' event on the car show calendar. This provided benefits of increased activity and spending in North Adelaide.
- Gouger Street Traders Association - Yum Cha Event
The goal of the event was to make Gouger Street the yum cha and cultural eating destination in Adelaide, while simultaneously supporting precinct businesses and bolstering street traffic and interest. The event saw participating precinct yum cha restaurants prepare a traditional but unique yum cha menu for event attendees to enjoy.

The City-Wide Business Model

Following receipt of the feasibility study, consultation with city stakeholders commenced, to provide input into development of an alternate governance and funding model. A new City-Wide Business Model will be delivered in 2020-21.

Christmas in the City 2019

The traditional Christmas colours of red, green and white were featured for Christmas 2019 throughout the city and North Adelaide. This included banners, red and white petunias in the garden beds throughout the Park Lands and squares, and red and green lighting of the Adelaide Town Hall and the Three Rivers fountain in Victoria Square.

The traditional lighting of the Christmas Tree event in Victoria Square/Tarntanyangga heralded the start of the successful Christmas Lights and Festive Nights Activation. The very popular life-size Rudolph the Reindeer and Santa's Sleigh made out of LEGO® were supported by roving LEGO characters Batman, Joker, Red Brick and Blue Brick during the 10 day event. An all ages colouring-in competition promoting the LEGO sleigh was held. Five winners had their colourings included in a 15 second Christmas animation that was displayed on the City of Adelaide's website and social channels.

Fridays saw the Square come alive with Christmas movies, and Saturdays and Sundays featured Christmas markets enabling the community to search for that special gift. Free family activities including face painting, craft workshops, giant games, plus live music, choir performances and roving Christmas entertainment enhanced the festive atmosphere.

Twilight Christmas Markets were held over two evenings at 88 O'Connell Street, followed by free movies at the site supported by the North Adelaide Precinct Association as well as the Ebenezer Night Markets in the East End proving popular for gifts.

Thirty businesses received visual merchandising support to have a Christmas themed display designed and delivered in their windows, and each of the City of Adelaide's seven Precinct Groups received a grant to support Christmas activities that encouraged increased foot traffic in their areas.

GREEN

2019-20 Updates

Carbon Neutral Adelaide

Carbon Neutral Adelaide Partners Program – CitySwitch Green Office Awards

In 2019-20 there were over 180 Carbon Neutral Adelaide Partners; this broad and active leadership community is innovating, advocating, collaborating and commercialising Adelaide's transition to a low-carbon economy. The Carbon Neutral Adelaide awards held in November 2019 recognised infrastructure company Enerven for large scale solar installations, Downer EDI for their recycled road product, and SUHO for constructing South Australia's first 10-star home. Two business forums were held in July and November 2019 on low carbon strategy and electric vehicles, attracting around 200 people to discuss leading edge practice and lift ambitions in Adelaide.

In March 2020, The Carbon Neutral Adelaide Program partnered with Flinders University to deliver '1.5 Degrees Live!', a community engagement event held with over 100 readers, over five days at three locations (Flinders University, Adelaide Fringe and WOMAD).

The CitySwitch Green Office Program supports businesses to improve the sustainability of their office tenancies. The program now represents 251,000 square metres of South Australian office space and 18% of office space nationally. The 2019 SA CitySwitch Awards were held in November 2019 at one of South Australia's 'greenest' buildings, UCity. The winners included EML (new signatory of the year), Uniting Communities (signatory over 2,000 sqm), CBRE (signatory under 200 sqm), with dsquared and JLL highly commended.

Winner's information, video and resources for office fit outs and behaviours for high performing, low energy workspaces for Adelaide businesses and their staff can be found at cityofadelaide.com.au.

Sustainability Incentives Scheme

The Sustainability Incentives Scheme (SIS) provides financial rebates to the community to support adoption of sustainable technologies and actions that improve environmental performance and support growth in the low carbon economy.

Since July 2019, the SIS has supported our community to be national and international leaders in shared solar for multi-unit developments, vehicle to grid electric vehicle charging stations and utilisation of software to enable electric vehicles to form virtual power plants.

Between 1 July 2015 and 30 June 2020, SIS milestones include:

- 577 approved applications
- \$1,220,712 of rebates provided (jointly funded by City of Adelaide and State Government)
- Catalysed over \$10.2 million of community investment in the City of Adelaide
- Leveraged \$8.35 for every \$1 spent.

For the period 1 July 2015 and 30 June 2020, the geographic distribution of all rebates provided was evenly distributed across the City of Adelaide area.

Electric Vehicle Charging Stations

The City of Adelaide now has 42 on-street and off-street electric vehicle charging points in prominent and convenient locations. Since September 2017, EV chargers have provided 57.7 megawatt hours of electricity which is enough energy to drive 393,000 kilometres, equivalent to almost 10 times around the equator.

The City of Adelaide supported the Elektrikana 'Come and try' event in the City held alongside the 30th Anniversary of the World Solar Car Challenge. An Electric Vehicle Forum was held for fleet managers where around 100 guests heard case studies and vehicle market insights. More than 12 models of cars were on display and available for test drives.

Reducing Community and Corporate Greenhouse Gas Emissions

The City of Adelaide prepares community and corporate GHG emission inventories to allow for the measurement and reporting of performance against the carbon neutrality targets. There has been a 15% reduction in City of Adelaide community emissions between 2007 and 2018 and a 4% reduction in the City of Adelaide's corporate emissions between 2016 and 2018.

The City of Adelaide has been implementing the Carbon Neutral Council Roadmap 2019–2025, through progressing ten key projects to reduce our emissions. Two of the projects, 100% Renewable Energy and Solar Power on Buildings were delivered in 2019-20.

To fulfil our longstanding commitment, the City of Adelaide is seeking to become a certified carbon neutral organisation by 31 December 2020.

100% Renewable Electricity

In February 2019, City of Adelaide announced the signing of a landmark electricity contract. An agreement with Flow Power effectively means that all electricity needs for City of Adelaide operations will be met by renewable electricity from 1 July 2020. This includes the UParks, Adelaide Central Market, Aquatic Centre, streetlights and electric vehicle chargers as well as office buildings. This 100% renewable power purchase agreement is a first for a South Australian council. The City of Adelaide's use of electricity every year is equivalent to the electricity use of 3,800 Adelaide homes. The switch to zero emissions sources will reduce carbon emissions by over 11,000 tonnes or the equivalent of taking 3,500 cars off the road.

This initiative resulted in the City of Adelaide winning the Local Government Professionals award for 'Excellence in Environmental Leadership and Sustainability'.

Solar PV (photovoltaic) on City of Adelaide buildings

With on-site solar PV on City of Adelaide owned buildings and 100% renewable electricity procurement for City of Adelaide operations from July 2020, we are contributing to improved local air quality and supporting community greenhouse gas emissions reductions.

The City of Adelaide's own on-site solar panels are now fully operational, bringing the City of Adelaide's total solar power capacity to approximately 1.2 MW. Together, the installed solar power on eight facilities* is now providing approximately 12% of the electricity used by all City of Adelaide owned buildings combined. This is equivalent to the power used by 333 average homes. The solar power project is saving the City of Adelaide around \$300,000 on electricity bills and avoiding around 760 tonnes carbon dioxide each year. This is equivalent to taking 302 petrol cars off the road every year.

**Adelaide Town Hall, UPark Pirie Flinders, UPark Topham Mall, UPark Rundle, Adelaide Aquatic Centre, Adelaide Central Market, Adelaide Central Bus Station and London Road Depot.*

Greenhouse Gas Emissions International Disclosure

Carbon Disclosure Project (CDP) is a voluntary international climate change and environmental disclosure reporting platform for city governments. Every year, over 600 cities complete CDP reporting to disclose greenhouse gas emissions, climate change risks, and mitigation and adaptation strategies. CDP scores cities from A to D – based on their disclosure, and how effectively they are managing, measuring and tackling greenhouse gas emissions and adapting to climate risks.

The City of Adelaide was recognised as a global leader on climate action by receiving an ‘A’ score for the 2019 CDP reporting period (around 14% of cities that reported to CDP scored an ‘A’).

Reducing waste to landfill

Sustainable Event - New Year’s Eve 2019

Planning for the integration of sustainability actions at the City of Adelaide’s New Year’s Eve event made the 2019 event the most sustainable New Year’s Eve event to date. Initiatives for the event included new requirements for the waste contractors to provide a grey water service to vendors and having roving performers dressed in waste materials to educate patrons on reuse and recycling in a fun and interactive way. A team of 32 volunteers assisted with waste education and source separation. As with the 2018 event, there was a focus on reducing single use plastics onsite, provision of ‘quench benches’ and compostable packaging requirements for all food vendors. Although events were postponed or cancelled due to COVID-19 in the first half of 2020, work to support the integration of sustainability actions for festivals and events in the city has continued.

Waste & Recycling Management Strategy

Draft Resource Recovery (Organics, Recycling and Waste) Strategy and Action Plan 2020-2028

In the first quarter of 2019, the City of Adelaide engaged a consultant to conduct several evaluations to better understand the waste generated within the city. Evaluations included kerbside collected waste from residents, businesses, multi-unit dwellings, public place bins and from the City of Adelaide’s own operations. The results indicated that there is room to reduce our waste, improve recycling and divert more materials from landfill.

The audits have informed the development of a new draft waste management strategy ‘*Resource Recovery (Organics, Recycling and Waste) Strategy and Action Plan 2020-2028*’ which provides a framework and actions to recover more resources, achieve Council’s ambition of becoming the first zero-waste city in Australia, and build a circular economy in the City of Adelaide.

Community consultation for feedback on the Strategy and Action Plan is planned for 2020-21.

Kitchen Caddy

The City of Adelaide continues to support residents in diverting food waste from landfill by offering a free kitchen caddy and compostable caddy liners to divert food scraps from landfill. City residents can collect these tools from the Customer Service Centre or at City of Adelaide libraries and community centres.

Input into State Government Discussion Papers

The City of Adelaide continues to advocate to the State and Federal Governments to help shape the future of waste, recycling and the circular economy in our communities.

In 2019-20, the City of Adelaide responded to:

- Green Industries SA - Single-use Plastics and Other Plastic Products (Waste Avoidance) Bill 2019 Discussion Paper
- Parliament of South Australia - Inquiry into the Recycling Industry
- Parliament of Australia, Standing Committee on Industry, Innovation, Science and Resources - Inquiry into Australia's Waste Management and Recycling Industries.

Water Sensitive City

Water Sensitive City Plan

During 2019-20, work commenced on drafting a Water Sensitive City Transition Plan, creating actions for the next four years that will contribute to key environmental, social and governance priorities related to water in the city. More than 150 staff contributed their ideas at forums, workshops and knowledge sessions to help identify priority objectives for water management and activities they could undertake to help transition the City of Adelaide towards being a Water Sensitive City. The draft plan will be presented to Council in 2020.

Water Smart Meters

To monitor real-time water use, 44 smart water meters were installed in City of Adelaide facilities and buildings at seven locations across the city.

This includes Exeloo's at Bonython Park and Adelaide Bus Station, the upgraded James Place public toilet as well as most individual water services within the Adelaide Aquatic Centre. This technology enables the City of Adelaide to detect leaks, over-use or incorrect billing more easily at properties where a single water meter feeds multiple uses, such as Victoria Square, which has toilets, water features, taps for events and drink fountains.

Water Inventory for the City of Adelaide

Water consumption by City of Adelaide owned buildings, facilities and Park Lands was slightly higher in 2018-19 compared to the previous four-year average (see Figure below). Irrigation water from the Glenelg to Adelaide Recycled Wastewater Scheme (GARWS) increased by 10% and mains potable water increased by 15% as new sites came online.

The City of Adelaide Water Consumption Trend Graph demonstrates the impact of seasonal conditions (including rainfall and increasing temperatures) on the City of Adelaide's water use. Nearly 70% of all

water is consumed by irrigation systems in the Park Lands, gardens and golf courses to maintain open spaces and playing fields.

Recycled water for events

Investigations into the use of recycled water in public spaces for activities other than for irrigation began during 2019 to support Sustainable Events outcomes in the Park Lands. This work informed planned upgrades of water infrastructure at Rundle and Rymill Parks for major events.

Delivery of this project in 2020-21 will enable the use of recycled water for events held in the Park Lands - the first of its kind in Australia. The Project will deliver sustainable outcomes while meeting regulatory and health requirements for safe use.

As an example, more than eight million litres of drinking water could be saved by plumbing portable toilets to recycled water during major events in Rundle Park.

Turning Gray Street Green

A Water Sustainability Grant from Green Adelaide helped complete key elements of the Turning Gray Street Green project. In 2019, two raingardens on the intersection of Waymouth Street and Gray Street were installed along with seven passively irrigated street trees. Green screens were also designed and will be installed in 2020-21.

Climate ready community and organisation

The City of Adelaide is helping to prepare our community and organisation to be climate ready and more resilient to climate change impacts including extreme weather events such as heatwaves.

The City of Adelaide has partnered with organisations including the Red Cross, Institute of Public Works Engineers Australia and University of Adelaide to deliver the Community Resilience Leaders Training Program, Red Cross Climate Ready Champions Training, Climate Impacts on the Useful Life of Infrastructure Forum and Beat the Heat Workshop series. We have also undertaken internal capacity building activities to raise awareness on the impacts of heatwaves and physical risks associated with climate change.

Clean Up Australia Day

To support Clean Up Australia Day's 30th Anniversary, the City of Adelaide hosted its own clean up event in Bonython Park in March 2020. During this event, members of the community learned about better waste and recycling practices while removing over 37kg of waste material from Bonython Park and the nearby waterway.

Cool Road Adelaide Project

The City of Adelaide's Urban Heat Mapping data demonstrates that roads are one of the hottest day and night time surfaces in the city. The aim of the Cool Road Adelaide Project was to trial the performance of three heat reflective road seal coats (CoolSeal by GuardTop, JetCool and JetBloc by Fulton Hogan) to investigate if they minimised the urban heat island effect in the city and reduced temperatures in built up streets. These are also road preservation products, used to lengthen the lifespan of a road.

The project was delivered with Climate KIC Australia in partnership with the City of Adelaide and the Department for Environment and Water.

The treated road was monitored to see how the different products reduce surface and ambient air temperature, as well as the experiences of local residents, road users, pedestrians and businesses.

The project provides evidence to support the City of Adelaide and other councils to make informed decisions about the application of cool road surface products across South Australia.

Integrated Biodiversity Management

Implementation of Biodiversity Monitoring Framework

The Biodiversity Monitoring Framework and the final Fauna Survey under the Integrated Biodiversity Management Plan have been completed. Implementation of the Biodiversity Monitoring Framework, including partnership to monitor Chequered Copper Butterflies with Butterfly Conservation SA is ongoing.

The Climate Change Seed Provenance Project in partnership with the University of Adelaide has been completed and the decision framework to enable selection of climate resilient native plants is in progress.

River Torrens Management

The City of Adelaide works collaboratively with neighbouring councils and the State Government to manage issues in the Torrens Lake and River Torrens environs such as blue-green algae outbreaks, control of weeds and removal of pests such as carp.

In 2019, investigations into the potential for wetlands to help improve water quality, aquatic habitat and riparian biodiversity began. An extensive review of the opportunities within the Torrens Lake was undertaken and looked at hydrology, uses, flow conditions and flood impacts. This was followed by a survey of aquatic vegetation, which found a 90% reduction in the extent of submerged aquatic vegetation compared to the early 1990's. Efforts to restore aquatic vegetation in the Lake over the last 10 years had been hindered by the accumulation of leaf litter on the lake bed, grazing by waterfowl, disturbance by carp and poor water quality.

The City of Adelaide delivered a project to remove carp from the Torrens Lake in October and November 2019, with 475 individuals or the equivalent of 93.6 kg/ha harvested. A study into the extent of carp populations within Torrens Lake was also undertaken. The study found annual harvesting with up to 8 harvest events would be the most successful model to control carp populations and reduce degradation to the aquatic ecosystem.

Grey-headed Flying-foxes in the Adelaide Park Lands

The City of Adelaide is committed to protecting and raising awareness of the Grey-headed Flying-fox. Grey-headed Flying-foxes have recently made their home in the Adelaide Park Lands and are Australia's largest bat and a nationally threatened species.

In Spring 2019, the City of Adelaide partnered with the Department for Environment and Water, Botanic Gardens SA, SA Museum, Adelaide Zoo, University of Adelaide, Adelaide Botanic High School, Fauna Rescue and local artists to hold three community events including Bat Camp! (a two-day event with fun, engaging activities for children), Bat Ramble! (an educational walk through the Park Lands with bat experts) and Bat Trail! (a self-guided trail along the River Torrens/Karrawirra Pari with Bat Tags displaying fun, informative facts and an information booklet). All three activities attracted thousands of

attendees and used art, science, play and adventure to raise knowledge and awareness about this amazing mammal.

The City of Adelaide is also a member of the Grey-headed Flying-fox Task Force and works with a number of organisations to manage and protect them. In the Summer of 2019-20, the Task Force took action to reduce the number of bats that died due to heat-stress events (temperatures of approximately 42°C and above) by turning on sprinkler systems to cool the areas where the bats reside and by rescuing heat-stress effected bats and transferring them into specialised care.

Mistletoe Park/Tainmuntilla (Park 11)

The Mistletoe Park/Tainmuntilla (Park 11) Restoration Project included removal of remaining woody weed trees and revegetation of 300 native species suitable for a River Red Gum Woodland ecosystem was completed in partnership with Botanic Gardens of South Australia.

Kurna Kardla Parranthi

The City of Adelaide has worked with the Kurna community, Department for Environment and Water and other key stakeholders to undertake a pilot bio-cultural burn in a small area of the Adelaide Park Lands. This project carries significant cultural importance for the Kurna community, the traditional owners of the Adelaide region.

The objective of the project is to assist in the ecological management in a section of the Southern Park Lands. Fire will be applied to open grassland and a small patch of revegetated native woodland as a 'patchwork' or 'mosaic' burn. Victor Steffensen, an Aboriginal cultural burning expert and local fire ecologists visited the site and agreed that the natural ecosystems present will benefit from the right fire at the right time.

The Kurna Kardla Parranthi burn event was to be held in May 2020 but was postponed due to COVID-19. It is intended that the event will take place in May/June 2021.

LIVEABLE

2019-20 Updates

Built Heritage Management

The draft Heritage Strategy was adopted by Council in November 2019 providing a long-term plan to guide Council in making decisions about city heritage into the future. This strategy will be finalised in early 2021.

The City of Adelaide continued to advocate the importance of the city's heritage through submissions to the state government on changes to the state's planning system, a parliamentary inquiry into heritage and into the drafting of a new statewide heritage tourism strategy.

Throughout 2019-20, a total of \$1.1 million was allocated to 94 new heritage conservation projects across the City of Adelaide. This included funding for a range of conservation works including roofing, façade works and reinstatement of heritage features. Specific projects included façade restoration and repairs to the Historian Hotel, restoration works to the Whitmore Hotel and projects to restore single storey cottages including repairs, reinstating verandahs and front fencing.

A photographic survey of all heritage places in the City of Adelaide progressed throughout the year. An online database providing easy access information on heritage places has been developed, providing a useful resource for the community, and can be found at <https://explore.cityofadelaide.com.au/heritage-places/>

Flashback Friday Facebook posts providing online access to city history and stories were extremely popular with wide reach and shares. The City of Adelaide's heritage promotion resources have continued to be updated including historic walking and cycling trails, design guides and resources for heritage owners and new case studies focussed on demonstrating the opportunities available to re-use heritage buildings in creative ways.

Participation and Inclusion

In collaboration with the Reconciliation Committee, the City of Adelaide progressed the Stretch Reconciliation Action Plan 2018-21, continuing to support meaningful outcomes alongside Aboriginal and Torres Strait Islander communities through employment, economic development, active citizenship, leadership and celebrations of culture.

Throughout NAIDOC Week, City of Adelaide Libraries and Community Centres hosted exhibitions and activities. The Annual Aboriginal and Torres Strait Art Islander exhibition provided the opportunity for the public to engage in traditional and contemporary artworks displayed across all three Emerging Curator sites: the Adelaide Town Hall, ArtPod and the Mankurri-api Kuu/Reconciliation Room. NAIDOC in the Mall and the Lord Mayor's NAIDOC Flag Raising Ceremony and Morning Tea were delivered, and the inaugural Lord Mayor's NAIDOC Award was launched.

The City of Adelaide supported the creation of a centrally located hub from which Kurna community can deliver cultural, economic and social development activities. The Kurna Yerta Aboriginal Corporation (KYAC) formed a project team to develop a business plan for the proposed site of the North Adelaide Railway Station building, including uses and activities to be undertaken. The Kurna hub will be used as an office, a business meeting space, a base from which to deliver cultural heritage responsibilities, economic development and cultural business opportunities and to deliver training to Kurna and non-Kurna young people.

Kaurna Cultural Mapping provides a systematic tool to identify and record cultural assets and knowledge, with the implication that this knowledge will then be used to preserve Kaurna Culture, inform collective strategies, planning processes, and other initiatives. Kaurna young people will be trained in the identification, collection, recording, documentation and data entry of cultural information. Preservation, interpretation and continuation of Kaurna traditional knowledge, will build Kaurna community capacity to hold and transfer knowledge from the past, present and into the future.

In February 2019, Council adopted a new Disability Access and Inclusion Plan 2019–2022 which includes strategies to support people with disability through access to the built environs, events and facilities, access to information and communications, addressing the specific needs of people with disability in its programs and services, and employment. The design has been completed for the Quentin Kenihan Inclusive Playspace in Rymill Park/Murlawirrapurka (Park 14), and construction commenced in August 2020. The play equipment includes a wheelchair trampoline, sound and sensory garden, water play, swings and a carousel. Other features of the fully fenced playspace include accessible toilets and a changing place, accessible paths, barbecues, shelter and seats.

Three engagement sessions were held with multicultural community groups and service providers to determine how the City of Adelaide can support community groups to thrive in the City. Council allocated \$25,000 to further explore key themes, continue engagement with the community and identify further activity for 2020-21.

Neighbourhood Development

Highlights of community-led activities have included support for a local resident Jess Donaghue to develop and launch her first exhibition alongside established artist Bev Grace for the SALA Festival at the Box Factory Community Centre. Both artists have run free community workshops as a result of the success of the exhibition

A resident's passion to help others, after having personally experienced homelessness, has been supported through the creation of self-defence classes for women. These weekly free classes are held at the South West Community Centre.

An audience of 170 attended the North Adelaide Community Centre in July 2019 to enjoy local musicians create a special music event as part of the Umbrella Festival's 'It's Warm Inside' program.

Residents participated in a 'Circular Economy' recycling and waste bus tour.

In partnership with KESAB, more than 40 City and North Adelaide residents took part in a community composting workshop, identified as a need by local residents in the South East of the City.

A planting day was held at the Bonython Park native bee hotel with Youth Inc, a City-based youth service, and an exhibition was held at the Adelaide South West Community Centre, curated by volunteers and participants of Baptist Care.

Community Centres received 54,747 visitations. There were 32 partnerships that supported the delivery of 2,247 community-led programs, including a successful SALA exhibition at the Adelaide South West Community Centre.

This year 29 applications were approved for a Community Development Grant with a total of \$467,704 funded across three programs – Major, Minor and Quick Response Grants. Activities funded included a street library on Angus Street at the WEA building, the Adelaide Mosque Open Day as part of Unity Week 2019 and Catherine House's 'Set up for Success' project, which aims to improve the lives of vulnerable women in the city through skills, education, housing, support and self-development programs.

The Volunteer Program has 313 registered volunteers from diverse cultural backgrounds and age groups who support a range of activities in the libraries, community centres, visitor information services, public realm, healthy ageing, well-being, culture and sport and recreation.

The City of Adelaide's New Year's Eve sustainability education program attracted 32 volunteers (double the number from the previous year) who assisted in educating attendees about waste management, contributing to a significant reduction of waste to landfill.

Wellbeing and Resilience

The Wellbeing of Adelaide Youth (WAY)

Mental Health Week delivered a variety of activities at local Squares, community centres and neighbourhoods to enhance the understanding of mental illness, reduce the stigma and connect community members living in the City of Adelaide.

Ongoing partnerships to connect and support international students living in the city have progressed, including 'speed friending' sessions, a mental health forum in partnership with accommodation providers, and establishing a tertiary student suicide prevention group. With the many challenges international students experienced during COVID-19 pandemic, additional support services were made available on the City of Adelaide website, wellbeing opportunities in the city were promoted through an online presentation with StudyAdelaide, and a staff food-drive to help with the increased demand for food support were delivered.

In July and August 2019, the City of Adelaide hosted global expert on positive psychology, arts, culture and wellbeing Professor James Pawelski, for a research visit. Partnering with fourteen culture and wellbeing organisations, fourteen events engaging over 750 community members and stakeholders from fifteen sectors were delivered. The events inspired insightful conversation on how the wellbeing and art and culture and creativity sectors can work together to strengthen the wellbeing benefits to individuals and the community. An overwhelming 92% of sector stakeholders who engaged in an event, agreed it inspired them to collaborate with others to amplify the wellbeing benefits of culture.

In November 2019, a number of successful events were held across Emergency Preparedness Week encouraging community members to be aware of the impacts of extreme heat and heatwaves and to showcase the ways in which the City of Adelaide is working to mitigate the impacts of a warming climate.

If 2020 has shown us anything, it is that emergencies can take many forms and strike at any time with significant impacts. The Community Capacity Building project trained 16 community members who represent the diversity of city residents as Community Resilience Leaders, to champion emergency preparedness and help support their communities to be more resilient. Through formal and informal engagements Community Resilience Leaders promote the 'connect, plan, make a kit' preparedness message and strengthen local community connections.

Adelaide Zero Project

The Adelaide Zero Project aims to reach Functional Zero homelessness in the City of Adelaide, where the average housing placement rate is greater than the number of people sleeping rough. The City of Adelaide has been a major partner of the Adelaide Zero Project since its inception, contributing \$383,000 over three years up until 31 December 2020.

In 2019, after recommendations from a visit of Dame Louise Casey and Dr Nonie Brennan of the Institute of Global Homelessness, the City of Adelaide committed a further \$200,000 towards implementing these recommendations. This includes joint funding for a feasibility study into

homelessness service delivery in the city and exploring culturally appropriate ways to engage and support Aboriginal people who come to Adelaide from remote communities.

In 2019-20, through the Adelaide Zero Project, the City became the first outside of North America to be certified by Functional Zero pioneers, Community Solutions, for achieving quality data in the By Name List – an initiative that helps inner city homelessness services to know the names and needs of those sleeping rough.

Nutrition

Residents were supported to make healthy eating choices through a number of successful engagements during National Nutrition Week held October 2019. Throughout this week Flinders University School of Nutrition and Dietetics students engaged with over 650 community members in community spaces, providing information and demonstrations on how to achieve a healthy, balanced diet. The Adelaide Aquatic Centre reviewed their offering and identified ways to reduce the number of 'red' foods and drinks and increase healthier options.

Physical Activity

A Master Plan to guide the future development of the Kurangga BMX facility (City Dirt) was approved by Council in August 2019 and design work continued on the establishment of a new City Skate Park in Gladys Elphick Park/Narnungga (Park 25). The Access and Inclusion Advisory Panel visited Rymill Park to discuss the Masterplan and the site of the Quentin Kenihan Inclusive Playspace, with construction due to commence August 2020. A new community Disc Golf course opened in King Rodney Park/Ityamai-itpina (Park 15).

Contributing to sport and recreation activity, the sports lighting for Gladys Elphick Park/Narnungga (Park 25) was approved in October 2019 with installation due to commence August 2020.

The City of Adelaide supported community organisations to deliver a range of recreation programs and events through 34 recreation and sport grants worth \$122,477 in funding. This included assisting several organisations in transitioning back to community sport post COVID-19 restrictions.

Sixteen summer and winter formal hire agreements for Victoria Park/Pakapakanthi (Park 16) saw approximately 1,000 participants per week utilise the park's outdoor facilities.

To support the community to stay active in non-sports settings, 40 permits were provided to personal trainer, yoga and wellbeing businesses. Another 50 licences enabled community organisations and educational institutions to program activities across the City of Adelaide Park Lands.

Healthy Ageing

During 2019-20, 212 City residents received services through the Commonwealth Home Support Programme (CHSP), facilitated by the City of Adelaide. These services included domestic assistance, personal care, transport, home maintenance, and modifications and social support. During the pandemic this support increased demonstrating the City of Adelaide's commitment to the wellbeing of this higher risk group with all 212 residents receiving wellbeing calls and additional monthly newsletters with a range of inserts supporting engagement. These communications informed residents on additional support including mental health information and access, local business home deliveries and Outreach supports.

The City of Adelaide worked with a partner agency to provide those most at risk with a hamper of staple foods. Other highlights included the provision of social programs comprising: cooking programs, Forest

Bathing, Tai Chi and Central Market Healthy Shopping tours during Zest Fest and Wellbeing month to encourage people to enjoy healthy food and healthy outdoor activities.

A series of workshops were provided to residents with information around preparing for retirement and understanding aged care options and services. The Federal Government's Age Care Quality Standards have been updated and the City of Adelaide has conducted a gap analysis in relation to our CHSP services. Significant work is being conducted on our guidelines and process to guide our work with CHSP clients for both our staff and our contractors. A Social Program Review was conducted, and plans are in place to test a range of ideas identified in this review once COVID-19 restrictions have eased sufficiently.

Community Safety

The first year of delivery around the Safer City Action Plan 2019-23 was achieved with a wide range of safety activities, projects and programs. Forty-two activities under the three key outcomes and a series of actions were delivered this financial year. Key achievements included:

- Stakeholder relationships continued to be strengthened between the SA Police and Council Members through quarterly informal conversations. The meetings increased understanding of the role of police and the role of the City of Adelaide in relation to safety and provided the opportunity to raise matters of concern to constituents and discuss community and City safety more generally.
- The Lord Mayor's Hindley Street Round Table met on four occasions. A series of quick wins and short-term outcomes addressing traffic, parking, pedestrian movement, safe waiting spaces for late night public transport and public art were delivered as part of the Hindley Street Improvement program. Examples include the Produce Lane Public Art installation, the Home Zone safe waiting spaces for those waiting for parent/friend pick up, and After Midnight bus transport after a Saturday night out.
- A further round table has also been established to address safety and amenity issues in Hutt Street and will use the Hindley Street model to achieve this.
- The City of Adelaide has responded to the research of the Commissioner for Children and Young People to explore options which make young people feel safe, welcome and connected in City spaces and places. Consultation was undertaken with 50 young people to identify the elements required in such a space, highlighting the south west triangle of Victoria Square as a suitable location in relation to its proximity to public toilets, transport and affordable food. Work is progressing towards the development of an Instagrammable public art focal point for the space.

88 O'Connell Street

A multi-stage expression of interest process progressed for the 88 O'Connell Development.

In November 2019, a preferred developer was selected by Council and negotiations commenced. The commercial negotiation process includes Council consideration of the design concepts and agreement on key commercial terms. This process has continued throughout 2020.

During the year, the 88 O'Connell Street site provided for a number of temporary activations.

The 'Spring Blooms' art installation ran throughout September 2019. Alongside a striking display of huge blooms, activities such as open-air yoga, craft workshops and golf 'target practice' were enjoyed by the community.

Other activations and events have included school holiday activities, a Halloween display, Christmas markets and summer movie nights, all of which provided free entertainment for the community.

Central Market Arcade Redevelopment

On 6 December 2019 the City of Adelaide announced a partnership with ICD Property to redevelop the Central Market Arcade site.

This culminated in the signing of the Project Delivery Agreement between the parties to deliver a flagship mixed-use development of national significance showcasing the very best of South Australian food, produce and wine.

The City of Adelaide will retain 6,000m² net lettable area of retail space, 260 public car parks and basement loading/servicing as part of the redevelopment.

Key stakeholders within the precinct were updated following the official project launch and supporting information was made publicly available. The City of Adelaide continues to engage with stakeholders and the community during the project planning phase.

The design development process is underway and a retail strategy is being developed to ensure a complementary offering with the adjoining Adelaide Central Market. It is anticipated that construction will commence in mid-2021.

Transport

The City of Adelaide continues to partner with the State Government to improve transport services in the city.

The Free City Connector bus continues to provide a service around the city as well as North Adelaide and transports approximately 19,000 passengers per week.

City Access Strategy

The City of Adelaide partnered with State Government to develop a City Access Strategy, which was funded by the Capital City Committee.

The City Access Strategy is a long-term plan that aims to provide a future transport network for all transport modes, to cater for future demand and growth in population. The City of Adelaide will work with the State Government to prioritise projects from within the strategy and investigate options for funding.

Safety improvements

Joint funding provided by the City of Adelaide and State Government delivered important safety improvements at the West Terrace, Glover Avenue and Currie Street intersection. The redesign of the intersection improved the operation by formalising traffic lanes and prioritising the traffic sequencing for both pedestrians and vehicles.

Capital Works Major Projects

Projects (delivered through partnering with State Government)

- **Quentin Kenihan Playspace**

The City of Adelaide, in partnership with the State Government through the Draft Master Plan, has reimagined the Rymill Park/Murlawirrapurka (Park 14) space to incorporate an inclusive play space.

Following extensive community engagement, the design for the new Quentin Kenihan inclusive play space has been finalised. The play space, located in proximity to the Rymill Park Lake and Kiosk, will be a fun, exciting and safe environment for children of all abilities to enjoy. Construction is expected to finish by December 2020.

The play equipment includes a wheelchair trampoline, sound and sensory garden, water play, swings and a carousel. Other features include:

- Accessible toilets (including an accredited Changing Places facility)
- Accessible paths
- Barbeques, shelter and seats
- Fully fenced playspace.

This follows a \$1 million State Government commitment to the City of Adelaide to build an inclusive playspace to honour the late and much-loved disability advocate Quentin Kenihan.

- **Denise Norton Park/Pardipardinyilla (Park 2) East Enhancement**

The City of Adelaide have collaborated with the City of Prospect and State Government to enhance the Denise Norton Park/Pardipardinyilla (Park 2) and address the recreation and open space needs of the existing and growing communities in the City of Prospect and North Adelaide.

The City of Adelaide delivered a major upgrade to Prospect Road creating a high-quality boulevard linking Prospect Road and O'Connell Street. Enhanced landscape treatments of tree plantings, shared-use paths on both sides of the road and pedestrian lighting creates a prominent arrival into the City through the Park Lands. A Community Activity Hub has been created by resurfacing and lighting the existing tennis courts, constructing a fitness loop creating a small plaza incorporating seating, shelter and barbeque shaded by the established trees.

- **North Terrace Riverbank and Lot 14**

The City of Adelaide continues to work with the Riverbank Entertainment Precinct Advisory Committee and Renewal SA to achieve the best outcomes for the Riverbank and North Terrace precinct. The Capital City Committee endorsed Riverbank Precinct Master Plan supports the integration of project deliverables across jurisdictions. The design and construction of the North Terrace boundary with SkyCity creates a seamless pedestrian experience in keeping with the City's cultural boulevard of North Terrace.

An improved footpath and street tree lined North Terrace has supported the linking of public transport terminals to the newly invigorated Lot 14 precinct.

- **Moonta Street**

Delivery of a State Government funded feature lighting installation to increase both day and night activation. Detailed design for street upgrade was completed and includes upgrading southern section base, supply and install granite paving, stormwater improvements and greening. Construction to commence in 2020.

Brown Hill and Keswick Creek Catchment

The Brown Hill and Keswick Creeks Stormwater Board (with the City of Adelaide being a Constituent Council) was able to obtain approval to proceed with delivery of flood mitigation measures identified in the Brown Hill and Keswick Creeks Stormwater Management Plan. This is a huge achievement after 15 years of planning and negotiations and will see with the City of Adelaide portion commencing in 2020, which includes floodwater detention capacity via planned wetlands and creek works in Victoria Park/Pakapakanthi (Park 16) and Blue Gum Park/Kurangga (Park 20) in the South Park Lands.

City Skate Park - Gladys Elphick Park/Nurnungga (Park 25)

Detailed design progressed for the new City Skate Park currently in Gladys Elphick Park/Nurnungga (Park 25) in the west Park Lands. The project is expected to deliver a regional facility drawing users from across the metropolitan area and State with the ability to hold competition events and be a main attraction for skate park users.

Street Upgrades

Archer Street East and West – Improvements were made to tree surrounds to support tree growth and health, aligning to kerb and road renewal.

Pirie Street – Renewal of footpaths including adjustment to levels to improve accessibility and consistency along Pirie Street, including DDA complaint pram ramps.

Gresham Street – Improvements to Gresham Street to formalise outdoor dining for the businesses and increased opportunity for activation, this included converting to a kerbless environment, additional greening and planter boxes and improved lighting.

CREATIVE

2019-20 Updates

Culture & Lifelong Learning

Adelaide UNESCO City of Music

As an active participant in the global UNESCO Creative City network, Adelaide hosted the inaugural Asia Pacific Creative Cities Conference in partnership with Adelaide Festival Centre Trust. Two-hundred delegates attended from 34 Cities across 15 countries to share knowledge and ideas about growing the contribution of music to City life. Adelaide's own Umbrella Winter City Sounds 2019 delivered 18 curated events selling 4,727 tickets. Activations in Rundle Mall, Vaughan Place and throughout North Adelaide were enjoyed by over 160,000 visitors over the 2-week period. The Adelaide Town Hall was inducted alongside the Adelaide Symphony Orchestra, into the Adelaide Music Collective, South Australian Music Hall of Fame, with a Civic Reception held to celebrate the inductions.

Council formalised a City of Music Laneways project to celebrate the unique achievements of SA music identities Sia Furler, Cold Chisel, Paul Kelly, The Angels and No Fixed Address.

Together the laneways create a trail of cultural destinations enhanced by unique artwork, with the first major mural commission undertaken on the Rockford Hotel to celebrate Sia Furler Lane. The annual National Live Music Awards were supported by City of Adelaide with the Best Live Act in South Australia presented to Teenage Joans. Local band Electric Fields was also recognised with two significant awards for national Live Act of the Year and Live Voice of the Year to lead singer Zaachariaha Fielding. Music in the Square attracted 2,750 attendees and has been re-imagined as Music in the Streets to meet COVID-19 restrictions and to continue to provide paid opportunities for local musicians and support city businesses as they re-open. The popular Town Hall Organ Recitals and Open Day delighted 4,042 audience members and a further 1,693 engaged in three virtual organ concerts with Organists Gina Dutschke, Claire Baker and Graham Bell.

Cultural Strategy

The Cultural Strategy supports strategic partnerships with the City's creative cultural sectors to maximise the cultural life of the City, incubate creative industries and deliver diverse and exciting cultural experiences across artforms. There were 74 cultural strategic partnerships including creative incubation opportunities for artists makers and audiences through the Exhibition Space Residency program at The Mill, Open Studio residency opportunity for a mid-career Adelaide artist at ACE Open, and a pilot program for a new internship to support succession planning for the specialised area of set design with the State Theatre Company. A cross-disciplinary partnership was formed to deliver the inaugural Guildhouse Collections Project with the Adelaide Symphony Orchestra and Adelaide Festival Centre, inviting visual artists and musicians to explore and respond to each other, resulting in new uniquely Adelaide work for diverse audiences to enjoy. International thought leader on culture, positive psychology and the science of wellbeing, Professor James Pawelski from the University of Pennsylvania visited as part of a research project that engaged with Adelaide culture makers, creative practitioners, business leaders, government, higher education, wellbeing and creative industries, researchers and scholars to explore the Wellbeing Benefits of Arts and Culture. Over 60 organisations and 750 individuals participated and collaborated on how to better celebrate, connect and leverage Adelaide's strengths in these areas. [The Dynamic City: Arts and Culture Dashboard](#), highlighting the contributions of cultural activities to the City including economic, social, sustainable and cultural outcomes was developed and launched on the City of Adelaide's website. It presents annual data and analysis of the

variations from year to year, with showcase stories highlighting the importance of arts and culture from the perspective of the participants.

Public Art

A new City of Adelaide *Public Art Action Plan 2019-22* was approved by Council in August 2019. It is designed to enable and cultivate a collection of inspiring and dynamic public art experiences in the City that enlivens public spaces, showcases creativity, creates a sense of place, and builds Adelaide's reputation as a globally renowned cultural destination. A new Public Art Round Table was established with diverse expertise and representation from the Art Gallery of South Australia, Tandanya National Aboriginal Cultural Institute, Guildhouse, JamFactory, Nexus Multicultural Arts, Arts South Australia and two internationally renowned local artists. The Round Table provides expert advice and feedback on City of Adelaide public art practice and projects.

As part of the Gawler Place upgrade a range of innovative, bold, colourful and immersive art experiences were delivered. Independent curator Rayleen Forester developed a curatorial rationale that guided the creation and installation of the artworks *Flow* by Laura Wills and Will Cheesman, integrated within the arbour; and *Ripples* by Stephen Roy and Tom Golin, integrated within the furniture suite for the street. In an exciting partnership with the Adelaide Festival 2020 a giant *Doll's House*, created by internationally acclaimed artist Tatzu Nishi was installed in Rundle Mall delighting visitors of all ages. A Conversation with Tatzu Nishi and Australian public art statesmen John Kaldor was also held at the City Library. A total of 757,682 visitors attended curated local visual artist exhibitions across the City including at the Adelaide Town Hall, the ArtPod and Mankurri-api Kuu/Reconciliation Room.

Arts and Cultural Grants and Incentives

The Arts and Cultural Grants Program provides support to eligible groups, organisations and individuals to deliver creative arts and cultural projects that grow the cultural vitality of the city and contribute to Adelaide as a welcoming and dynamic city full of rich and diverse experiences. A total of \$243,794 was distributed to support 53 projects that facilitated year-round creative activity, community programs and events, public art showcases, live music enterprise, artistic development and cultural promotion. The Quick Response and Cultural Promotion grants continue to be valued for their ability to enable and make possible the testing and trialling of new and experimental creative projects, including during COVID-19.

A pilot program was offered to support musicians and City-based live music venues to prosper through a Music Equipment Backline Incentive scheme. Five small-medium sized venues, including the Lion Arts Factory, Grace Emily Hotel, The Golden Wattle, The Duke of York, The Hotel Metro and UniBar ADL received \$3,000 as a matched contribution to purchase, store and maintain quality backline for the free use by musicians. The Local Buzz initiative provided seed funding of \$3,000 each to The Playford Hotel, Vault 134, Clarity Records and CIBO in Hutt Street creating more opportunities for live music in a wide range of venues across the City.

Adelaide City Libraries

Adelaide City Libraries are inclusive, welcoming and creative spaces designed to inspire, connect and spark the imagination. In 2019-20 the Libraries attracted 1,078,175 online visits with 385,526 people visiting the libraries to participate in lifelong learning opportunities encompassing art, music, culture, digital literacy and wellbeing.

Over 18,000 people attended exhibitions at the libraries including:

- Adelaide Fringe 60th Anniversary Exhibition: delivered in partnership with Adelaide Fringe Festival, included awards, Fringe posters, decorations and costumes alongside contemporary works by local artist Donovan Christie.
- Already Home SALA exhibition: celebrated the diverse cultural and artistic practices in Adelaide and showcased the City Library as a Place of Possibility, harmony, wonder and exploration. Curated by Fruzszi Kenez, Already Home featured works by 15 South Australian artists, and was profiled in *The Advertiser* and ABC TV's, national arts and cultural program *The Mix*.
- Creative Collective: SALA at Hutt St Library was a vibrant and highly original visual art exhibition celebrating the achievements of Adelaide High School Visual Art and Design students' years 8-12.

39,682 people participated in over 1,800 programs and activities including:

- The inaugural Context: Winter Writing Festival, an initiative of the Adelaide City Libraries in partnership with Writers SA, attracted participation from over 400 members of the community.
- Tech Talk: Farming of the Future. Stories from Professor Henderson's Department of Historical Records presented in partnership with State Records celebrating the Centenary of the government's oldest archive in Australia.
- Celebrating National Reconciliation Week - Curated Virtual Tour - a partnership with the National Portrait Gallery: The audience was transported from their homes to Canberra and taken on an interactive tour of the Aboriginal and Torres Strait Islander Achievements and Activism Exhibition. Over 50 participants, more than 900 expressions of interest and feedback reflected the community's appreciation for this unique cultural experience and passion for creating a space for aboriginal stories of place and history.
- Adelaide-based inventors of the library's new Voxon VX1 a 3D, real-time, interactive hologram, ran an interactive workshop highlighting the applications in medical imaging, topography, gaming and collaboration in the real world.
- Library livestreaming programs: Responding to COVID-19 the Libraries developed and delivered 25 programs, ranging from Read Aloud for adults, Family Storytime, Lego Club and Science Club. This new performance medium drew fantastic engagement and response from over 10,000 people.

A new Aboriginal Culture Collection was developed through consultation with Kaurna community representatives and launched during NAIDOC Week. The collection highlights and celebrates the achievements of Aboriginal people and includes materials created by Aboriginal Australians, or those that reflect their history and culture.

Communication Access: Adelaide City Libraries and Customer Centre became the first SA Local Government services to be awarded Communication Access accreditation in July 2019.

Events

Event Infrastructure Upgrades

The provision of additional event infrastructure in the Park Lands to support the delivery of high-quality events in the city is highlighted within the Adelaide Park Lands Events Management Plan 2016–20 and supports actions from the City of Adelaide's Sustainable Event Guidelines and ambitions for a carbon neutral city.

During 2019-20, design work and stakeholder consultation continued on the upgrading of utility infrastructure to facilitate events in Rundle Park/Kadlitpina (Park 13) and Rymill Park/Murlawirrapurka (Park 14). Priority upgrades were identified for power, potable and recycled water and wastewater disposal event infrastructure

Consultation and on-site inspections have occurred with key event users of these two parks to understand their needs and opportunities to inform the final design. Through its adoption of the 2019–20 Integrated Business Plan, Council confirmed the allocation of \$935,000 to the construction of the upgrade.

Construction in Rundle Park/Kadlitpina (Park 13) was due to commence in March 2020 however due to the onset of COVID-19 works were delayed. Works are currently scheduled to commence in September 2020 for completion by December 2020.

Planned upgrade works in Rymill Park/Murlawirrapurka (Park 14) have currently been put on hold, with no budget allocated at this time.

New Year's Eve 2019

Adelaide's New Year's Eve (NYE) 2019 attracted its largest audience to date, with over 80,000 people enjoying South Australia's largest community NYE celebration. It was also the platform for introducing several green initiatives from the new Sustainable Event Guidelines.

The event showcased South Australian based musicians and performance artists on the Rotunda Stage, Street Theatre Stage and roving performers.

The event attracted 228,000 followers across all social media platforms and drew 45,000 webpage visits.

East End Unleashed

East End Unleashed 2020 continued to build on the success of previous years. It aimed to boost economic activity in the precinct through a significant increase of foot traffic around the time of the Adelaide Fringe. It also provided additional public safety, to cater for the high volume of people that frequent the East End during the Fringe Period.

The event brought together restaurants, cafes, wine bars, pubs, retailers and the arts into one communal space for attendees to revel in during the balmy summer months. Food and wine hotspots created a buzzing multicultural atmosphere in the streets which was complemented by the Ebenezer Night Markets.

Unique design ideas were trialled as part of the events road closures, successfully replacing the standard water filled barriers needed to safely close a road and instead implementing entry statements that enhanced the look and feel of the event as well as ensuring the closed roads and large crowds were safely protected.

Approximately 500,000 people attended East End Unleashed, creating significant foot traffic through the precinct and generating positive revenue for businesses.

Adelaide Town Hall

Adelaide Town Hall hosted 399 diverse events between July 2019 and March 2020. Due to COVID-19, 45 scheduled events were cancelled, and 25 scheduled events were postponed. Restrictions also resulted in the highly anticipated Organ Concert Series for 2020 to be delivered as a Virtual Organ Concert Series for the 30th Anniversary of the installation of the Adelaide Town Hall's grand JW Walker & Sons organ, which was extremely well received.

The Adelaide Town Hall Community Activation Fund (CAF) continued to provide in-kind support to community groups to host their events at the Adelaide Town Hall. The CAF provided \$49,155 in support to community events across July to December 2019 and \$11,645 was provided across January to March 2020. A further \$21,233 across nine events were scheduled to be held between March and July 2020,

however, were postponed as a result of COVID-19 restrictions and the temporary closure of the Adelaide Town Hall.

Events held at the Adelaide Town Hall included live music, community events, fundraisers, school formals, gala dinners, awards nights, festivals, graduations, conferences, receptions and art exhibitions. There were 52 Town Hall Tours delivered and attended by 852 visitors.

The following four art exhibitions were held throughout the year:

- Carclew (2 exhibitions) February 2019 - July 2019 and August 2019 - November 2019
- Genius Loci (City of Adelaide internal curator) exhibition, held December 2019 - February 2020
- Guildhouse Art Works exhibition, held February 2020-June 2020.

Approximately 100,000 people visited the Adelaide Town Hall throughout 2019-20, across the following event types:

Live Performance 47,000
Community Events 22,000
Wedding Ceremonies and Receptions 6,500
Corporate Events: 20,000

Event Highlights:

- Lord Mayor's Christmas Gala Concert 2019
- Lord Mayor's NAIDOC celebrations and Flag Raising Ceremony
- Adelaide Town Hall Open Day
- Concert seasons by Adelaide Symphony Orchestra, Australian String Quartet, Adelaide Festival, Musica Viva and Australian Chamber Orchestra
- Australian Girls' Choir Annual Concert
- Band of the SA Police – Christmas Concert
- Adelaide Youth Orchestra Gala Concert
- Council of the Ageing Keynote Presentation by Ita Buttrose
- Shelter SA Housing and Health Exhibition
- Chat 10 Looks 3 Live Show
- Lisa Ono Concert
- The Bob Hawke Prime Ministerial Centre Annual Lecture
- Metropolitan Male Choir of SA Variety Concert
- Encounter Youth 20 Year Gala, 213 attendees
- Adelaide Fringe 60th Anniversary VIP Gala
- The Mental Health and Wellbeing of Young People Conference

Events in the Park Lands

Events in the Adelaide Park Lands created an exciting and culturally enriching Adelaide experience while contributing significantly to the state. In 2019–20, over 650 events were held in the Park Lands and roads.

Events were significantly impacted by the onset of COVID-19 restrictions in March 2020. Many events in the last quarter had to cancel or postpone due to the restrictions associated with public gatherings.

An example of a new externally run event in the city was the Big Bounce Australia. This event was held in Ellis Park/Tampawardli (Park 24) over the summer for two weeks. The event was billed as the World's Biggest Bounce House, offering family fun including jumping castles, DJ, and a 300m long inflatable obstacle course.

The event successfully activated an underutilised event site and showed what can be achieved through the creative use of this Park Land for events.

Adelaide Park Lands Events Management Plan projects

The Adelaide Park Lands Events Management Plan (APLEMP) sets out a four-year action plan to achieve growth in high quality events. There were several highlights and achievements across a range of APLEMP projects:

- Multi-year event licences – Multi-year event licences provide a greater sense of certainty for event organisers hosting events in the city. They also allow the City of Adelaide to curate events in a way that fosters activation whilst programming appropriate rest periods for the Park Lands.
- Develop and share the City of Adelaide Managed Annual Event Calendar – Event information continued to be shared with the local community, businesses and stakeholders on all high impact events through the use of Power BI Dashboards. This interactive tool allows members of the public to see which events are coming up around the city, via a map and the details behind each event. Regular event calendars showing what's coming up are also sent to City businesses and stakeholders.
- Improve online event management processes and tools – The City of Adelaide's events booking system (Ungerboeck) went live in mid-2018 and is used by staff to book events and all associated event approval processes. In 2019 the invoicing system within Ungerboeck went live, ensuring the system is covering all aspects of the event approval and invoicing process.
- Improve remediation processes – The City of Adelaide continued to work closely with event organisers to assist them in caring for the site during event occupation and several new site techniques were put in place over 2019-20, including ongoing implementation of site care plans, particularly through the summer.
- Improve the spatial distribution of events – In 2019–20, the City of Adelaide worked with event organisers to consider pilot and potential event sites to relieve pressure from other heavily programmed Park Land locations. Many women's cricket matches were held in Gladys Elphick Park/Narnungga (Park 25), including matches as part of the ICC Women's World Cup. Ellis Park/Tampawardli (Park 24) hosted the Big Bounce Australia as well as the Guru Nanak's 550th Birth Anniversary event, organised by the Sikh community.
- Encourage carbon neutrality and sustainable resource use – There has been great momentum with this project since the implementation of the Sustainable Event Guidelines.

Dynamic and Changing Spaces

Whitmore Square/Iparritiyi Master Plan

The Master Plan for Whitmore Square/Iparritiyi establishes a framework for planning and design to inform future improvements.

The detailed design of the first stage of the delivery plan creates a safe and improved pedestrian experience at the northern intersections of Morphett Street and Wright Street. The project includes signalised pedestrian crossings with improved legibility and lighting, including a raised pedestrian platform.

Additional state planning and development funding will enable added greening with tree planting and pathway networks to be delivered as part of the 2020-21 Infrastructure program.

Visitor Economy

Two virtual 360 tours were created in 2019-20, the Adelaide Town Hall and Adelaide Highlights. The virtual tour of the Adelaide Town Hall is an online guided tour of the venue and is available in English and Chinese. The Adelaide Highlights virtual tour showcases the city and its attractions, featuring 37 locations through 360 images or video. Since it was launched on the City of Adelaide website in March 2020 it has been viewed 3983 times with an average time on the page of 4 minutes 22 seconds. The virtual tours have been well received and utilised especially during COVID-19.

Subscribers to the City of Adelaide's WeChat account increased by 75% to 2,440 in 2019-20. WeChat proved to be an important communication channel during COVID-19 with Lord Mayor and Council videos being widely viewed and shared as a valuable and reputable source of government information.

Four visitor itineraries in five languages (English, French, Chinese, German and Italian) were created and made available on the City of Adelaide website for download and from the Adelaide Visitor Information Centre as a printed version. Spanish and Japanese versions will be added in 2020-21. The itineraries have been well received online, by traders and visitors to the information centre.

Visitor Information Services (VIS)

The Visitor Information Service program assisted with 89,030 visitor enquiries, a decrease of 20.6% on previous years mostly attributable to COVID-19.

These enquiries could not be serviced without the amazing contribution of the 104 volunteers who generously gave up their time to welcome visitors to the city. They collectively volunteered 9,131 hours; the value of this volunteer contribution is \$250,645 (based on a rate of \$27.45 per hour as used by the Office of Volunteering South Australia to calculate the value of volunteering).

Visitor Information Services delivered across the following eight programs resulted in:

Service	Visitor Numbers 2019-20
Adelaide Visitor Information Centre	64,979
Central Market Information Booth	4,538
City Guides	5,267
Adelaide Greeters	180
Cruise Ship Meet & Greet	9,557
Mobile Visitor Information Service	1,174
Events Visitor Information Service	783
Adelaide Town Hall Tour	2,552
TOTAL	89,030

Events and Festivals Sponsorship

Over \$1.7m in sponsorship funding from the City of Adelaide was approved to support 23 festivals and events during 2019-20 including the Adelaide International (Tennis), Torrens Transit Carols by Candlelight and Adelaide Fringe.

While some events approved for funding did not proceed as a result of physical distancing requirements associated with COVID-19, those events that did proceed brought over 5 million people into the city and generated an estimated economic benefit in excess of \$360 million to the State.

Event	Funding
2019 AVCon: Anime & Video Game Festival	\$15k
2019 South Australian Living Artists Festival	\$55k
2019 17th Australian Masters Games	\$65k
2019 Bridgestone World Solar Challenge	\$35k
2019 OzAsia Festival	\$65k
2019 National Pharmacies Christmas Pageant	\$75k
2019 Feast Festival	\$45k
2019 Mitsubishi Motors Australian International 3 Day Event	\$55k
2019 Glendi Greek Festival [^]	\$20k
2019 Adelaide Rally East End Finale and Gouger Street Party	\$50k
2019 Torrens Transit Carols by Candlelight	\$50k
2020 Adelaide International	\$80k
2020 Santos Tour Down Under	\$180k
2020 Chinatown Lunar New Year Street Party	\$15k
2020 Adelaide Fringe	\$280k
2020 Superloop Adelaide 500	\$50k
2020 Adelaide Festival	\$320k
2020 Adelaide Biennial of Australian Art Festival	\$30k
2020 WOMADelaide	\$75k
2020 Tasting Australia*	\$30k
2020 Adelaide Food Fringe Festival*	\$62k
2020 Adelaide Cabaret Festival*	\$40k
2020 Adelaide French Festival*	\$20k

[^] event cancelled unrelated to COVID-19

* event cancelled due to impacts of COVID-19

Strategic Partnerships

Australia Day in the City

Australia Day in the City is the biggest public event to celebrate Australia Day in South Australia. The event attracted 30,000 visitors to the city in 2020 and was assisted by the City of Adelaide's \$175,000 strategic partnership funding support.

Feature story:

2020 – 2024 Strategic Plan

The City of Adelaide 2020 – 2024 Strategic Plan sets out Council's vision for the future of our City:

Adelaide: the most liveable city in the world

For the City of Adelaide, a liveable city is one that is a great place to be, whether as a resident, worker or business owner in one of the city's precincts, a student of our world class universities, or a visitor to our famed festivals, cultural institutions and attractions.

First shaped by the Kaurna People of the Adelaide Plains, then by Colonel William Light, Adelaide is a dynamic, accessible, and safe city, full of beautiful, surprising places and an abundance of natural open spaces, that offers an enviable quality of life and that promote wellbeing.

Following the November 2018 election, as required by legislation, Council set out to review its Strategic Planning processes and from July 2019, started building the next Strategic Plan for the City of Adelaide.

A process undertaken over several months, the development of the Strategic Plan included:

- Working with our Council Members to develop guiding principles, key themes and priorities
- Understanding global trends, national and state policy settings and local data and insights
- Utilising what we heard and learnt from the previous Strategic Plan, including the large scale public consultations undertaken from 2013 – 2016
- Informing our community on what we know and co-developing an evidence base
- Involving our community in finalising the draft future vision and community outcomes

An initial step to developing the Strategic Plan was working with Council Members to identify the core principles to guide development: don't lose sight of where we are coming from, know what our community are saying, be best informed on future trends and local data and insights. Council Members also identified that economic prosperity, social equity, cultural vitality, environmental sustainability, good governance and financial sustainability were important and would deliver the community benefit we were seeking with our new Strategic Plan.

Council delivers the best outcomes when working collaboratively with our key stakeholders and community. As a Strategic Plan includes a future vision and priorities for the next four years, it was important to ensure the community's views helped shape the content.

We split engagement into two stages across September to December 2019. Stage 1 focused on community discussions to develop a shared evidence base on what's important and to hear from people how they imagined the future of Adelaide. Stage 2 sought feedback and submissions on the Draft Strategic Plan. Across both stages of engagement over 3,000 people who live, work, study and do business in the city participated across forums, open days, drop-in sessions, meetings, online Q&As and social media. Close to 500 items of feedback were received, including from identified hard to reach community groups such as young people, those in the creative industries, and entrepreneurs.

In early 2020 with a draft plan in place, a final vision was developed of 'Adelaide: the most liveable city in the world'. It builds on what we heard and provides an aspirational, concise and easily understood vision for the future. It is also aligned with, but differentiated from 'Adelaide. Designed for Life' – the City place brand. This is a statement we use to describe Adelaide's existing state when promoting or describing

Adelaide. It helps raise the profile of all our city has to offer and provides a strong foundation to ensure we can deliver on our vision.

Council unanimously adopted the 2020 – 2024 Strategic Plan on 10 March 2020. The Strategic Plan articulates our vision for Adelaide, guides Council's work over the next four years and builds on our strengths to embrace the opportunities around us. It is broken down into key components:

- Guiding principles will underpin everything we do
- Community outcomes are what we want to achieve together
- Enabling priorities to continually improve our governance and maximise community benefit
- Strategic Priorities are our commitment to our community for the next four years and beyond

Under each community outcome and enabling priorities, actions describe how we will deliver, and measures have been crafted so we know if we have succeeded.

Thriving Communities: Council will create a city that is welcoming, inclusive and accessible to all
How will we know we succeeded:

- The city's population is growing
- Our residents are more physically active
- People feel safe in the city

Strong Economies: Council will champion a robust and diversified economy where innovation and low costs support growth and investment.

How will we know we succeeded:

- The city has a greater share of the State's economy
- There is more pedestrian movement in key areas of the city
- More businesses think the city is a good place to do business

Dynamic City Culture: Council will continue to create a beautiful, diverse city that celebrates its natural, cultural and built heritage.

How will we know we succeeded:

- More domestic and international visitors
- Increased cultural infrastructure
- More city users agree the city is dynamic and full of rich and diverse experiences

Environmental Leadership: Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges.

How will we know we succeeded:

- Community greenhouse gas emissions are lower
- Less waste to landfill
- More residents agree that Council is taking steps to protect our environment

Enabling Priorities: Council will continue to work innovatively and collaboratively with partners and the community.

How will we know we succeeded:

- Council has the financial capacity to meet its long term commitments
- Council services meet the needs of the community
- Council delivers on its operational efficiency targets

For further information and to download a full plan, visit cityofadelaide.com.au/strategicplan

Our Organisation

Our Organisation Structure for 2019-20 as at 30 June 2020

Structure to be added

Item 50 DRAFT Attachment B

Our People

At the City of Adelaide, we are fortunate to have a unique team of people who work together to create extraordinary experiences across our city. Our people are genuinely passionate about and see themselves as ambassadors for the City and contribute to the community through their part in the delivery of valued outcomes and services.

Our Leadership Group

As at 30 June 2020, there were four Senior Executive Officer positions which made up the City of Adelaide's Executive Leadership Team (Executive). This included the Chief Executive Officer and three Directors. Executive are responsible for leading and developing City of Adelaide programs and the team is passionate about building an environment where City of Adelaide employees can operate at their best to deliver for the city. Executive also recognise that organisational capability, employee capability and culture are integral to creating such an environment.

Remuneration packages for Senior Executive Officers ranged from \$281,000 to \$367,700 per annum and were inclusive of 9.3% to 9.5% compulsory superannuation (where applicable).

These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the CEO for 2019-20.

Our Employees

The table below provides information relating to Full Time Equivalent (FTE) employees, trainees/apprentices and labour hire staff. For further detail, please refer to the Audited Financial Statements.

During 2019-20, there was an average turnover of 13.88%.

City of Adelaide employees	FTE as at 30 June 2020	Number of employees as at 30 June 2020	2019-2020 Cost \$m
Permanent Employees	627.9	671	50.746
Fixed Term Employees (includes Employee Agreement Contract and Common Law Contract Employees)	122.2	129	16.494
Casual Employees	NA	212	2.268
Temporary labour hire, trainees and apprentices	Numbers for the month of March 2020 (pre - COVID)	Numbers for the month of June 2020	2019-2020 Cost \$m
Trainees/Apprentices	30	0	1.06
Labour Hire	66	11	3.29

Our Workplace

Our employees are integral to the successful delivery of the City of Adelaide 2016-2020 Strategic Plan and delivering brilliant experiences for our Community. In order for them to do that, we know that we need to deliver brilliant experiences for our people. This year, we developed our 'People Experience Commitment' for inclusion in the 2020-2024 Strategic Plan. This commitment places a key focus not only on our organisational values, but also on the following three themes:

- Creating an environment where our people thrive
- Supporting our Leaders to help us reach our potential
- Learning and growing with our City and community.

Building Employee Capability

To support our people to deliver their best for the city, our people and their leaders undertake regular conversations about performance and development throughout the year. These conversations provide our people with the opportunity to set and measure goals and deliverables, acknowledge achievements and success and build capability to ensure our people have the skills and knowledge to effectively perform in their roles.

Since launching our refreshed Performance and Development Conversations (PDC) Process in 2018, our people have completed two full PDC cycles. This online platform maintains focus on the conversation and allows our people to take ownership of their learning requirements, by establishing a development plan with their leader and booking and tracking their learning and development activities.

Some of our development offerings over the last 12 months included:

- Professional development focused on delivering brilliant customer experience
- Leadership development focused on emotional intelligence, listening and giving great feedback, engaging and supporting teams from a distance
- Those with a Culture and Diversity focus, Aboriginal Cultural Awareness and Advanced Aboriginal Cultural Awareness courses as well as an International Women's Day Q&A event with an expert panel which focussed conversation on Family and Domestic Violence
- Mandatory training across a range of professions and specialist topics, including return to work training for managers, cyber security awareness and practicing good governance.

Leadership Capability

Enabling our leaders to build their capability has continued to be a focus, ensuring our leaders have the tools required to effectively lead their teams. Due to the impacts of the COVID-19 Pandemic, recent leadership capability development offerings have had a significant focus on leading through disruption, leading virtual teams and enhancing inclusive communication that prioritises the wellbeing of our people. Our leadership development offerings ensure that we continue to support our leaders to reach their full potential and create an environment where others can do the same.

Recognising Our People

We have continued to bring to life a performance-based culture focused on accountability and delivery. One way we do this is to recognise our people when they deliver great outcomes for our City and community, in line with our organisational values.

Some of our recognition initiatives over the past year have included:

- Employee of The Month – a portfolio-based initiative that encourages recognition of employees who are achieving fantastic results and living our values and behaviours every day.

- Service Milestone Recognition – which enable us to recognise the contribution and outstanding achievements of our employees through their years of service.
- Hey Thanks! Program – an informal way for employees to recognise fellow colleagues who actively display our values in their daily work activities or provide support.
- Annual City of Adelaide Employee Awards – where we recognise and celebrate our employees and volunteers who consistently bring to life one or all our values at work and deliver extraordinary outcomes for our city.

Diversity and Inclusion

At the City of Adelaide, maintaining a diverse and inclusive culture that allows us to understand and meet our customer needs and facilitate an innovative and creative environment is important to us. Our diversity initiatives are designed to provide an understanding of what diversity is at City of Adelaide and then create awareness and strategies to assist in removing barriers to inclusion.

The City of Adelaide's 2017-2020 Diversity and Inclusion Framework enables us to build a workforce that is culturally diverse, inclusive and reflective of our City.

Through the City of Adelaide Stretch Reconciliation Action Plan 2018-2021, we continue to show our commitment to Reconciliation and a workplace that supports the employment and inclusivity of our Aboriginal and Torres Strait Islander community. We have continued the offering of cultural awareness training across our organisation and implemented initiatives to remove any barriers to inclusion in our recruitment practices, including the development of an Aboriginal Employment Toolkit for our Leaders.

The following provides a snapshot of City of Adelaide's workforce diversity as at 30 June 2020. This data captures permanent and fixed term employees and excludes casual employees.

Leadership Team

Represents the CEO, Directors, Associate Directors, and General Managers:

	Number	Percentage
Female employees	8	53%
Male employees	7	47%
Total employees	15	

Employees

Represents all City of Adelaide employees:

	Number	Percentage
Female employees	496	49%
Male employees	516	51%
Total employees		1,012

Length of Service

The average length of service is 10.6 years.

Years	Number of Employees
-------	---------------------

30+ years	69
20 – 29 years	70
10 – 19 years	202
5 – 9 years	214
1 – 4 years	362
less than 12 months	95

Generation breakdown

Generation	Female	Male
Traditionalist (pre 1946)	2	4
Baby Boomers (1946 – 1964)	79	128
Gen X (1965 – 1979)	177	170
Gen Y (1980 - 1994)	171	162
Gen Z (post 1994)	67	52

Diversity and Inclusion

Employees who identify as Aboriginal and/or Torres Strait Islander	11
Employees who have identified English as a second language	79

Our employees speak a diverse range of languages including: Afrikaans, Bahasa Indonesia, Bahasa Malaysia, Bosnian, Croatian, Dutch, French, German, Greek, Gujarati, Hindi, Hokkien, Italian, Kannada, Korean, Mandarin, Marathi, Portuguese, Punjabi, Russian, Serbian, Sindhi, Spanish and Tamil.

Our Workplace Safety

In 2019 we identified that mental health awareness was emerging as a nationally important Workplace Health and Safety (WHS) issue and we implemented our innovative Chill Program to address this. This, we were well placed to support our leaders and their teams as they were impacted through the COVID-19 pandemic.

Lost Time Injuries climbed due to a spate of incidents outside of our control in July that impacted our On-Street Parking workforce. Claims numbers are on a par with last year, but days lost increased due to two long term injuries. In spite of this we remain below the LG and LGA Industry Average and this is the fifth consecutive year that City of Adelaide has received 100% of the available Local Government Risk Services levy rebate.

Our enduring focus on frontline leaders and a leader led safety culture resulted in us winning the Local Government Professionals 'Excellence in People and Culture' award for the City of Adelaide 'MySafety' System Journey.

The City of Adelaide Safety Management System has been evolving over many years and lots of talented and dedicated people have made their own valuable contributions to its success.

It is the first time a Safety Management System has won this category but given the emphasis that all City of Adelaide leaders put on their people's safety and wellbeing and the processes in place to support them, the MySafety team were not that surprised.

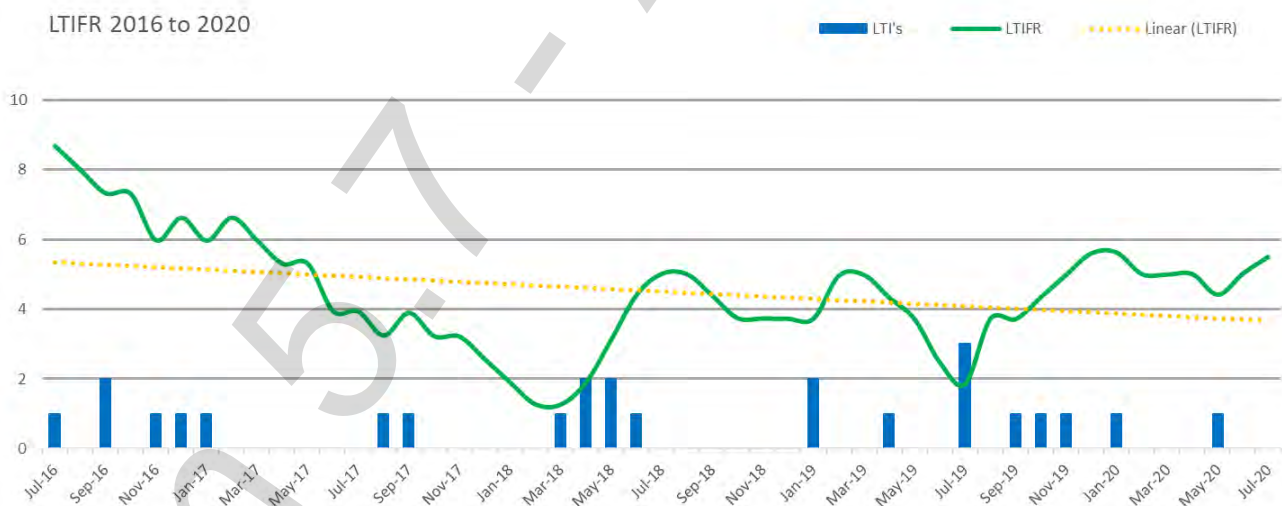
All City of Adelaide leaders have access to a sophisticated Power BI safety dashboard that reports on the usual incident statistics but also monitors the performance of the Safety Management System itself and its WHS assurance aspects also.

Our leaders take their duty of care responsibilities seriously and being one of the largest councils in terms of FTE in South Australia, this award demonstrates the City of Adelaide is a leader in safety and injury management performance.

Loss Time Injury Frequency Rate

Year	No. of Claims	No. of LTIs	LTI Days	LTIFR	Duration rate	Incident Rate
2016	51	10	136	5.8	13.6	1.2
2017	30	8	85	4.6	10.6	0.9
2018	41	9	261	5.1	29	1.0
2019	29	7	128	4.1	18.3	0.8
2020	28	10	300	5.8	30	1.2

The graph below provides a snapshot of our safety performance throughout 2019-20 in relation to previous years. Even allowing for the increase this year the trendline demonstrates that the maturity of our Safety Management System and our people leaders continue to be effective.



Administration Travel

At its meeting 30 January 2018 Council resolved to 'publish all details of the Lord Mayor, Councillor and Administration travel in the annual report.' A copy of the 2019-20 Employee Corporate Travel Register is below.

Position Title	Event Date Start	Event Date Finish	Destination	Purpose	CoA Total (All Excl GST)
Attending a Conference – travel required to attend a conference as part of an approved learning and development plan					
Manager, Wellbeing & Resilience	18/07/2019	21/07/2019	Melbourne VIC	World Congress on Positive Psychology conference and showcase partnership with SAHMRI	\$2,673.08
Senior Coordinator, Planning & Projects, Wellbeing and Resilience	18/07/2019	21/07/2019	Melbourne VIC	World Congress on Positive Psychology conference and showcase partnership with SAHMRI	\$2,173.94
Procurement & Contract Management Advisor	18/07/2019	19/07/2019	Melbourne VIC	Social Procurement Conference	\$881.47
Associate Director, Finance	20/08/2019	21/08/2019	Melbourne VIC	Social Procurement Conference	\$917.04
Lead Consultant, Strategic Asset Management	24/08/2019	30/08/2019	Hobart TAS	International Public Works Conference 2019	\$3,247.48
Community Resilience Project Officer	27/08/2019	29/08/2019	Melbourne VIC	Australian Disaster Resilience Conference	\$1,398.17
Consultant, Social Inclusion	27/08/2019	30/08/2019	Darwin NT	Australian Housing and Urban Research Institute (AHURI) National Housing Conference	\$2,749.78
Coordinator, Infrastructure Trades	28/08/2019	29/08/2019	Melbourne VIC	Australian Smart Lighting Summit 2019	\$2,292.43
Team Leader, Events Coordination	12/09/2019	19/09/2019	Perth WA	Attended Town Team Conference and Australian Event Awards & Symposium dinner	\$3,757.93

Deputy CEO, Director Culture	14/09/2019	28/09/2019	Helsinki, Finland and Berlin, Germany	Study tour for personal and professional growth including practical ideas to help grow our organisation, insights into solving major city challenges in areas such as homelessness and social housing. Learn about the Housing First principle in Helsinki, insights into the new central Helsinki library and an innovative company creating urban places and services in Helsinki. Understand how emerging smart city technologies are transforming the way cities function and insights into creative industries such as screen, fashion and craft and into Berlin's cultural policies and city development. Hear about how Berlin has developed its cultural offerings while keeping a sense of authenticity.	\$8,168.19
Senior Consultant Sustainability	22/10/2019	24/10/2019	Melbourne VIC	2019 Energy Efficiency Expo	\$690.32
Senior Coordinator, Recreation & Sport	27/10/2019	30/10/2019	Perth WA	2019 Parks & Leisure Conference	\$2,426.12
Team Leader Horticulture (South)	27/10/2019	30/10/2019	Perth WA	2019 Parks & Leisure Conference	\$3,253.64
Reconciliation Officer	6/11/2019	8/11/2019	Sydney NSW	Attend National Conference, Active Citizenship & Community-Led Action	\$1,689.28
Senior Coordinator, Neighbourhood Development	6/11/2019	8/11/2019	Sydney NSW	Attend National Conference, Active Citizenship & Community-Led Action	\$1,476.05
Senior Consultant Sustainability (Biodiversity)	24/11/2019	29/11/2019	Launceston TAS	Ecological Society of Australia Annual Conference	\$1,958.83
Systems Reporting Analyst, On Street Parking	27/11/2019	29/11/2019	Melbourne VIC	Parking Australia Convention & Exhibition	\$1,403.88
Manager, City Services	27/11/2019	29/11/2019	Melbourne VIC	Parking Australia Convention & Exhibition	\$1,452.22
Manager Marketing Strategy & Innovation	3/12/2019	5/12/2019	Melbourne VIC	Social Media in Government Conference	\$883.43

Project Officer, Community Wellbeing	4/12/2019	6/12/2019	Melbourne VIC	International Student Advisers Network of Australia (ISANA) Conference	\$1,580.05
Executive Assistant Director Place	12/02/2020	14/02/2020	Sydney NSW	Public Sector EA/PA Summit	\$3,956.31
Associate Director, Economic Development & Innovation	29/07/2020	30/07/2020	Sydney NSW	AFR Innovation Summit	\$3,099.38
Project & Research Related – travel required for CoA projects and/ or research for upcoming work					
Motor Mechanic	15/07/2019	19/07/2019	Sydney NSW	Essential training to service and repair Hako products according to manufacturer	\$1,315.05
RMMA Marketing Manager	23/07/2019	24/07/2019	Sydney NSW	Vogue Festival Meetings and Brand Meetings	\$597.33
RMMA Brands & Partnerships Executive	23/07/2019	24/07/2019	Sydney NSW	Vogue Festival Meetings and Brand Meetings	\$568.53
Group Team Leader - Operations, Aquatic Centre Consultant, Social Inclusion	24/07/2019	25/07/2019	Melbourne VIC	National Aquatic and Recreation Infrastructure Conference	\$216.64
Manager, Participation & Inclusion	12/08/2019	14/08/2019	Hobart TAS	Share experience of collective impact project to address homelessness in City of Adelaide	\$62.40
Manager, Participation & Inclusion	12/08/2019	14/08/2019	Hobart TAS	Share experience of collective impact project to address homelessness in City of Adelaide	\$62.40
Leading Hand Field & Plant	13/09/2019	13/09/2019	Melbourne VIC	Bucher Manufacturing plant for essential training and inspection of new 8 cubic metre rubbish compactor	\$159.00
Deputy CEO, Director Culture	16/10/2019	18/10/2019	Melbourne VIC	Gather insights into other community recreation infrastructure and facilities as well as a meeting with an external stakeholder regarding park lands licensing and two local governments regarding dry zones.	\$819.88
Public Realm Assets Maintenance & Inspections Coordinator	4/11/2019	6/11/2019	Brisbane QLD	Bridge Inspection Levels 1 & 2 - Essential training to apply to the management of aging bridge and footbridge infrastructure	\$4,446.55

Manager, Sustainability	7/11/2019	8/11/2019	Sydney NSW	Macquarie University Bat Workshop to discuss Grey Headed Flying Fox research and activities in Australia	\$170.64
Network Services Engineer	15/11/2019	15/11/2019	Sydney NSW	Attend Equinix Datacentre for essential maintenance, training and development	\$543.88
Executive Manager	13/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council. Acting role of CCCLM Secretariat, met with the CCCLM employer.	\$1,830.20
Director Place	14/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$1,720.78
Chief Executive Officer	14/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$3,218.18
Director Growth	14/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$1,142.00
Deputy CEO, Director Culture	14/01/2020	17/1//2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$1,443.54
Associate Director, Property & Commercial	20/01/2020	24/01/2020	London UK	Meet with Entertainment representatives and visit venues to assess temporary theatre structure. Meet with operators of fresh produce markets in the London area. Information sought for Council endorsed Central Market Arcade Redevelopment and 88 O'Connell Street activation.	\$7,738.08
Manager, Waste, Cleansing & Fleet	12/03/2020	12/03/2020	Dandenong Ranges VIC	SEA Electric Plant - Research into electric vehicle technology - currently being explored as an option for CoA plant and vehicle fleet. Aligns with Green City aspirations	\$503.55
Leading Hand Field & Plant	12/03/2020	12/03/2020	Dandenong Ranges VIC	SEA Electric Plant - Research into electric vehicle technology - currently being explored as an option for CoA plant and vehicle fleet. Aligns with Green City aspirations	\$463.64
Representing the Corporation – travel required to represent the City of Adelaide at a meeting or networking event					
Chief of Staff to Lord Mayor	7/07/2019	10/07/2019	Brisbane QLD	Council of Capital City Lord Mayors formal meeting in conjunction with the Asia Pacific Cities Summit.	\$1,232.34
Deputy CEO, Director Culture	8/07/2019	10/07/2019	Brisbane QLD	Formal meeting of Council of Capital City Lord Mayors & CEOs	\$717.28

Manager, Design	12/07/2019	12/07/2019	Brisbane QLD	To represent the City of Adelaide and provide an update at the newly formed Council of Capital City Lord Mayors Infrastructure and Transport Group	\$579.46
Deputy CEO, Director Culture	12/07/2019	12/07/2019	Brisbane QLD	To represent the City of Adelaide and provide an update at the newly formed Council of Capital City Lord Mayors Infrastructure and Transport Group	\$392.54
Chief Executive Officer	31/07/2019	2/08/2019	Darwin NT	Representative at LG Professionals National Conference ('The Future Local Government Leader') and meet with Darwin Council CEO	\$4,235.68
Associate Director, Customer & People	11/08/2019	25/08/2019	Edinburgh, Scotland UK	Sister Cities peer-to-peer networking and connection with the City of Edinburgh officials as per the Council endorsed Memorandum of Understanding. Greater understanding of another city's approaches to major festival event management.	\$11,247.62
Chief Executive Officer	14/08/2019	16/08/2019	Hervey Bay QLD	Local Government Chief Officers (national) Group	\$2,053.93
Executive Assistant	14/08/2019	16/08/2019	Hervey Bay QLD	Local Government Chief Officers (national) Group	\$752.40
Chief Executive Officer	16/08/2019	22/08/2019	New York USA	Bloomberg Harvard City Leadership Initiative - Leadership development opportunity and enable capacity building for the City of Adelaide, in areas such as collaboration, use of data and innovation.	\$1,244.00
Chief of Staff to Lord Mayor	16/08/2019	8/09/2019	New York USA	Bloomberg Harvard City Leadership Initiative - Leadership development opportunity and enable capacity building for the City of Adelaide, in areas such as collaboration, use of data and innovation.	\$1,382.62
Building Upgrade Finance Facilitator	21/08/2019	28/08/2019	Ardrossan SA	Attending meeting to support the Yorke Peninsula Council with Building Upgrade Finance	\$409.87

Chief Executive Officer	23/08/2019	29/08/2019	Edinburgh, Heathrow, London UK	Sister Cities peer-to-peer networking and connection with the City of Edinburgh officials as per the Council endorsed Memorandum of Understanding. Greater understanding of another city's approaches to major festival event management.	\$9,737.81
Marketing Coordinator	29/08/2019	30/08/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$660.58
Marketing Manager	29/08/2019	30/08/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$421.58
Manager, Culture & Lifelong Learning	11/09/2019	11/09/2019	Canberra ACT	Capital Cities Public Libraries meeting	\$579.64
Technical Specialist, Sustainability	11/09/2019	13/09/2019	Sydney NSW	Incubate 2019 - Australian Renewable Energy Agency (ARENA)	\$1,392.46
Manager, Events	17/09/2019	19/09/2019	Perth WA	Australian Event Awards Gala - New Year's Eve 2018 national finalist for Best Community event of the year	\$1,272.14
Event Coordinator	17/09/2019	19/09/2019	Perth WA	Australian Event Awards Gala - New Year's Eve 2018 national finalist for Best Community event of the year	\$1,271.36
Chief of Staff to Lord Mayor	18/09/2019	19/09/2019	Canberra ACT	To provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$1,278.37
Chief Executive Officer	18/09/2019	18/09/2019	Sydney NSW	To provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$555.07
Building Upgrade Finance Facilitator	23/09/2019	25/09/2019	Mount Gambier & Naracoorte SA	Attending meetings at City of Mount Gambier and Naracoorte Lucindale Council to support with Building Upgrade Finance	\$1,286.90
Chief of Staff to Lord Mayor	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$958.39

Chief Executive Officer	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$748.04
Executive Manager	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$697.13
Manager, Participation & Inclusion	10/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors - Homelessness Crisis Roundtable	\$802.28
Senior Landscape Architect	11/10/2019	12/10/2019	Melbourne VIC	To represent the City of Adelaide and collect an award at the AILA National Awards	\$811.38
Associate Director, Economic Development & Innovation	14/10/2019	17/10/2019	Qingdao, China	Qingdao International Friendship Cities Import Expo	\$5,199.15
International Relations & Engagement Advisor	14/10/2019	17/10/2019	Qingdao, China	Qingdao International Friendship Cities Import Expo	\$4,837.86
Director Growth	16/10/2019	18/10/2019	Melbourne VIC	Meet with representatives from Queen Victoria Market, City of Melbourne Visitor Services and site visits of community recreation infrastructure and facilities	\$1,313.35
Entrepreneur Program Advisor	27/10/2019	2/11/2019	Boxton, USA	Participate in the MIT Living Lab delegation to Boston organised by the Department of Trade, Tourism and Investment	\$6,315.93
Designer	30/10/2019	31/10/2019	Melbourne VIC	To represent the City of Adelaide and collect an award at the AILA National Awards for Architecture Media	\$582.53
A/Associate Director, Community & Culture	14/11/2019	15/11/2019	Sydney NSW	Global Cities After Dark Forum and Local Government Safe Cities Network	\$1,185.33
Associate Director, Sustainability	14/11/2019	15/11/2019	Sydney NSW	Attend the launch of Climate Active program and meet with City of Sydney in relation to our greenhouse gas inventory for City operations and events, City Switch Green Office program and Carbon Neutral Cities Alliance.	\$995.61

Manager, Infrastructure & Governance	15/11/2019	15/11/2019	Melbourne VIC	To represent the City of Adelaide at the National Transport Research Awards and ARRB Gala. Collect an award for the 'Best Translation of Research into Practice' that demonstrates innovative outcomes and community benefit	\$1,346.05
Innovation Partner	16/11/2019	27/11/2019	Barcelona, Seville and Madrid, Spain	Smart City Expo World Congress	\$2,605.27
Chief of Staff to Lord Mayor	20/11/2019	22/11/2019	New Zealand	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$1,993.63
Civic Events Coordinator	20/11/2019	22/11/2019	New Zealand	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$1,567.62
Project Coordinator	20/11/2019	21/11/2019	Sydney NSW	City Switch National Awards and Workshop	\$707.72
Manager, Visitor Growth	24/11/2019	26/11/2019	New Zealand	Learn from experiences of other agencies, build relationships with Australian High Commission and SkyCity executives.	\$2,926.03
Manager, Participation & Inclusion	27/11/2019	29/11/2019	Brisbane QLD	Active participation in drafting of Federal Budget submission for CCCLM	\$1,030.78
Consultant, Community Property	27/11/2019	27/11/2019	Melbourne VIC	Needs analysis investigative work for Adelaide Aquatic Centre. Various aquatic facility site visits.	\$246.37
Manager, Commercial	27/11/2019	27/11/2019	Melbourne VIC	Parkcharge and UPark Plus meeting Needs analysis investigative work for AFL unsolicited bid. Various aquatic facility site visits.	\$896.34
Senior Analyst, UPark Business Improvements	27/11/2019	27/11/2019	Melbourne VIC	Parkcharge and UPark Plus meeting	\$931.80
Marketing Manager	4/12/2019	5/12/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$758.24
Marketing Coordinator	4/12/2019	5/12/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$769.14

General Manager	4/12/2019	5/12/2019	Sydney NSW	Meet with Vogue Australia to debrief 2019 Festival and plan for 2020. Meet with city of Sydney regarding Christmas activations and key retailers for event and activation propositions in 2020	\$1,086.88
Senior Coordinator Arts & Culture	6/12/2019	6/12/2019	Melbourne VIC	Capital Cities Arts Managers Network Meeting	\$645.37
Chief Executive Officer	12/02/2020	14/02/2020	Hobart TAS	Local Government Chief Officers Network	\$3,697.99
Chief of Staff to Lord Mayor	26/02/2020	26/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,103.53
Chief Executive Officer	26/02/2020	27/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$3,052.00
Executive Manager	26/02/2020	27/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,246.61
Visitor Experience Advisor	27/02/2020	27/02/2020	Sydney NSW	SA Showcase 2020 Sydney	\$726.19
Manager, Procurement & Contract Management	4/03/2020	5/03/2020	Sydney NSW	Capital Cities Procurement Networking Meeting	\$925.49
Chief Executive Officer	5/03/2020	6/03/2020	Kangaroo Island SA	Meeting with the Chief Executive Officer of Kangaroo Island Council to offer support and shared services	\$695.23
Executive Manager	5/03/2020	6/03/2020	Kangaroo Island SA	Meeting with the Chief Executive Officer of Kangaroo Island Council to offer support and shared services	\$603.86
Consultant, Social Inclusion	10/03/2020	11/03/2020	Perth WA	Involvement in a joint strategy of CCCLM, collaboration with other Capital Cities to provide a submission into the Federal Inquiry into Homelessness	\$1,425.11
Building Upgrade Finance Facilitator	10/03/2020	11/03/2020	Alexandrina Council SA	Attending a meeting at Alexandrina Council to support with Building Upgrade Finance	\$113.61

Chief Executive Officer	18/09/2020	19/09/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$370.45
Executive Manager	18/09/2020	19/09/2020	Sydney NSW	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$164.87
Director Growth	24/11/2020	26/11/2020	New Zealand	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$2,239.87
Speaker at a Conference – travel required to present at a forum or event					
Manager, Customer Services	5/11/2019	7/11/2019	Sydney NSW	Speaker at Local Government Parking Summit	\$72.72
Innovation Partner	18/02/2020	20/02/2020	Melbourne VIC	Speaker at 4th Annual Smart Local Government Summit 2020	\$837.78

City Governance

Council's Decision-Making Structure

Council is accountable to the capital city community for city leadership and strategy development that delivers benefits for all South Australians. Council is also responsible for the delivery of efficient and effective local government services that respond to the community's needs.

The Council is established to provide for the government and management of the City of Adelaide area as the capital city of South Australia. Council's role is to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Council Composition

The Lord Mayor and 11 Councillors (4 Area Councillors, 2 South Ward Councillors, 3 Central Ward Councillors, 2 North Ward Councillors).

Council Membership from 1 July 2019 to 30 June 2020

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Presiding Member	Deputy Lord Mayor (Councillor Alexander Hyde appointed Deputy Lord Mayor from 1 December 2019, Councillor Houssam Abiad appointed Deputy Lord Mayor to 30 November 2019)
Area Councillors	Anne Moran, Robert Simms, Arman Abrahamzadeh, Franz Knoll
North Ward Councillors	Phillip Martin, Mary Couros
Central Ward Councillors	Houssam Abiad (resigned 29 January 2020), Simon Hou, Jessy Khera, Greg Mackie OAM (commenced 18 May 2020)
South Ward Councillors	Helen Donovan, Alexander Hyde

Pursuant to Section 41 of the *Local Government Act 1999 (SA)* (the *Act*), Council may establish committees to:

- Assist it in the performance of its functions
- Inquire into, and report on, matters within the ambit of its responsibilities
- Provide advice
- Exercise, perform or discharge delegated powers, functions or duties

Pursuant to Sections 42 and 43 of the *Act*, Council may establish subsidiaries to:

- Provide a specified service or services
- Manage or administer property, facilities or activities on behalf of the Council (Section 42 only)
- Perform a function of the Council under the *Act* (or another *Act*)

Council

City Leadership and Legislative Responsibility

Council's Core Committees:

- The Committee
- Strategic Planning & Development Policy Committee (SPDP)

Other Council Committees:

- Audit Committee
- Reconciliation Committee

Panel:

Council Assessment Panel (CAP)

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA)
- Adelaide Central Market Authority (ACMA)

Associated entities:

Brownhill Keswick Creek Regional Subsidiary Council Solutions Regional Authority

The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings

All meetings of the Council, committees and CAP are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions. Council is the main decision-making body.

Documentation for each meeting (agenda with reports/attachments and minutes) can be accessed on the City of Adelaide's website (cityofadelaide.com.au). A hard copy of the agendas (with reports and attachments) is made available to the public at the Customer Centre.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge.

From 1 July to 1 December 2019, Council and The Committee met twice per month. From 1 February 2020 Council met monthly and The Committee twice per month. Special meetings and meetings of the SPDP are convened when required and CAP met every three weeks, changing to monthly from October 2019.

Public involvement at meetings

Public are welcome to attend meetings and meetings of Council and The Committee are live streamed to the City of Adelaide website. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the *Act*.

Due to the COVID-19 Public Health Emergency and the *Electronic Participation in Council Meetings Notice (No 1) 2020*, meetings held between April and July 2020, were held remotely using Zoom and streamed live to the City of Adelaide YouTube channel accessed via the [City of Adelaide website](#).

Members of the public can request to speak at a meeting of Council, the SPDP Committee or APLA by way of a deputation. A deputation must be on matters that are the subject of deliberation at the meeting, or over which Council, SPDP or APLA has a direct interest or responsibility. Registration and conditions are available on the website.

Council Meeting attendance

There were 24 meetings of Council convened between 1 July 2019 and 30 June 2020, comprising 16 ordinary meetings and 8 special meetings.

	Attended
Lord Mayor, Sandy Verschoor (Presiding Member)	23
Councillor Alex Hyde (Deputy Presiding Member from 1 December 2019 to current)	22
Councillor Arman Abrahamzadeh	23
Councillor Mary Couros	20
Councillor Dr Helen Donovan	20
Councillor Simon Hou	24
Councillor Jessy Khera	24
Councillor Franz Knoll	23
Councillor Phillip Martin	22
Councillor Anne Moran	24
Councillor Robert Simms	24
Councillor Greg Mackie OAM (commenced 18 May 2020)	3
Councillor Houssam Abiad (Deputy Presiding Member until 30 November 2019 and resigned from Council on 29 January 2020)	10

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with Section 90(1) of the *Act*, all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude the public within Section 90(2) and (3) of the *Act* was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with Section 90(7) of the *Act*.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in Section 91(7) of the *Act* to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in Section 91(9) of the *Act*.

Core Committees

The Committee

The Committee was formed under Section 41 of the *Act* as an advisory committee to Council and an informal discussion forum.

On 10 December 2019 (effective 1 February 2020) Council resolved The Committee would meet twice per month with the first meeting to review reports to be considered at the subsequent meeting of Council and the second meeting providing a forum for discussion on items presented by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council's Strategic Plan.

The Committee operated in accordance with the provisions of the *Act*, its Terms of Reference and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)* (the Regulations).

Composition

The Lord Mayor and all Councillors with the Chair being the Deputy Lord Mayor.

Meeting attendance

There were 29 meetings of The Committee convened between 1 July 2019 and 30 June 2020, comprising 21 ordinary meetings and 8 special meetings

	Attended
Lord Mayor, Sandy Verschoor	28
Councillor Alex Hyde (Deputy Lord Mayor)	27
Councillor Arman Abrahamzadeh	25
Councillor Mary Couros	26
Councillor Helen Donovan	25
Councillor Simon Hou	29
Councillor Jessy Khera	25
Councillor Franz Knoll	29
Councillor Phillip Martin	27
Councillor Anne Moran	25
Councillor Robert Simms	27
Councillor Greg Mackie OAM (commenced 18 May 2020)	3
Councillor Houssam Abiad (resigned 29 January 2020)	15

Strategic Planning & Development Policy Committee

The Strategic Planning & Development Policy Committee (SPDP) is established to assist and provide advice to Council to meet the requirements of Section 101A of the *Development Act 1993 (SA)* and formed pursuant to Section 41 of the *Local Government Act 1999 (SA)* (the *Act*).

The SPDP operates in accordance with the provisions of the *Act* and Parts 1, 3 and 4 in the Regulations.

Composition

The Lord Mayor and all Councillors with the Chair being the Deputy Lord Mayor.

Meeting attendance

There was 1 special meeting of SPDP convened between 1 July 2019 and 30 June 2020.

	Attended
Lord Mayor, Sandy Verschoor	1
Councillor Alex Hyde (Deputy Lord Mayor)	1
Councillor Arman Abrahamzadeh	-
Councillor Mary Couros	1
Councillor Helen Donovan	-
Councillor Simon Hou	1
Councillor Jessy Khera	1
Councillor Franz Knoll	1
Councillor Phillip Martin	1
Councillor Anne Moran	1
Councillor Robert Simms	1
Councillor Greg Mackie OAM (commenced 18 May 2020)	n/a
Councillor Houssam Abiad (resigned 29 January 2020)	1

Other Council Committees

Reconciliation Committee

The Reconciliation Committee is formed pursuant to Section 41 of the *Act* and works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events.

The Reconciliation Committee operated in accordance with the provisions of the *Act* and Parts 1, 3 and 4 in the Regulations.

Composition

There are 11 members comprising the Lord Mayor (Ex Officio), 3 Council Members, 3 strategic agency representatives, 3 Aboriginal and/or Torres Strait Islander representatives, 1 Kaurna specific representative and 2 proxies.

Membership

Presiding Members (Dual Chairs)	Lord Mayor, Sandy Verschoor and Ms Yvonne Agius
Deputy Presiding Member (Deputy Chair)	Mr Ivan-Tiwu Copley

Strategic Agency Representatives	Mr Joel Bayliss, Mr Ian Liddy (from March 2020), Mr Ribnga Green (to January 2020), Mr Trevor Lovegrove (to December 2019)
Kaurna Nation Cultural Heritage Association Committee Representative	Mr Jeffrey Newchurch
Aboriginal and/or Torres Strait Islander community representatives	Ms Yvonne Agius, Mr Ivan-Tiwu Copley, Mr Eddie Peters
Council Members	Councillor Helen Donovan, Councillor Franz Knoll and Councillor Robert Simms
Proxies	Ms Lynette Crocker, Ms Deanne Hanchant-Nichols

Meeting attendance

There were 3 meetings of the Reconciliation Committee convened between 1 July 2019 and 30 June 2020.

	Attended
Lord Mayor, Sandy Verschoor (Dual Chair)	3
Ms Yvonne Agius (Dual Chair)	3
Mr Ivan-Tiwu Copley (Deputy Chair)	2
Mr Joel Bayliss	1
Mr Jeffrey Newchurch	3
Mr Eddie Peters	3
Councillor Helen Donovan	3
Councillor Franz Knoll	3
Councillor Robert Simms	1
Mr Ribnga Green (to January 2020)	-
Mr Trevor Lovegrove (to December 2019)	-
Ms Lynette Cocker (Proxy)	3
Ms Deanne Hanchant-Nichols (Proxy)	3

Audit Committee

Legislative Role

The Audit Committee is established pursuant to Section 41 and in accordance with Section 126 of the *Act* addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit Committee conducts its business in accordance with the provisions of the *Act*, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the Regulations.

Composition

The Lord Mayor, 1 City of Adelaide Councillor, 3 External Independent Members, 2 Proxy City of Adelaide Members.

Membership

Presiding Member	Mr David Powell
Deputy Presiding Member	Mr Ross Haslam
Specialist Members	Mr David Powell, Mr Ross Haslam, Ms Paula Davies (from January 2020), Mr Sean Tu (to January 2020)
Council Members	Lord Mayor Sandy Verschoor; Councillor Alexander Hyde (from March 2020), Councillor Phillip Martin (to March 2020)
Proxy Committee Members	Councillor Franz Knoll (for the Lord Mayor) and Councillor Mary Couros (for Councillor Alexander Hyde)

Meeting attendance

There were 9 meetings of the Audit Committee convened between 1 July 2019 and 30 June 2020, comprising 6 ordinary and 3 special meetings.

Meeting attendance	Attended
Lord Mayor, Sandy Verschoor	7
Mr David Powell (Presiding Member)	9
Mr Ross Haslam (Deputy Presiding Member)	9
Ms Paula Davies (from January 2020)	5
Mr Sean Tu (up to January 2020)	1
Councillor Hyde (from March 2020)	6
Councillor Phillip Martin (up to March 2020)	5
Councillor Knoll (Proxy for Lord Mayor)	1
Councillor Couros (Proxy for Councillor Hyde)	1

Panel

Council Assessment Panel (CAP)

The CAP is established in accordance with Section 83 of the *Planning, Development and Infrastructure Act 2016* (SA) as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of CAP are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993 (SA)*, *Planning, Development and Infrastructure Act, 2016 (SA)*, *Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017 (SA)*, its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

There are 5 Members – 1 City of Adelaide Council Member; 4 independent members having qualifications and experience in one or more of the following disciplines: urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member	Mr Mark Adcock (from October 2019), Mr John Hodgson (to October 2019)
Specialist Members	Professor Mads Gaardboe, Mr Marc Duncan (from October 2019), Ms Colleen Dunn (from October 2019), Mr Ross Bateup (to October 2019), Mr Heath Edwards (to October 2019)
Council Members	Councillor Arman Abrahamzadeh (from April 2020), Councillor Anne Moran (to April 2020 and Acting Presiding Member)

CAP attendance

There were 12 meetings of the CAP convened between 1 July 2019 and 30 June 2020.

CAP attendance	Attended
Mr Mark Adcock (from October 2019 and Presiding Member)	7
Professor Mads Gaardboe	12
Mr Marc Duncan (from October 2019)	8
Ms Collen Dunn (from October 2019)	8
Councillor Arman Abrahamzadeh (from April 2020)	3
Mr John Hodgson (to October 2019 and Presiding Member)	3
Mr Ross Bateup (to October 2019)	4
Mr Heath Edwards (to October 2019)	3
Councillor Anne Moran (to April 2020 and Acting Presiding Member)	9

Subsidiaries

Adelaide Park Lands Authority

The Adelaide Park Lands Authority (APLA) is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)*.

APLA is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy; delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

APLA operates in accordance with the provisions of its Charter and the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by Council; and 4 other members appointed by Council; and 5 members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005 (SA)*.

Membership

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Presiding Member	Ms Kirsteen Mackay
Board Members	The Lord Mayor, Sandy Verschoor, Ms Allison Bretones, Ms Jessica Davies-Huynh, Mr Matt Davis, Mr Stephen Forbes, Councillor Alexander Hyde, Ms Stephanie Johnston, Mr Craig Wilkins and Mr Ben Willsmore.
Proxy Board Members	Councillor Anne Moran (for Councillor Alexander Hyde) and Professor Emeritus Damien Mugavin (for Ms Stephanie Johnston)

Meeting attendance

There were 12 meetings of APLA convened between 1 July 2019 and 30 June 2020, comprising 11 ordinary and 1 special meeting

	Attended
Lord Mayor, Sandy Verschoor (Presiding Member)	11
Ms Kirsteen Mackay (Deputy Presiding Member)	7
Ms Alison Bretones	10
Mr Rob Brookman (from April 2020)	3
Ms Jessica Davies-Huynh	9

Mr Matt Davis (to October 2019)	3
Mr Stephen Forbes	8
Councillor Alex Hyde	8
Ms Stephanie Johnston	8
Mr Ben Willsmore	8
Mr Craig Wilkins	9
Councillor Anne Moran (proxy)	-
Professor emeritus Damien Mugavin (proxy)	-

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the *Local Government Act 1999 (SA)* (the Act) and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter and the Council's Strategic Plan; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders and to be responsible for the Market becoming internationally recognised as a vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide.

Composition

The Board consists of up to seven Board Members including the Chairperson appointed by the Council who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management and knowledge of the Market. One Board Member must be a Council Member. From 1 July 2019 to 29 January 2020 it was Councillor Houssam Abiad (resigned from Council on 29 January 2020), from 10 March 2020 it has been Councillor Alexander Hyde.

Rundle Mall Management Authority

The Rundle Mall Management Authority (RMMA) is established pursuant to Section 42 of the Act and is a body corporate under the Act and in all things acts through the Board which has the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of RMMA is to position the Rundle Mall precinct in a way that sustains retail, business and economic growth and maintains economic viability; to enhance and sustain Rundle Mall as the State's premier retail and commercial shopping precinct; to promote the Rundle Mall precinct and to encourage its use by residents, visitors and the community in general; to maintain a strategic role and focus in relation to positioning the Rundle Mall precinct, investment attraction and retail mix; to champion the delivery of the vision for the Rundle Mall precinct as expressed in the Council's Master Plan; to ensure that the Authority operates within the terms of its Charter and the Council's Strategic Plan.

Composition

The Board consists of a maximum seven Board Members. The charter states that one Board Member must be a member of the Council. Councillor Franz Knoll was appointed to the Board from 11 December 2018.

Procurement Policies and Procedures

The City of Adelaide's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end to end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including social, environmental and economic sustainability considerations and the use of local goods and services; and
- Delegated signing authority.

The City of Adelaide reserves the right to undertake open or select tenders whenever it considers appropriate. In circumstances where we enter into purchasing contracts other than those resulting from a tender process, we will record the reasons for entering into those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 we will usually call for formal tenders.

We are committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city. Council resolved in April 2019 to review the current Procurement Policy to increase the focus on social benefit and small business opportunities in the City of Adelaide. This review will continue during 2020-21 and has been expanded to now include aboriginal, social, local, environmental and cultural outcomes, in line with Council's new Strategic Plan 2020-2024.

The current Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to our tendering practices. The principles of the policy are consistent with national codes and standards. The above principles and processes will continue to be applied in any updated policy resulting from the policy review currently being undertaken.

The policy currently adopts the Principles of the State Government's Industry Participation Policy. An employment contribution test is applied to all formal procurement activities up to \$4million, testing the number of labour hours of South Australian residents associated with the primary contract. For activities over \$4million, an Industry Participation Policy Plan is evaluated and implemented within the successful tenderer's contract. The Plan provides a clear statement of their commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender, with a minimum weighting of 15% assigned.

Contract Management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a software system allows us to administer contract data and provides additional tools to improve process rigour.

The City of Adelaide is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

National Competition Policy

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

The City of Adelaide has a complaints mechanism in place and in 2019–20 no complaints were received with regard to competitive neutrality.

Significant Business Activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

All of the City of Adelaide's business activities include checks for competitive neutrality. In setting fees and charges, we take into account relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and our policies.

Council completed a review of its By-Laws in 2018, with a new suite of By-Laws coming into effect on 23 December 2018. As part of this process, all By-Laws were reviewed in light of the National Competition Policy.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million:

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Providing 4,960 car parking spaces at eight multi-story car parks (exc. Central Market). In addition, the eight UParks have 80 accessibility spaces and 45 motorcycle spaces.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.

North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 74 stalls and ancillary car parking.
Central Market Arcade	Council	COM	A mixed-use undercover shopping centre adjacent to the Adelaide Central Market with 60+ shops and ancillary car parking.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Risk Management Operating Guideline

The Audit Committee was established pursuant to Section 126 of the *Local Government Act 1999 (SA)* (the Act), to assist the Council discharge its responsibilities. Reporting to City of Adelaide, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, management plans and business plans, service planning and performance, internal audit and external audit.

City of Adelaide maintains an Internal Audit function which reports to Management and the Audit Committee. The role of the Internal Auditor is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance obligations. The Internal Audit function is contracted to KPMG for a period of 2 years, expiring in 2021. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the Committee is presented with internal audit report findings bi-monthly.

Pursuant to Section 128 of the Act, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000:2018.

The Framework ensures risks are identified, assessed and properly managed and reported. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong Executive involvement through monthly reporting of risk and internal audit matters to the Executive Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit Committee.

Internal Control Framework

Pursuant to Section 125 of the Act, Council must ensure that appropriate policies and procedures of internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of activities such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes Required to be Kept

List of Registers

List of Registers required to be kept under the *Local Government Act 1999 (SA)*, *Local Government Elections Act 1999 (SA)* and the *City of Adelaide Act 1998 (SA)* are:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Gifts and Benefits (incorporated into the Members Register of Allowances and Benefits)
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations and Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies
- Register of building upgrade agreements
- Register of Delegations.

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999 (SA)*, *Local Government (Elections) Act 1999 (SA)*, and the *City of Adelaide Act 1998 (SA)* are:

- Code of Conduct for Council Members (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for Access to Meetings and Documents (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for the Conduct of Council/Committee meetings when the *Local Government (Procedures at Meetings) Regulations 2013 (SA)* are varied (incorporated into the City of Adelaide Standing Orders)
- Code of Conduct for Employees

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide 2016–2020 Strategic Plan and annual reports are available from the City of Adelaide website cityofadelaide.com.au or on request from the Customer Centre.

Freedom of Information Applications

There were 39 active requests for information from 1 July 2019 to 30 June 2020 made under the *Freedom of Information Act 1991 (SA)*. In summary:

New applications	37
Applications brought forward from previous year	2
Access granted in full	14
Access granted in part	14
Access refused (includes records which do not exist)	6
Transferred	1
Closed/withdrawn	0
Undetermined at 30 June	4
Internal review – decision confirmed	1
Internal review – decision varied	3

The FOI Information Statement is available on Council's website.

Section 270 Internal Reviews of Council Decisions

During 2019–20, the City of Adelaide dealt with 11 applications under Section 270 of the *Local Government Act 1999 (SA)*, for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date received	Matter	Outcome
24/09/2019	Review of a member's behaviour at the Adelaide Aquatic Centre	Withdrawn – managed within the Corporate Complaints Handling process
16/12/2019	Review of parking expiation	Investigation and decisions appropriate, reasonable, and in accordance with expiation process.
31/10/2019	Review of decisions relating to Ebenezer Night Markets	Recommended to conduct appropriate processes under s222, including required consultation under s223
20/11/2019	Review of decision to not monitor noise compliant	Refused and provided applicant with information on how to monitor noise
7/01/2020	Review of process relating to grass cutting	Decision affirmed that Council staff followed correct process

7/01/2019	Review of parking expiation	Withdrawn – managed within the Corporate Complaints Handling process
18/01/2020	Review decision to contact applicant after an incident occurred	Refused on basis that request is frivolous and a misuse of Council resources
21/01/2020	Review on decision to decline to undertake a Section 270 review on insurance claim decision	Refused on basis that request is frivolous and a misuse of Council resources
27/04/2020	Review of decision to cancel Depasturisation license	Withdrawn – managed within the Corporate Complaints Handling process
30/04/2020	Review of development parking allotment	Decision deemed appropriate, reasonable, and in accordance with staff member's appropriate authorisation
10/06/2020	Review of parking expiation	Decision deemed appropriate, reasonable, and in accordance with expiation process.

Council's Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2020, the total representation quota for the City of Adelaide was 1:2,294 and the total number of electors was 27,533 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

Council	Number of Electors	Representation Quota
Adelaide	27,533	1:2,294
Charles Sturt	86,139	1:5,067
Marion	65,520	1:5,040
Port Adelaide Enfield	84,919	1:4,717
Salisbury	95,420	1:6,361
Tea Tree Gully	73,372	1:5,644

The representative structure is as follows:

The Lord Mayor is elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North and South Wards are represented by two Ward Councillors, the Central Ward is represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

The timing of reviews of Council's representation structure is determined by regulation. City of Adelaide will next complete a Representation Review between October 2020 and October 2021. The community will be invited to participate in this process and make submissions in accordance with the *Local Government Act 1999 (SA)*.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998 (SA)*.

These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and a higher allowance for Councillors appointed to the role of Deputy Lord Mayor.

Council Member	Allowance received 2019-20
Lord Mayor, Sandy Verschoor	\$179,555.79
Deputy Lord Mayor, Councillor Alex Hyde	\$37,838.75
<ul style="list-style-type: none"> Appointed 1/12/19 	
Councillor Arman Abrahamzadeh	\$27,675.96
<ul style="list-style-type: none"> Member of the Council Assessment panel from 1 April 2020 	
Councillor Mary Couros	\$25,679.52
Councillor Helen Donovan	\$25,679.52
Councillor Simon Hou	\$25,679.52
Councillor Jessy Khera	\$25,679.52
Councillor Franz Knoll	\$35,402.52
<ul style="list-style-type: none"> Member of Rundle Mall Management Authority 	
Councillor Phillip Martin	\$26,575.96
Councillor Anne Moran	\$31,527.96
<ul style="list-style-type: none"> Member of the Council Assessment panel to 31 March 2020 	
Councillor Robert Simms	\$25,679.52
Councillor Greg Mackie OAM (commenced 18 May 2020)	\$2,747.11
Councillor Houssam Abiad (resigned from Council on 29 January 2020)	\$21,929.42

Remuneration amounts per Council Committee or subsidiary

Committee/Subsidiary	Role	Allowance from 1 July 2019
The Committee	Chair	\$ - (included as part of Deputy Lord Mayor)
Strategic Planning & Development Policy Committee	Chair	\$ - (included as part of Deputy Lord Mayor)
Audit Committee	Chair	\$600.00 per meeting

	Chair	\$100.00	per meeting where requested by Council or Committee to attend any Council or Committee meeting
	Independent Members	\$500.00	per meeting
	Council Member	\$ –	
Reconciliation	Dual Chair	\$650.00	per meeting
	Aboriginal & Torres Strait Islander Member	\$550.00	per meeting
	Council Member	\$ –	
Adelaide Park Lands Authority	All including Lord Mayor (note Lord Mayor donates sitting fee to Adelaide Park Lands Prize)	\$76.80 + 3 hour preparation fee (per meeting)	per hour
Adelaide Central Market Authority	Chair	\$ 25,750.00	per year
	Board Member	\$15,450.00	
Rundle Mall Management	Chair	\$998.00	per meeting
	Deputy Chair	\$798.00	per meeting
	Board Member	\$665.00	per meeting
Council Assessment Panel	Chair	\$650.00	per meeting
		\$150.00	per briefing/ workshop
	Ordinary Member	\$550.00	per meeting
		\$150.00	per briefing/ workshop

Training and Development Activities for Council Members

Attended by Council Members for 1 July 2019 – 30 June 2020

Councillor Alexander Hyde (South Ward Councillor)

Company Directors Course

Councillor Arman Abrahamzadeh (Area Councillor)

Company Directors Course

Councillor Dr Helen Donovan (South Ward Councillor)

Company Directors Course

Councillor Franz Knoll (Area Councillor)

Company Directors Course

Councillor Mary Couros (North Ward Councillor)

IPAA Professional Development Program

Company Directors Course

Councillor Robert Simms (Area Councillor)

Company Directors Course

Lord Mayor and Councillor travel

Register of Overseas and Interstate Travel – Council Members

A register of overseas and interstate travel undertaken in an official capacity by a Council member in the previous 12 months.

Council Decision Date	Councillor	Travel Dates Start	Travel Dates Finish	Destination	Purpose	CoA Total (All Excl GST)
	Lord Mayor Sandy Verschoor	8/07/2019	10/07/2019	Brisbane QLD	Council of Capital City Lord Mayors formal meeting in conjunction with the Asia Pacific Cities Summit.	\$1,664.11
10/12/2019	Lord Mayor Sandy Verschoor	12/07/2019	22/07/2019	New York USA	Bloomberg Harvard City Leadership Initiative - Leadership development opportunity and enable capacity building for the City of Adelaide, in areas such as collaboration, use of data and innovation.	\$1,863.43
	Lord Mayor Sandy Verschoor	18/09/2019	19/09/2019	Canberra ACT	To provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$1,288.73
	Lord Mayor Sandy Verschoor	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,486.97
	Lord Mayor Sandy Verschoor	20/11/2019	22/11/2019	New Zealand NZ	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$5,878.41

Lord Mayor Sandy Verschoor	20/01/2020	21/01/2020	Hobart TAS	Meeting with CEO and Lord Mayor of Hobart, former CCCLM Chair with Lord Mayor Verschoor as incoming Chair	\$333.25
Lord Mayor Sandy Verschoor	20/01/2020	21/01/2020	Hobart TAS	Meeting with CEO and Lord Mayor of Hobart, former CCCLM Chair with Lord Mayor Verschoor as incoming Chair	\$290.91
Lord Mayor Sandy Verschoor	26/02/2020	26/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,030.07
Deputy Lord Mayor Hyde	15/11/2019	16/11/2019	Sydney NSW	Global Cities After Dark Forum	\$955.66
Councillor Mary Couros	28/11/2019	29/11/2019	Melbourne VIC	Meeting with Australian Migrant Education Services (AMES) Australia and tour of the Multicultural Hub	\$980.19
Councillor Robert Simms	14/02/2020	15/02/2020	Melbourne VIC	National Climate Emergency Summit	\$964.65

Notes:

- Total cost includes the cost of transport, accommodation and incidentals.
- The dates of travel include the dates of departure and return.

Local Nuisance and Litter Control Act and Regulations

During 2019–20 Council investigated 202 reports of Local Nuisance and 90 reports of Littering under *Local Nuisance and Litter Control Act 2016* (the Act).

One expiation notice was issued for Noise pursuant to section 18(2) – (Person who carries on an activity resulting in a local nuisance) and two expiation notices were issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters).

Twenty-one Local Nuisance Exemptions were issued under Section 19 of the Act.

There were no Nuisance Abatement Notices issued and no civil penalties negotiated under Section 34 of the Act.

Community Land and Council Facilities

Infrastructure, Facilities Management and Property Management

Council is required under the *Local Government Act 1999* (SA) to appropriately manage its property and infrastructure assets.

Council has endorsed Asset Management Plans for its infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. During 2019–20, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community, corporate and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach which guides decision making on community land occupancy arrangements in terms of rental assessment and responsibility for repairs, maintenance and capital replacement. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assists lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or licensing arrangements. Council as part of its governance process will be undertaking a full review of Adelaide Park Lands Leasing and Licensing Policy in 2020-2021.

Community Land Management Plans (CLMP)

Council is required under the *Local Government Act 1999* (SA) to prepare and implement Community Land Management Plans (CLMP) for land owned or under its care control and management, both Park Lands and non-Park Land assets. CLMPs provide a framework to ensure the consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered. CLMPs reflect: community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. Council has CLMPs in place for all the City of Adelaide's Park Lands, Squares, Community land and

non-Park Lands Assets. Council is currently undertaking a full review of CLMPs to be completed in the 2020–2021 year.

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Confidentiality Provisions – Use of Sections 90(2) and 91(7) of the *Local Government Act 1999 (SA)* by Council and its Council Committees

Section 90(2) of the *Local Government Act 1999 (SA)* (the *Act*) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the *Act*.

Section 91(7) of the *Act* enables a meeting of Council or a committee having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the *Act* made at each meeting during the 2019-20 financial year.

Number of times confidentiality provisions were used during the 2019-20 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	49	56
The Committee	40	39
Audit Committee	14	14
Total	103	109

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the *Act* and Section 91(7) of the *Act* orders in the 2019-20 financial year is enclosed.

The date and subject of each Section 91(7) of the *Act* confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the 2019-20 financial year is enclosed.

Confidentiality Provisions – Use of Section 90(3) of the *Local Government Act 1999 (SA)*

The table below identifies the number of times a provision under Section 90(3) of the *Local Government Act 1999 (SA)* was utilised to exclude the public:

Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	13
Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	14
Information, the disclosure of which would reveal a trade secret	-
Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	18
Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	-
Legal advice	2
Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	6
Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	3
Tenders for the supply of goods, the provision of services or the carrying out of works	2
Information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	-
Information relevant to the review of a determination of a Council under the Freedom of Information Act 1991	-
(b) & (d) Combination of provisions above	27
(d) & (i) Combination of provisions above	1
(h) & (i) Combination of provisions above	1
(g) & (j) Combination of provisions above	6
(i) & (k) Combination of provisions above	1
(a) & (d) Combination of provisions above	2
(b) & (i) Combination of provisions above	1
(b) & (h) Combination of provisions above	3
(d) & (j) Combination of provisions above	2
(b) & (e) Combination of provisions above	3
(b), (d) & (e) & (i) Combination of provisions above	1
(b), (d) & (i) Combination of provisions above	1
(b), (d) & (g) Combination of provisions above	2

Report on the Use of 90(2) & (7) and 91(7)

By Council and its Council Committees

90 (2) & (7) Order to Exclude

91 (7) Confidentiality Order

Subject Matter & Basis within the ambit of 90 (3)

Item 5.1 - Attachment B
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Order to Exclude and Confidentiality Orders

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available For inspection
1	2/7/2019	The Committee	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]	1	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]	
2	2/7/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Greening Awards [Item 10.1] [s 90(3) (a)]	2	Greening Awards [Item 10.1] [s 90(3) (a)]	
3	16/7/2019	Council	Recommendations of The Committee in Confidence – 2/7/2019 Recommendation 1 Greening Awards [Item 14.1.1] [s 90(3) (a)]	3	Recommendations of The Committee in Confidence – 2/7/2019 Recommendation 1 Greening Awards [Item 14.1.1] [s 90(3) (a)]	
4	19/7/2019	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	4	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Resolution released in Minutes 19/7/2019
5	19/7/2019	Audit Committee	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]	5	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]	Resolution released in Minutes 19/7/2019
6	19/7/2019	Audit Committee	Confidential Discussion with the Internal Auditor [Item 9.3] [s 90(3) (b)]	6	Confidential Discussion with the Internal Auditor [Item 9.3] [s 90(3) (b)]	
7	23/7/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]	7	Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available For inspection
8	23/7/2019	The Committee	Discussion Forum Item Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]	8	Discussion Forum Item - Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]	
9	23/7/2019	The Committee	Discussion Forum Item Visitor Information Centre Feasibility Study [Item 9.2] [s 90(3) (b) & (d)]		Matter not dealt with	
10	30/7/2019	Council	Recommendation of The Committee in Confidence – 23/7/2019 Recommendation 1 Strategic Event Matter [Item 18.1.1] [s 90(3) (d) & (i)]	9	Recommendation of The Committee in Confidence – 23/7/2019 Recommendation 1 Strategic Event Matter [Item 18.1.1] [s 90(3) (d) & (i)]	
11	30/7/2019	Council	Advice of the Adelaide Park Lands Authority in Confidence – 25/7/2019 [Item 18.1.2] Advice 1 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [s 90(3) (d)] Advice 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]	10	APLA Advice 1 to Note - EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 18.1.2] [s 90(3) (d)]	
	30/7/2019	Council		11	APLA Advice 2 to Note - Rymill Park Kiosk EOI Results [Item 18.1.2] [s 90(3) (d)]	
12	30/7/2019	Council	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [s 90(3) (b), (d) & (i)]	12	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s 90(3) (b), (d) & (i)]	Resolution released in Minutes 30/7/2019

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
13	30/7/2019	Council	Appointment of Board Members to Adelaide Central Market Authority [Item 18.2.1] [s 90(3) (a)]	13	Appointment of Board Members to Adelaide Central Market Authority [Item 18.2.1] [s 90(3) (a)]	Resolution released in Minutes 30/7/2019
14	30/7/2019	Council	Appointment of Board Members to Rundle Mall Management Authority [Item 18.2.2] [s 90(3) (a)]	14	Appointment of Board Members to Rundle Mall Management Authority [Item 18.2.2] [s 90(3) (a)]	Resolution released in Minutes 30/7/2019
15	6/8/2019	The Committee	Discussion Forum Item in Confidence Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]	15	Discussion Forum Item in Confidence Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]	
16	6/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence 2018-19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	16	2018-19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	
17	6/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]	17	Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]	
18	6/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Property Matter [Item 8.3] [s 90(3) (b)]	18	Property Matter [Item 8.3] [s 90(3) (b)]	
19	13/8/2019	Council	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)] Recommendation 3 Property Matter [s 90(3) (b)]	19	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)]	
	13/8/2019	Council		20	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
	13/8/2019	Council		21	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s 90(3) (b)]	
20	20/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Strategic Procurement Matter [Item 5.1] [s 90(3) (b) & (d)]	22	Strategic Procurement Matter [Item 5.1] [s 90(3) (b) & (d)]	Council resolution was made public in the Minutes of the meeting of Council on 27/8/2020
21	20/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]	23	Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]	Council resolution was made public in the Minutes of the meeting of Council on 27/8/2020
22	27/8/2019	Council	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s 90(3) (b) & (d)] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]	24	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s 90(3) (b) & (d)]	Resolution released in Minutes 27/8/2019
	27/8/2019	Council		25	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]	Resolution released in Minutes 27/8/2019
23	3/9/2019	The Committee	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]	26	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]	
24	3/9/2019	The Committee	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]	27	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]	
25	24/9/2019	Council	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]	28	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]	Resolution released in Minutes 24/9/2019
26	24/9/2019	Council	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]	29	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]	Resolution released in Minutes 24/9/2019

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
27	1/10/2019	The Committee	Discussion Forum Item in Confidence Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]	30	Discussion Forum Item in Confidence Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]	
28	1/10/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b), (d) & (g)]	31	Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b), (d) & (g)]	
29	8/10/2019	Council	Recommendation of The Committee in Confidence – 1/10/2019 Recommendation 1 Strategic Partnership Opportunity [Item 14.1.1] [s 90(3) (b), (d) & (g)]	32	Recommendation of The Committee in Confidence – 1/10/2019 Recommendation 1 Strategic Partnership Opportunity [Item 14.1.1] [s 90(3) (b), (d) & (g)]	
30	8/10/2019	Council	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]	33	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]	Resolution released in Minutes 8/10/2019
31	15/10/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Expression of Interest - Activating Eighty-Eight O'Connell [Item 8.1] [s 90(3) (d)]	34	Expression of Interest - Activating Eighty-Eight O'Connell [Item 8.1] [s 90(3) (d)]	Part 1 of Council resolution was made public in the Minutes of the meeting of Council on 21/10/2020
32	22/10/2019	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	35	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Resolution released in Minutes 22/10/2019
33	22/10/2019	Audit Committee	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]	36	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]	Resolution released in Minutes 22/10/2019
34	22/10/2019	Council	Recommendation of The Committee in Confidence – 15/10/2019 Recommendation 1 Expression of Interest – Activating Eighty-Eight O'Connell [Item 18.1.1] [s 90(3) (d)]	37	Recommendation of The Committee in Confidence – 15/10/2019 Recommendation 1 Expression of Interest – Activating Eighty-Eight O'Connell [Item 18.1.1] [s 90(3) (d)]	Part 1 of the Resolution released in Minutes 22/10/2019

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
35	22/10/2019	Council	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]	38	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]	Resolution released in Minutes 22/10/2019
36	7/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Eighty-Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]	39	Eighty-Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]	
37	12/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence 2019-20 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]	40	2019-20 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]	
38	12/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]	41	EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]	
39	12/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Capital City Committee Annual Report 2018-19 [Item 8.3] [s 90(3) (g) & (j)]	42	Capital City Committee Annual Report 2018-19 [Item 8.3] [s 90(3) (g) & (j)]	Resolution released in Minutes 12/11/2019
40	18/11/2019	Audit Committee	Discussion on the 2018-19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]	43	Discussion on the 2018-19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]	
41	18/11/2019	The Committee	Discussion Forum Item in Confidence Eighty-Eight O’Connell [Item 4.1] [s 90(3) (b) & (d)]	44	Discussion Forum Item in Confidence Eighty-Eight O’Connell [Item 4.1] [s 90(3) (b) & (d)]	
42	18/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Eighty-Eight O’Connell [Item 5.1] [s 90(3) (b) & (d)]	45	Eighty-Eight O’Connell [Item 5.1] [s 90(3) (b) & (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available For inspection
43	19/11/2019	Council	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019-20 Quarter 1 Commercial Operations Report [s 90(3) (b)] Recommendation 2 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s 90(3) (d)] Recommendation 3 Capital City Committee Annual Report 2018-19 [s 90(3) (g) & (j)]	46	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019-20 Quarter 1 Commercial Operations Report [s 90(3) (b)]	
	19/11/2019	Council		47	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s 90(3) (d)]	
	19/11/2019	Council		48	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018-19 [s 90(3) (g) & (j)]	Resolution released in Minutes 19/11/2019
44	19/11/2019	Council	Recommendation of The Committee in Confidence – Special – 18/11/2019 Recommendation 1 Eighty-Eight O'Connell [Item 18.1.2] [s 90(3) (b) & (d)]	49	Recommendation of The Committee in Confidence – Special – 18/11/2019 Recommendation 1 Eighty-Eight O'Connell [Item 18.1.2] [s 90(3) (b) & (d)]	
45	19/11/2019	Council	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 Advice 1 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 18.1.3] [s 90(3) (d)]	50	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 Advice 1 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra(Park 18) [Item 18.1.3] [s 90(3) (d)]	
46	19/11/2019	Council	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]	51	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
47	19/11/2019	Council	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]	52	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]	Resolution & Report [excluding Attachment A] released in Minutes 19/11/2019
48	26/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Moonta Street Funding [Item 8.1] [s 90(3) (j)]	53	Moonta Street Funding [Item 8.1] [s 90(3) (j)]	
49	28/11/2019	The Committee	Discussion Forum Item in Confidence Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]	54	Discussion Forum Item in Confidence Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]	
50	28/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]	55	Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]	Resolution & Minute Attachment A & B. Document Link in Report identified in Para 24 (ICD design concept), Para 47 (BRM Advisory Feasibility), Para 49 (JLL Commercial Advice), Para 53 (Letter Kane Lawyers & BRM Advisory Developer Financial Assessment), Para 68 (Letter Hilton Adelaide) [Order revoked by CEO, 5 December 2019, information released 6 December 2019 & subsequently published with the Committee Agenda]
51	28/11/2019	Council	Recommendation of The Committee in Confidence – Special - 28/11/2019 Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]	56	Recommendation of The Committee in Confidence – Special - 28/11/2019 Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]	Resolution and Minute [Order revoked by CEO, 5 December 2019, information released 6 December 2019 & subsequently published with the Council Agenda]
52	3/12/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]	57	Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
53	10/12/2019	Council	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]	58	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]	
54	10/12/2019	Council	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]	59	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]	
55	10/12/2019	Council	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]	60	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]	
56	28/1/2020	Council	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]	61	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]	
57	28/1/2020	Council	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]	62	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]	
58	4/2/2020	The Committee	2019-20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]	63	2019-20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]	
59	4/2/2020	The Committee	Partnership Proposals 2019-20 [Item 6.2] [s 90(3) (b)]	64	Partnership Proposals 2019-20 [Item 6.2] [s 90(3) (b)]	
60	7/2/2020	Audit Committee	2019-20 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]	65	2019-20 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]	
61	7/2/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]	66	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]	Resolution released in Minutes 7/2/2020
62	11/2/2020	Council	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 [Item 18.1.1] [s 90(3) (d) & (j)]	67	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s 90(3) (d) & (j)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
63	11/2/2020	Council	Advice/Recommendations of the Audit Committee – 7/2/2020 [Item 18.1.2] [s 90(3) (b) & (i)]	68	Advice/Recommendations of the Audit Committee – 7/2/2020 Audit Committee Report – 7/2/2020 [Item 18.1.2] [s 90(3) (b) & (i)]	Resolution released in Minutes 11/2/2020
64	11/2/2020	Council	2019-20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	69	2019-20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	
65	11/2/2020	Council	2019-20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]	70	2019-20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]	
66	11/2/2020	Council	Partnership Proposals 2019-20 [Item 18.2.3] [s 90(3) (b)]	71	Partnership Proposals 2019-20 [Item 18.2.3] [s 90(3) (b)]	
67	11/2/2020	Council	Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]	72	CO1692 Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]	Resolution released in Minutes 11/2/2020
68	11/2/2020	Council	Appointment of Board Members to Rundle Mall Management Authority Board [Item 18.2.5] [s 90(3) (a)]	73	Appointment of Board Members to Rundle Mall Management Authority Board [Item 18.2.5] [s 90(3) (a)]	Resolution released in Minutes 11/2/2020
69	18/2/2020	The Committee	Workshop in Confidence – 88 O’Connell [Item 6.1] [s 90(3) (b) & (d)]	74	Workshop in Confidence – 88 O’Connell [Item 6.1] [s 90(3) (b) & (d)]	
70	3/3/2020	The Committee	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]	75	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]	
71	10/3/2020	Council	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 [Item 18.1.1] [s 90(3) (d)]	76	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s 90(3) (d)]	
	10/3/2020	Council		77	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 2 to Note – Jolley’s Boathouse – Lease & Capital Works Project [Item 18.1.1] [s 90(3) (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
72	10/3/2020	Council	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]	78	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]	
73	10/3/2020	Council	Adelaide Park Lands Authority Membership Appointment [Item 18.2.2] [s 90(3) (a)]	79	Adelaide Park Lands Authority Membership Appointment [Item 18.2.2] [s 90(3) (a)]	Resolution released in Minutes 10/3/2020
74	10/3/2020	Council	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]	80	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]	Resolution released in Minutes 10/3/2020
75	17/3/2020	The Committee	Workshop - Eighty Eight O'Connell [Item 6.1] [s 90(3) (b) & (d)]	81	Workshop - Eighty Eight O'Connell [Item 6.1] [s 90(3) (b) & (d)]	
76	17/3/2020	The Committee	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]	82	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]	
77	27/3/2020	Audit Committee	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]	83	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]	
78	7/4/2020	The Committee	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]	84	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]	
79	7/4/2020	The Committee	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]	85	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]	
80	7/4/2020	The Committee	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]	86	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]	
81	14/4/2020	Council	Telstra SmartHub Telephones – Presented to Committee 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]	87	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]	
82	14/4/2020	Council	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]	88	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]	
83	14/4/2020	Council	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]	89	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]	
84	14/4/2020	Council	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]	90	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
85	17/4/2020	Audit Committee	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]	91	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]	
86	1/5/2020	Audit Committee	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]	92	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]	
87	1/5/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]	93	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]	Resolution released in Minutes 1/5/2020
88	5/5/2020	The Committee	2019-20 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]	94	2019-20 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]	
89	12/5/2020	Council	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]	95	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]	
90	12/5/2020	Council	2019-20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	96	2019-20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	
91	12/5/2020	Council	Membership of the Heritage Promotion Advisory Group [Item 18.2.2] [s 90(3) (a)]	97	Membership of the Heritage Promotion Advisory Group [Item 18.2.2] [s 90(3) (a)]	Resolution & Report released in Minutes 12/5/2020
92	2/6/2020	The Committee	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]	98	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]	
93	2/6/2020	The Committee	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]	99	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]	
94	9/6/2020	Council	Strategic Property Matter – Presented to Committee 2/6/2020 [Item 12.1.1] [s 90(3) (b) & (d)]	100	Strategic Property Matter – Presented to Committee 2/6/2020 [Item 12.1.1] [s 90(3) (b) & (d)]	Parts 4-6 of the Resolution released in Minutes 9/6/2020
95	9/6/2020	Council	City of Music Laneway Naming Presented to Committee 2/6/2020 [Item 12.1.2] [s 90(3) (a) & (d)]	101	City of Music Laneway Naming Presented to Committee 2/6/2020 [Item 12.1.2] [s 90(3) (a) & (d)]	
96	9/6/2020	Council	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (j)]	102	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (j)]	Resolution released in Minutes 9/6/2020

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
97	9/6/2020	Council	Adelaide Central Market Authority – Chair recruitment [Item 12.1.4] [s 90(3) (a)]	103	Adelaide Central Market Authority – Chair recruitment [Item 12.1.4] [s 90(3) (a)]	Resolution, Report & Minutes Confidentiality Order expired 12/6/2020
98	16/6/2020	The Committee	CEO Update - Litigation Update [Item 6.1] [s 90(3) (h) & (i)]	104	CEO Update - Litigation Update [Item 6.1] [s 90(3) (h) & (i)]	
99	16/6/2020	The Committee	Workshop - Ongoing Commercial Service Provision [Item 6.2] [s 90(3) (b) & (d)]	105	Workshop - Ongoing Commercial Service Provision [Item 6.2] [s 90(3) (b) & (d)]	
100	19/6/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]	106	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]	Resolution released in Minutes 19/6/2020
101	19/6/2020	Audit Committee	Litigation Update [Item 11.2] [s 90(3) (i)]	107	Litigation Update [Item 11.2] [s 90(3) (i)]	Resolution released in Minutes 19/6/2020
102	23/6/2020	Council	2020-21 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 5.1] [s 90(3) (b)]	108	2020-21 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 5.1] [s 90(3) (b)]	
103	30/6/2020	Council	Appointment of Chairperson and Board Members to Rundle Mall Management Authority [Item 5.1] [s 90(3) (a)]	109	Appointment of Chairperson and Board Members to Rundle Mall Management Authority [Item 5.1] [s 90(3) (a)]	

Operative Confidentiality Orders

(from 15 November 2010 to end 2019/20 financial year as at 30 June 2020)

Item 5.1
DRAFT Attachment B

CoA Operative Confidentiality Orders – 2010/2011

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
3	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
4	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
5	22/2/2011	City Design & Character Policy Committee Meeting Recommendation – Sturt Living Project [Item 14.1] (b) & (d)
6	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
7	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
8	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
9	22/3/2011	City Development & Sustainability Committee Meeting Recommendation – Council Land at 116-122 Waymouth Street Adelaide [Item 31] (b) & (d)
10	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
11	7/6/2011	“Drop Top” Housing [Item 8] (b) & (d)

Operative Confidentiality Orders – 2011/2012

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
2	26/7/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
3	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
4	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
5	23/8/2011	City Development & Sustainability Committee Meeting Recommendation - Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
6	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 - Adelaide Central Bus Station [Item 38.1] (i)
7	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 8] (b) & (d)
8	25/10/2011	City Development & Sustainability Committee Meeting Recommendation - Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 39] (b) & (d)
9	8/11/2011	Le Cornu Report [Item 19] (b)
10	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - LeCornu Report [Item 35] (b)
11	6/12/2011	Balfours Update [Item 15] (b) & (d)
12	20/12/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Update [Item 29] (b) & (d)
13	24/1/2012	Contractual Matter - 116-122 Waymouth Street, Adelaide [Item 9] (b) & (d)
14	24/1/2012	Contract Matter – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 17] (b) & (d)
15	31/1/2012	City Development & Sustainability Committee Meeting Recommendation - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 26] (b) & (d)
16	31/1/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
17	14/2/2012	Balfours Update [Item 3] (b) & (d)
18	28/2/2012	Tabled Confidential Lord Mayor Report - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 35] (b) & (d)
19	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
20	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
21	1/5/2012	Development Policy Considerations [Item 12] (m)
22	8/5/2012	Waste Management Service Obligations [Item] (h)
23	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Waste Management Service Obligations [Item 34.2] (h)
24	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
25	26/6/2012	“Drop Top” Housing Progress Report [Item 34] (b) & (d)
26	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

Operative Confidentiality Orders – 2012/2013

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	3/7/2012	116-122 Waymouth Street, Adelaide [Item 12] (b) & (d)
2	10/7/2012	116-122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
3	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
4	17/7/2012	Contractual Property Matters [Item 17] (b) & (d)
5	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
6	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation - Contractual Matter [Item 25.1] (b) & (d)
7	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing Matters of the Park Lands [Item 25.2] (b) & (d)
8	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
9	31/7/2012	Central Market Fire Safety Upgrade Stage [Item 3] (k)
10	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
11	4/9/2012	116-122 Waymouth Street, Adelaide [Item 17] (b) & (d)
12	11/9/2012	City Planning & Development Committee Meeting – 116-122 Waymouth Street, Adelaide [Item 16] (b) & (d)
13	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
14	25/9/2012	UPark Trial Data [Item 25] (b)
15	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
16	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)
17	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
18	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
19	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
20	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
21	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
22	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)
23	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
24	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
25	29/1/2013	Victoria Square Budget [Item 2] (d)
26	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
27	29/1/2013	City Infrastructure & Public Works Committee Special Meeting - Victoria Square Project Budget [Item 26.1] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
28	29/1/2013	Councillor Wilkinson - Confidential Question without Notice – Information relating to Actual Litigation [Item 28] (i)
29	12/2/2013	Matter relating to Actual Litigation [Item 19] (i)
30	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
31	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
32	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
33	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
34	14/5/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Work [Item 12] (d)
35	30/5/2013	Leasing Matter - Victoria Park / Pakapakanthi (Park 16) [Item 15] (b) & (d)
36	30/5/2013	Leasing Matter - North Adelaide Railway Station [Item 17] (b) & (d)
37	4/6/2013	Connector Service Development [Item 22] (b) & (d)
38	11/6/2013	City Planning & Development Committee Meeting Recommendation - Connector Service Development [Item 14.1] (b) & (d)
39	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
40	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)

Operative Confidentiality Orders – 2013/2014

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
3	13/8/2013	Capital City Committee [Item 17] (j)
4	20/8/2013	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
5	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] - Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
6	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
7	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] - Connector Service Development [Rec 12.1] (b), (d) & (j)
8	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
9	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
10	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
11	12/11/2013	Ergo Update [Item 19] (b) & (d)
12	12/11/2013	Capital City Committee [Item 20] (j)
13	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
14	3/12/2013	Rundle Mall Lighting [Item 12] (d)
15	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
16	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
17	10/12/2013	Recommendation of City Infrastructure & Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)
18	10/12/2013	Planning Matters [Item 30] (i)
19	21/1/2014	ERGO Update [Item 11] (b) & (d)
20	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
21	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
22	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
23	28/1/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
24	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
25	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
26	4/2/2014	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)
27	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
28	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d)
29	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)
30	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)
31	18/2/2014	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)
32	18/2/2014	Rundle Mall Innovation Fund [Item 15] (b) & (d)
33	27/2/2014	Tennis SA Lease [Item 11] (b) & (d)
34	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
35	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
36	11 & 12/3/2014	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)
37	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
38	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
39	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
40	18/3/2014	Rundle Mall Redevelopment - March 2014 [Item 18] (b) & (d)
41	18/3/2014	Victoria Square Stage 1 Redevelopment - Southern End Remediation Works [Item 19] (b) & (d)
42	18/3/2014	Childcare Facilities in the City [Item 22] (j)
43	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)
44	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)
45	25/3/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)
46	1/4/2014	Sturt Street Housing Update [Item 22] (b) & (d)
47	8/4/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
48	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
49	15/4/2014	Adelaide Aquatic Centre Works [Item 16] (d)
50	15/4/2014	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)
51	15/4/2014	Capital City Committee Update [Item 20] (j)
52	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)
53	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
54	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
55	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
56	20/5/2014	Capital City Committee Update [Item 19] (j)
57	20/5/2014	Central Market Governance Issues [Item 20] (a)
58	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
59	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Adelaide Central Market Governance Issues [Rec 22.2] (a)
60	17/6/2014	Workshop - Rundle Mall Redevelopment Project [Item 17] (d)
61	17/6/2014	Rundle Mall Redevelopment Project Update [Item 18] (d)
62	17/6/2014	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)
63	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
64	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice - Planning Matter [Item 23] (h)
65	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d)
66	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)
67	24/6/2014	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)

Operative Confidentiality Orders – 2014/2015

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	1/7/2014	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)
2	1/7/2014	Property Investigation [Item 16] (b) & (d)
3	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
4	15/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
5	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
6	22/7/2014	Franklin Street Site Activation [Rec 23.1] (b) & (d)
7	22/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d)
8	22/7/2014	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)
9	22/7/2014	Capital City Committee [Item 25] (j)
11	5/8/2014	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)
12	5/8/2014	Balfours Update [Item 25] (b) & (d)
13	5/8/2014	ERGO - Stage 3 Update [Item 26] (b) & (d)
14	5/8/2014	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)
15	5/8/2014	Out of Session Information Papers to Note Attachment 1 - Event Information/Attachment 2 - Registration of Interest for Victoria Square/Tamtanyangga during Fringe [Item 20] (b) & (d)
16	12/8/2014	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)
17	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
18	12/8/2014	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)
19	12/8/2014	Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)
20	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
21	19/8/2014	Legal Matter – Development Act [Item 20] (h)
22	26/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)
23	26/8/2014	Capital City Committee Update [Item 22] (j)
25	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
26	2/9/2014	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)
27	2/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)
28	9/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3] (b) & (d)
29	9/9/2014	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
30	11/9/2014	Planning - Legal Matter [Item 5] (h) & (i)
31	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
32	16/9/2014	Discussion on Park Lands issues (d)
33	23/9/2014	Capital City Committee [Item 22] (j)
34	2/10/2014	City Wide Dry Area Review [Item 4] (j)
35	14/10/2014	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
36	21/10/2014	Rundle Mall Redevelopment Project Update [Item 21] (d)
37	21/10/2014	Out of Session Information Papers to Note - Lease Proposal [Item 22] (d)
38	21/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)
39	21/10/2014	Rundle Mall Innovation Fund [Item 17] (d)
40	21/10/2014	Out of Session Information Papers to Note Property Matter Item 18 (d)
41	28/10/2014	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)
42	28/10/2014	Rundle Mall Innovation Fund [Rec 23.2] (d)
43	2/12/2014	Rundle Mall Innovation Fund [Item 4] (d)
44	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
45	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
46	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
47	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
48	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
49	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
50	3/2/2015	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)
51	10/2/2015	Capital City Committee [Item 19] (j)
52	17/2/2015	Confidential Workshop - Event Proposal for Adelaide [Item 8] (b) & (d)
53	24/2/2015	International Conference Opportunity [Item 22] (d)
54	27/2/2015	Internal Audit Progress Update [Item 12] (b) & (d)
55	10/3/2015	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)
56	24/3/2015	City Promotion Partnership Opportunity [Item 25] (b)
57	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)
58	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
59	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
60	21/4/2015	Commercial Property Investigation [Item 14] (d)
61	21/4/2015	Property Matter [Item 15] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
62	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
63	28/4/2015	Property Matter [Rec 28.2] (d)
64	28/4/2015	Contract Matters – Part 1 [Item 29] (b) & (d)
65	28/4/2015	Rundle Mall Management Authority - Appointment of Chairperson [Item 30] (a)
66	28/4/2015	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)
67	28/4/2015	Contract Matters – Part 2 [Item 29] (b) & (d)
68	5/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)
69	12/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)
70	19/5/2015	Events in the Park Lands – Temporary Activation [Item 19] (j)
71	26/5/2015	Events in the Park Lands – Temporary Activation [Rec 25.1] (j)
72	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau- Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
73	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
74	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
75	23/6/2015	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)
76	23/6/2015	Strategic Property Update [Item 23] (d)
77	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)
78	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
79	30/6/2015	Strategic Property Update [Rec 23.3] (d)

Operative Confidentiality Orders – 2015/2016

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	8/7/2015	Glennelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)
3	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
4	14/7/2015	Glennelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)
5	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
6	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
7	28/7/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)
8	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
9	18/8/2015	Public Art Round Table - Interim Composition [Item 17] (a)
10	25/8/2015	Public Art Round Table - Interim Composition [Rec 18.1] (a)
11	1/9/2015	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)
12	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
13	15/9/2015	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item 19] (d)
14	15/9/2015	Capital City Committee Update [Item 13] (j)
15	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
16	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
17	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
18	6/10/2015	Out of Session Information Papers to Note: Attachment 1 - Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)
19	20/10/2015	Property Matter [Item 14] (d)
20	27/10/2015	Property Matter [Rec 23.1] (d)
21	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
22	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
23	17/11/2015	Out of Session Information Papers to Note Attachment 1 - Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)
24	10/12/2015	Appointment of External Auditor [Item 2] (k)
25	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
26	19/1/2016	Hindley Street [Item 13] (b) & (d)
27	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
28	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
29	16/2/2016	Out of Session Information Papers to Note - Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
30	26/2/2016	23-25 James Place, Adelaide [Item 18] (b)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
31	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
32	16/3/2016	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
33	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
34	22/3/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)
35	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
36	26/4/2016	Options for the Community Land at 159-161 O’Connell Street, North Adelaide [Rec 27.1] (b) & (d)
37	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
38	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
39	10/5/2016	Capital City Committee Update [Item 23] (g)
40	17/5/2016	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)
41	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
42	24/5/2016	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)
43	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
44	14/6/2016	Capital City Committee Update [Item 27] (g)
45	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
46	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
47	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Advice 27.1] (b) & (d)

Operative Confidentiality Orders – 2016/2017

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
3	12/7/2016	Confidential Report - Out of Session Information Papers to Note [Item 21] (h)
4	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
5	19/7/2016	Review of Advertorial Practices [Item 14] (h)
6	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
7	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
8	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
9	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
10	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 24] (j)
11	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 25] (j)
12	20/9/2016	Strategic Property Investigations [Item 26] (d)
13	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
14	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
15	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
16	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
17	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
18	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
19	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
20	18/10/2016	Town Hall Café [Item 15] (d) & (i)
21	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
22	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
23	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
24	25/10/2016	Service Development Opportunities [Item 28] (g)
25	25/10/2016	Key Emerging Risk & Opportunity [Item 29] (b)
26	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
27	25/10/2016	Capital City Committee Update [Item 31] (g)
28	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
29	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
30	22/11/2016	Recreation Business Proposal [Item 18] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
31	22/11/2016	Update on the City of Adelaide & State Government MOU with Cisco [Item 19] (b) & (d)
32	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)
33	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
34	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
35	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
36	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
37	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
38	29/11/2016	Finance & Business Services Committee recommendation - Prudential Report – Market to Riverbank Laneways Project [Rec 33.2](b)
39	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
40	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
41	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
42	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
43	6/12/2016	Temporary Infrastructure Proposal [Item 13] (b) & (d)
44	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
45	6/12/2016	Other Business Item – Emerging Risk – Legal Matter (h)
46	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
47	13/12/2016	Temporary Infrastructure Proposal [Rec 32] (b) & (d)
48	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
49	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
50	13/12/2016	Capital City Committee Update [Item 36] (g)
51	31/1/2017	Research Project [Item 17.2.1] (g)
52	31/1/2017	RMMA – Appointment of Board Directors [Item 17.2.2] (a)
53	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
54	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
55	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
56	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
57	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
58	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
59	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
60	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
61	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
62	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
63	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
64	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
65	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)
66	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
67	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
68	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
69	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
70	28/3/2017	Temporary Infrastructure Proposal [Item 18.2.2] (j)
71	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
72	4/4/2017	CEO Update [Item 6] (i)
73	8/4/2017	2017-18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
74	11/4/2017	Legal Matter [Item 13.1.2] (i)
75	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
76	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
77	26/4/2017	Procedural Matter [Item 18.2.1] (a)
78	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
79	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
80	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
81	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
82	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
83	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
84	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
85	23/5/2017	Infrastructure Proposal [Item 8.1] (j)
86	30/5/2017	Quarter 3 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
87	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
88	6/6/2017	Infrastructure Proposal [Item 8.1] (j)
89	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
90	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
91	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
92	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

Operative Confidentiality Orders – 2017/2018

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	18/7/2017	Public Art Opportunity [Item 6.1] (d)
5	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
6	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
7	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
8	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
9	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
10	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
11	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
12	22/8/2017	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
13	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
14	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
15	22/8/2017	Appointment of Independent Council Assessment Panel Members [Item 18.2.4] (a)
16	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
17	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
18	12/9/2017	Commercial Matter [Item 13.1.3] (d)
19	14/9/2017	Commercial Matter [Item 5.1.1] (d)
20	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
21	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
22	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
23	5/10/2017	Audit Committee – Internal Audit Progress Update [Item 8.2] (d)
24	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
25	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
26	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
27	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
28	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
29	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
30	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
31	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)
32	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
33	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
34	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
35	14/11/2017	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] (b) & (d)
36	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
37	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
38	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
39	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
40	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
41	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
42	30/1/2018	High Profile National Production [Item 18.1.1] (d)
43	30/1/2018	Capital City Committee Update [Item 18.1.3] (g)
44	30/1/2018	Legal Matter [Item 18.1.4] (h) & (i)
45	6/2/2018	City Safety Briefing [Item 6.1] (e) & (g)
46	6/2/2018	Transport Matter [Item 6.2] (b) & (d)
47	6/2/2018	CEO Update - Strategic Property Matter [Item 6.3] (b) & (d)
48	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
49	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
50	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
51	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
52	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
53	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] (b) & (d)
54	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
55	27/2/2018	Councillor Antic - Motion on Notice – Civic Recognition [Item 18.3.1] (a)
56	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
57	6/3/2018	Confidential CEO Update [Item 9.2] [s 90(3) (i)]
58	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
59	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
60	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)
61	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
62	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)
63	24/3/2018	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
64	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
65	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
66	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
67	17/4/2018	Strategic Property Matter [Item 8.1] (d)
68	17/4/2018	CEO Update [Item 8.2] (g)
69	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
70	24/4/2018	Councillor Report – Councillor Hender – ACMA Board Member Update [Item 18.3.1] (g)
71	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
72	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
73	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
74	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
75	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
76	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] (b) & (d)
77	22/5/2018	Strategic Procurement Award of Contract - Provision of Borrowing facilities [Item 18.1.3] (b)
78	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
79	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
80	12/6/2018	APLA Advice - 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
81	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
82	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
83	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
84	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
85	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
86	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
87	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
88	26/6/2018	Strategic Property Matter [88 O'Connell Street] [Item 18.1.2] (b) & (d)

Operative Confidentiality Orders – 2018/2019

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s 90(3) (b) & (d)]
2	17/7/2018	Strategic Property Matter [Item 9.1] [s 90 (3) (b) & (d)]
3	19/7/2018	Strategic Property Matter [Item 5.1] [s 90 (3) (b) & (d)]
4	24/7/2018	Key Emerging Risk - Liquor Licensing Matter [Item 18.2.8] [s 90(3) (g)]
5	24/7/2018	APLA - Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s 90(3) (d)]
6	24/7/2018	APLA - Advice 2 - North Adelaide Golf Course Master Plan [Item 18.1.1] [s 90(3) (b) & (d)]
7	24/7/2018	Brown Hill and Keswick Creek Stormwater Board [Item 18.2.1] [s 90(3) (a)]
8	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s 90(3) (d)]
9	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s 90(3) (b) & (d)]
10	24/7/2018	Appointment of Board Member to Rundle Mall Management Authority [Item 18.2.4] [s 90(3) (a)]
11	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s 90(3) (b)]
12	24/7/2018	Capital City Committee Update [Item 18.2.6] [s 90(3) (g)]
13	7/8/2018	CEO Update - Central Market Arcade Redevelopment [Item 8.1] [s 90(3) (b) & (d)]
14	7/8/2018	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
15	14/8/2018	Audit Committee Report – 27/7/2018 - Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor [Item 14.1.1] [s 90(3) (i) & (b)]
16	14/8/2018	Strategic Property Matter [Item 14.2.1] [s 90(3) (b) & (d)]
17	21/8/2018	Presentation – Adelaide Fringe 2019 [Item 9.1] [s 90(3) (d)]
18	21/8/2018	Strategic Property Matter [Item 9.2] [s 90(3) (d)]
19	21/8/2018	Strategic Procurement Matter [Item 9.3] [s 90(3) (b)]
20	28/8/2018	APLA Advice – 23/8/2018 - Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s 90(3) (d) and Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s 90(3) (d)]
21	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017-18 [Item 18.2.1] [s 90(3) (b) & (d)]
22	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s 90(3) (d)]
23	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s 90(3) (b) & (d)]
24	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s 90(3) (g)]
28	4/9/2018	CEO Update - Telstra Smart Phone Booths [Item 8.2] [s 90(3) (b) & (h)]
29	4/9/2018	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]
30	11/9/2018	Strategic Property Matter [Item 14.1.1] [s 90(3) (b) & (h)]
31	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s 90(3) (d)]
32	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s 90(3) (b) & (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
33	11/9/2018	Leasing Matter [Item 14.1.5] [s 90(3) (d)]
34	11/9/2018	CEO Performance Review [Item 14.1.6] [s 90(3) (a)]
35	25/9/2018	APLA Advice – 20/9/2018 - EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s 90(3) (d)]
36	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s 90(3) (d)]
37	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s 90(3) (j)]
38	9/10/2018	Capital City Committee Update [Item 14.2.1] [s 90(3) (g)]
39	23/10/2018	APLA Advice – 18/10/2018 - Advice 1 – Strategic Licence Request [Item 5.1.1] [s 90(3) (d)]
40	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s 90(3) (d)]
41	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s 90(3) (i)]
42	26/10/2018	Compliance Review [Item 4.3] [s 90(3) (d) & (e)]
43	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s 90(3) (i), (d) & (e)]
44	27/11/2018	Adelaide South West Community Centre Lease [Item 18.2.1] [s 90(3) (d)]
45	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s 90(3) (d)]
46	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place - Prudential and Award of Contract Report [Item 18.2.1] [s 90(3) (b), (d) & (h)]
47	11/12/2018	2018-19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s 90(3) (b) & (d)]
48	15/1/2019	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]
49	15/1/2019	Strategic Property Matter [Item 6.1.2] [s 90(3) (b) & (d)]
50	22/1/2019	Transport Matter [Item 10.1] [s 90(3) (j) & (d)]
51	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 - Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
52	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s 90(3) (d)]
53	4/2/2019	Strategic Property Development [Item 4.1] [s 90(3) (b) & (d)]
54	4/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
55	4/2/2019	CEO Update – SMA - Legal Update [Item 5.1] [s 90(3) (h)]
56	5/2/2019	2018-19 Quarter 2 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
57	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 - Recommendation 1 2018-19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
58	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
59	19/2/2019	Strategic Property Matter [Item 8.1] [s 90(3) (d)]
60	19/2/2019	Strategic Property Development [Item 9.1] [s 90(3) (b) & (d)]
61	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
62	23/2/2019	Strategic Property Matter [Item 4.1] [s 90(3) (b) & (d)]
63	23/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
64	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] - Recommendation 1 - Strategic Property Matter

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
		[s90 (3) (d)]
65	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 - Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
66	26/2/2019	Lord Mayor's Confidential Verbal Report [Item 18.1.3] [s90 (3) (j)]
67	5/3/2019	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
68	5/3/2019	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]
69	5/3/2019	City of Music Laneway Naming [Item 8.4] [s 90(3) (a) & (b)]
70	5/3/2019	Partnership Proposals 2019-20 [Item 8.6] [s 90(3) (b)]
71	7/3/2019	Business Operations for the 2019-20 Integrated Business Plan [Item 5.1] [s 90(3) (b) & (d)]
72	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 1 New Recreation Space [s 90(3) (b)]
73	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 2 Strategic Property Matter [s 90(3) (b) & (d)]
74	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 3 Strategic Property Matter [s 90(3) (b) & (d)]
75	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 4 City of Music Laneway Naming [s 90(3) (a) & (b)]
76	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 5 Funding Submissions [s 90(3) (b)]
77	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 6 Partnership Proposals 2019-20 [s 90(3) (b)]
78	19/3/2019	Capital City Committee Update [Item 8.1] [s 90(3) (g)]
79	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] - Recommendation 1 Capital City Committee Update [s90 (3) (g)]
80	16/4/2019	2018-19 Quarter 3 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
81	16/4/2019	Adelaide Town Hall [Item 9.1] [s 90(3) (b) & (d)]
82	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] - Recommendation 1 2018-19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
83	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]
84	7/5/2019	City of Music Laneway Naming [Item 8.1] [s 90(3) (a) & (b)]
85	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] - Recommendation 1 City of Music Laneway Naming [s 90(3) (a) & (b)]
86	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] - Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]
87	4/6/2019	Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
88	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s 90(3) (a)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
89	11/6/2019	Capital City Committee update [Item 14.1.1] [s 90(3) (g)]
90	11/6/2019	Council's Strategic Procurement Direction [Item 14.1.2] [s 90(3) (d)]
91	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s 90(3) (a)]

Operative Confidentiality Orders – 2019/2020

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	2/7/2019	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]
2	2/7/2019	Greening Awards [Item 10.1] [s 90(3) (a)]
3	16/7/2019	Recommendations of The Committee in Confidence – 2/7/2019 - Recommendation 1 Greening Awards [Item 14.1.1] [s 90(3) (a)]
4	19/7/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
5	19/7/2019	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]
6	19/7/2019	Confidential Discussion with the Internal Auditor [Item 9.3] [s 90(3) (b)]
7	23/7/2019	Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]
8	23/7/2019	Discussion Forum Item - Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]
9	30/7/2019	Recommendation of The Committee in Confidence – 23/7/2019 - Recommendation 1 Strategic Event Matter [Item 18.1.1] [s 90(3) (d) & (i)]
10	30/7/2019	APLA Advice 1 to Note - EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 18.1.2] [s 90(3) (d)]
11	30/7/2019	APLA Advice 2 to Note - Rymill Park Kiosk EOI Results [Item 18.1.2] [s 90(3) (d)]
12	30/7/2019	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s 90(3) (b), (d) & (i)]
13	30/7/2019	Appointment of Board Members to Adelaide Central Market Authority [Item 18.2.1] [s 90(3) (a)]
14	30/7/2019	Appointment of Board Members to Rundle Mall Management Authority [Item 18.2.2] [s 90(3) (a)]
15	6/8/2019	Discussion Forum Item in Confidence - Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]
16	6/8/2019	2018-19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
17	6/8/2019	Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]
18	6/8/2019	Property Matter [Item 8.3] [s 90(3) (b)]
19	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)]
20	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]
21	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s 90(3) (b)]
22	20/8/2019	Strategic Procurement Matter [Item 5.1] [s 90(3) (b) & (d)]
23	20/8/2019	Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]
24	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s 90(3) (b) & (d)]
25	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
26	3/9/2019	Discussion Forum Items in Confidence - Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]
27	3/9/2019	Discussion Forum Items in Confidence - Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]
28	24/9/2019	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]
29	24/9/2019	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]
30	1/10/2019	Discussion Forum Item in Confidence - Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
31	1/10/2019	Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b), (d) & (g)]
32	8/10/2019	Recommendation of The Committee in Confidence – 1/10/2019 Recommendation 1 Strategic Partnership Opportunity [Item 14.1.1] [s 90(3) (b), (d) & (g)]
33	8/10/2019	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]
34	15/10/2019	Expression of Interest - Activating Eighty-Eight O'Connell [Item 8.1] [s 90(3) (d)]
35	22/10/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
36	22/10/2019	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]
37	22/10/2019	Recommendation of The Committee in Confidence – 15/10/2019 - Recommendation 1 Expression of Interest – Activating Eighty-Eight O'Connell [Item 18.1.1] [s 90(3) (d)]
38	22/10/2019	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]
39	7/11/2019	Eighty-Eight O'Connell [Item 6.1] [s 90(3) (b) & (d)]
40	12/11/2019	2019-20 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]
41	12/11/2019	EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]
42	12/11/2019	Capital City Committee Annual Report 2018-19 [Item 8.3] [s 90(3) (g) & (j)]
43	18/11/2019	Discussion on the 2018-19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]
44	18/11/2019	Discussion Forum Item in Confidence -Eighty-Eight O'Connell [Item 4.1] [s 90(3) (b) & (d)]
45	18/11/2019	Eighty-Eight O'Connell [Item 5.1] [s 90(3) (b) & (d)]
46	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019-20 Quarter 1 Commercial Operations Report [s 90(3) (b)]
47	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s 90(3) (d)]
48	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018-19 [s 90(3) (g) & (j)]
49	19/11/2019	Recommendation of The Committee in Confidence – Special – 18/11/2019 - Recommendation 1 Eighty-Eight O'Connell [Item 18.1.2] [s 90(3) (b) & (d)]
50	19/11/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 - Advice 1 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra(Park 18) [Item 18.1.3] [s 90(3) (d)]
51	19/11/2019	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
52	19/11/2019	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]
53	26/11/2019	Moonta Street Funding [Item 8.1] [s 90(3) (j)]
54	28/11/2019	Discussion Forum Item in Confidence - Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]
55	28/11/2019	Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]
56	28/11/2019	Recommendation of The Committee in Confidence – Special - 28/11/2019 - Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]
57	3/12/2019	Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]
58	10/12/2019	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]
59	10/12/2019	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]
60	10/12/2019	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]
61	28/1/2020	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]
62	28/1/2020	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]
63	4/2/2020	2019-20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]
64	4/2/2020	Partnership Proposals 2019-20 [Item 6.2] [s 90(3) (b)]
65	7/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]
66	7/2/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]
67	11/2/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s 90(3) (d) & (j)]
68	11/2/2020	Advice/Recommendations of the Audit Committee – 7/2/2020 - Audit Committee Report – 7/2/2020 [Item 18.1.2] [s 90(3) (b) & (i)]
69	11/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]
70	11/2/2020	2019-20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]
71	11/2/2020	Partnership Proposals 2019-20 [Item 18.2.3] [s 90(3) (b)]
72	11/2/2020	Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]
73	11/2/2020	Appointment of Board Members to Rundle Mall Management Authority Board [Item 18.2.5] [s 90(3) (a)]
74	18/2/2020	Workshop in Confidence – 88 O’Connell [Item 6.1] [s 90(3) (b) & (d)]
75	3/3/2020	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]
76	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s 90(3) (d)]
77	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 2 to Note – Jolley’s Boathouse – Lease & Capital Works Project [Item 18.1.1] [s 90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
78	10/3/2020	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]
79	10/3/2020	Adelaide Park Lands Authority Membership Appointment [Item 18.2.2] [s 90(3) (a)]
80	10/3/2020	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]
81	17/3/2020	Workshop - Eighty Eight O'Connell [Item 6.1] [s 90(3) (b) & (d)]
82	17/3/2020	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]
83	27/3/2020	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]
84	7/4/2020	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]
85	7/4/2020	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]
86	7/4/2020	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]
87	14/4/2020	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]
88	14/4/2020	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]
89	14/4/2020	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]
90	14/4/2020	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]
91	17/4/2020	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]
92	1/5/2020	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]
93	1/5/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]
94	5/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]
95	12/5/2020	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]
96	12/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]
97	12/5/2020	Membership of the Heritage Promotion Advisory Group [Item 18.2.2] [s 90(3) (a)]
98	2/6/2020	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]
99	2/6/2020	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]
100	9/6/2020	Strategic Property Matter – Presented to Committee 2/6/2020 [Item 12.1.1] [s 90(3) (b) & (d)]
101	9/6/2020	City of Music Laneway Naming Presented to Committee 2/6/2020 [Item 12.1.2] [s 90(3) (a) & (d)]
102	9/6/2020	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (j)]
103	9/6/2020	Adelaide Central Market Authority – Chair recruitment [Item 12.1.4] [s 90(3) (a)]
104	16/6/2020	CEO Update - Litigation Update [Item 6.1] [s 90(3) (h) & (i)]
105	16/6/2020	Workshop - Ongoing Commercial Service Provision [Item 6.2] [s 90(3) (b) & (d)]
106	19/6/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]
107	19/6/2020	Litigation Update [Item 11.2] [s 90(3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
108	23/6/2020	2020-21 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 5.1] [s 90(3) (b)]
109	30/6/2020	Appointment of Chairperson and Board Members to Rundle Mall Management Authority [Item 5.1] [s 90(3) (a)]

Attachment A

External Funding 2019-20
Audited Financial Statements
Associated Annual Reports

Item 50 DRAFT Attachment B

External Funding 2019-20

Grants and subsidies from partners including the Australian Government and South Australian Government are vital for the City of Adelaide to achieve its strategic outcomes of thriving communities, strong economies, a dynamic city culture and environmental leadership.

During 2019-20 the City of Adelaide's strong partnerships and securing nearly \$13 million in external funding enabled us to achieve far greater impacts than we could have on our own. They have contributed to valued community, cultural, environmental and wellbeing projects and services across the city and to a safer, more affordable, accessible and well-connected city for people of all ages and abilities.

For example, 2019-20 Federal Financial Assistance Grants facilitated the resurfacing of Glover Avenue and Franklin Street, two key transport links which enable commuters to get across the city from East to West, and the Commonwealth Community Home Support Program funding supported Council provision of home support services to older people. South Australian Government support also included funding support for business reactivation as the City began emerging from health emergency restrictions, and programs ranging from school immunisations to kerbside organics and River Torrens recovery.

The City of Adelaide acknowledges with appreciation these key commitments and partnerships which support Council delivery of outcomes for our commercial ratepayers and approximately 25,500 residents, as well as metropolitan, regional, interstate and international visitors to our City.

External Funding \$'000s

Description	Services	Capital Projects
Federal Government Funding		
Local Government Financial Assistance Grants	\$540	\$129
Financial Assistance Grants - Roads to Recovery		\$255
Community Home Support Program (CHSP)	\$241	
State Government Funding		
88 O'Connell Street, North Adelaide	\$5,000	
Moonta Street Upgrade*		\$2,000
Park Lands Related Activities Subsidy	\$1,598	
Whitmore Square / Iparrityi Stage 1 Upgrade Grant*		\$900
Public Lighting, Moonta Street, Chinatown		\$500
Blackspot funding West Terrace		\$414
State Library - Operating Grant	\$232	
State Library - Materials Grant		\$300
Music in the Streets Grant*	\$200	
CCTV grant		\$112
School Immunisation program	\$107	
Grote Street Road Reinstatement*		\$64
SA Housing Authority - Vulnerable & Homeless People	\$41	
Recover and Reimagine Program - Outdoor Heaters	\$24	
River Torrens Recovery Project	\$25	
Kerbside Performance Plus Food Organics Incentive Funding Program	\$21	
Resilient Leaders	\$19	
Active Seniors Grant*	\$13	
Wellbeing Benefits Of Culture	\$5	
Urban Animal and Plant Control	\$1	
Other funding sources		
Climate Risk Project Funding - Local Government Association Mutual Liability funding	\$24	
Basketball Court in Park 2 - Basketball SA		\$14
Wellbeing Benefits Of Culture - National Australia Bank	\$3	
* funding received in 2019-20, activity being delivered in future years		
	\$8,094	\$4,689

Audited Financial Statements

(Audited Financial Statements for CoA will be added to the City of Adelaide Annual Report 2019-20 once approved by Council at a later date)

Item 50 DRAFT Attachment B

Associated Annual Reports

(associated Annual Reports will be added to the City of Adelaide Annual Report 2019-20 once approved by Council at a later date)

Item 50 DRAFT Attachment B

The Committee - Updated Terms of Reference

ITEM 5.8 06/10/2020
The Committee

Strategic Alignment - Enabling Priorities

Program Contact:
Rudi Deco, Manager Governance
8203 7442

2018/04071
Public

Approving Officer:
Mark Goldstone, Chief Executive
Officer

EXECUTIVE SUMMARY

In response to the COVID-19 public health emergency, a Ministerial Notice (the Notice) was issued on 30 March 2020 to vary and suspend certain provisions of the *Local Government Act 1999* (the Act) to support councils to conduct remote/electronic meetings. For the City of Adelaide, meetings of both Council and The Committee were subsequently held electronically.

From 1 July 2020 meetings resumed in person in accordance with restrictions imposed by the Commissioner of Police for public attendance.

At its meeting on 14 July, Council approved the use of Zoom (or other remote conferencing software) for meetings of The Committee unless determined otherwise at the discretion of the Chief Executive Office in consultation with the Presiding Member.

The Notice is currently still active and the decision of Council approved ongoing electronic meetings of The Committee beyond the future cessation of the Notice. This is in accordance with section 90(7a) of the Act which permits electronic meetings of a council committee in accordance with any procedures prescribed by the regulations or determined by Council pursuant to section 89 of the Act.

This report seeks the approval of updated Terms of Reference for The Committee to cover procedures for the conduct of meetings of The Committee electronically.

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The following recommendation will be presented to Council on 13 October 2020 for consideration

That Council:

1. Approves the updated Terms of Reference for The Committee in Attachment A to Item # on the Agenda for the meeting of Council held on 13 October 2020.
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities
Policy	The City of Adelaide Standing Orders address various policy requirements for the governing body in the City of Adelaide Act 1998 (SA), the Local Government Act 1999 (SA) and associated Regulations. The Terms of Reference for The Committee support the policy position provided for in the Standing Orders.
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	The updated Terms of Reference for The Committee need to be approved in accordance with section 90(7a) of the <i>Local Government Act 1999 (SA)</i> .
Opportunities	Not as a result of this report
20/21 Budget Allocation	Not as a result of this report
Proposed 21/22 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
20/21 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. On 30 March 2020 the Minister for Transport, Infrastructure and Local Government issued a notice pursuant to section 302B of the *Local Government Act 1999* (the Notice) varying or suspending the operation of the specified provisions of the *Local Government Act 1999* (the Act) to support councils to conduct remote (electronic) meetings.
2. In response to this Notice the City of Adelaide facilitated meetings of Council and its committees electronically, initially with Skype and then with Zoom.
3. With effect from 1 June 2020 the *Emergency Management (Public Activities) (COVID-19) Direction 2020* (the Direction) was issued by the Commissioner of Police which, in part, imposed principles and rules relating to the conduct of council and committee meetings in person, with restrictions for members of the public observing such meetings.
4. In response to this Direction meetings of Council and The Committee resumed in person from 1 July 2020.
5. At the meeting on 14 July 2020, Council resolved:
That Council:

Approves a return to the use of Zoom or other remote conferencing software for all committee meetings, workshops and discussion forums, for the remainder of the current term, thereby enabling greater productivity amongst administration staff and Council members unless otherwise determined at the discretion of the CEO in consultation with the Presiding Member.
6. The above decision of Council approved electronic meetings of The Committee beyond the cessation of the Notice to the end of the current Council term. Beyond that term the process for meetings of The Committee will be as determined by the new Council and in accordance with any legislative direction at that time.
7. Section 90(7a) of the Act permits electronic meetings of a council committee in accordance with any procedures prescribed by the regulations or determined by Council pursuant to section 89 of the Act. Accordingly, a procedure has been prepared via the updated Terms of Reference for The Committee for which Council approval is now sought.
8. The changes to the Terms of Reference are minor and are highlighted for easy identification in **Attachment A**.
9. Following the decision of Council on 14 July 2020, the Chief Executive Officer and Presiding Member of The Committee (Deputy Lord Mayor, Councillor Hyde) determined that the first meeting of The Committee each month (the Pre-Council Discussion Forum) would be held electronically. The second meeting of The Committee each month (the Strategic Discussion Forum) would continue to be held in person. These arrangements may be varied at any time at the discretion of the Chief Executive Officer in consultation with the Presiding Member.

ATTACHMENTS

Attachment A – Updated Terms of Reference for The Committee

- END OF REPORT -

City of Adelaide
The Committee Terms of Reference
2018 – 2022 Council Term



1. ESTABLISHMENT AND PRIMARY PURPOSE

- 1.1. The Council has established a core advisory committee - The Committee – to provide advice to Council in relation to the *City of Adelaide Strategic Plan 2020-2024*.
- 1.2. The Committee may be wound up at any time by resolution of the Council.
- 1.3. The terms of reference were adopted by Council on 11 December 2018 and may be varied through resolution of the Council at any time.
- 1.4. The primary purpose of The Committee is to provide a discussion forum on the overall priorities, strategies and policies related to achieving Council's Strategic Plan outcomes.

2. STATUS OF THE COMMITTEE

- 2.1. The Committee is formed under Section 41 of the *Local Government Act 1999 (SA)* (the Act) to provide advice to Council.
- 2.2. The Council has not delegated any of its powers to The Committee.
- 2.3. The Council has delegated the following responsibilities to The Committee:
 - 2.3.1 Receive and consider reports submitted to The Committee by the Chief Executive Officer (CEO) on the overall priorities, strategies and policies related to achieving Council's Strategic Plan outcomes.
 - 2.3.2 Facilitate a discussion forum for the presentation of topics by the CEO and topics raised by a Committee member.
- 2.4 To do anything necessary, expedient or incidental to performing or discharging the functions of The Committee as listed herein or to achieving its objectives.

3. MEMBERSHIP & ATTENDANCE

- 3.1. The Lord Mayor and all Councillors.
- 3.2. All Committee members must attend the meeting and where unable to do so, provide an apology prior to the meeting.

4. ROLE OF PRESIDING MEMBER

- 4.1. The Council will appoint the Presiding Member and Deputy Presiding Member (to be known as the Chair and Deputy Chair) of The Committee.
- 4.2. If the Chair of The Committee is absent from a meeting the Deputy Chair will preside at that meeting. If both the Chair and the Deputy Chair of The Committee are absent from a meeting, then a Committee member chosen from those present will preside at the meeting until the Chair or Deputy Chair is present.

- 4.3. The role of the Chair includes:
- 4.3.1. Overseeing and facilitating the conduct of meetings in accordance with the Act, the *Local Government (Procedures at Meetings) Regulations 2013 (SA)* (the Regulations), *The Committee Terms of Reference* and any *Code of Practice* determined by the Council.
 - 4.3.2. Ensuring all Committee members have an opportunity to participate in discussions in an open and encouraging manner.
 - 4.3.3. Requesting a motion to be moved, seconded and voted upon by Committee members for procedural matters (ie confirm Minutes, order the exclusion of the public from attendance, create a confidentiality order).
 - 4.3.4. Where a matter has been significantly discussed and no new information is being introduced to call the meeting to order and ask for the discussion to be finalised and for the motion or amendment to be put or proceed to the next discussion item.
 - 4.3.5. Adjourning a meeting after two hours for a period of 10 minutes.
 - 4.3.6. Regularly engage with the Lord Mayor, other Committee members and senior officers outside of meetings to facilitate the timely progression of the Committee's work.
 - 4.3.7. Working with the CEO to build knowledge relative to the Committee's priorities and activities.
 - 4.3.8. Where warranted and in agreement with the Lord Mayor and CEO, assisting in representing Council in external forums relevant to the Committee's terms of reference.

5. OPERATIONAL MATTERS

- 5.1. The Committee shall meet at least once in every calendar month or as determined by Council or the CEO in liaison with the Presiding Member.

6. NOTICE OF MEETINGS

- 6.1. Notice of the meetings of The Committee will be given in accordance with sections 87 and 88 of the Act.

Accordingly, notice will be given:

- 6.1.1. To each member of The Committee by email or as otherwise agreed by Committee members on the Friday prior to a Tuesday meeting.
- 6.1.2. To the public as soon as practicable after the time that notice of the meeting is given to Committee members by causing a copy of the notice and agenda to be displayed at the Council's offices and on the Council's website.
- 6.1.3. In writing and contain:
 - 6.1.3.1. The date, time and place of the meeting.
 - 6.1.3.2. Be accompanied by, the agenda (identifying Items for Consideration and Recommendation to Council and Discussion Forum Items) for the meeting.
- 6.1.4. To each member of The Committee electronically.

- 6.2. The Agenda for the meeting issued with the notice will identify information requested to be considered in confidence and will be retained in confidence prior to the meeting until a determination by the meeting.
- 6.3. For a special meeting of The Committee, notice must be issued at least four hours before the commencement of the meeting.

7. PUBLIC ACCESS TO MEETINGS

- 7.1. The Committee shall meet in the Colonel Light Room, Town Hall, King William Street at 5.30pm.
- 7.2. Members of the public can attend all meetings of The Committee, unless prohibited by resolution of the committee under the confidentiality provisions of Section 90 of the Act.
- 7.3. **For a meeting held electronically public online attendance will occur via watching the live stream of the meeting or by viewing the recording which will be uploaded as soon as possible after the meeting.**
- 7.4. An Agenda with reports (excluding matters requested to be considered in confidence) for the meeting will be published to www.cityofadelaide.com.au and placed on display at the Customer Centre, 25 Pirie Street, Adelaide.

8. MEETING PROCEDURE PROTOCOL

- 8.1. Parts 1, 3 and 4 of the Regulations (as a matter of law), and any Code of Practice for Meetings determined by Council apply to all meetings of The Committee.
- 8.2. The decision of the person presiding at meetings of The Committee in relation to the interpretation and application of these Meeting Procedure Protocols shall be absolute and binding on The Committee.
- 8.3. Insofar as the Act, the Regulations, or these Terms of Reference do not prescribe the procedure to be observed in relation to the conduct of a meeting of The Committee, The Committee may determine its own procedure.
- 8.4. All decisions of The Committee shall be made on the basis of a majority of the members present.
- 8.5. A quorum for a meeting of The Committee is 50% of the membership of the Committee plus one. **If the meeting is held electronically members must be seen and heard to be present at the meeting.**
- 8.6. All members of The Committee must (subject to a provision of the Act or Regulations to the contrary) vote on any matter arising for decision at a meeting of The Committee.
- 8.7. Every member of The Committee has a deliberative vote only. In the event of a tied vote the person presiding at the meeting does not have a second or casting vote.

General order of business

8.8 General order of business for The Committee

**Effective February 2020 The Committee may focus on Pre-Council Discussion Items or Discussion Forum Items or both at the discretion of the Chief Executive Officer

1. Acknowledgment of Country
2. Apologies and Leave of Absence
3. Confirmation of Minutes
4. Items aligned with the *City of Adelaide Strategic Plan 2020-2024* for Pre-Council Discussion (determined by the CEO)
 - Strategic Alignment – Thriving Communities
 - Strategic Alignment – Strong Economies
 - Strategic Alignment – Dynamic City Culture
 - Strategic Alignment – Environmental Leadership
 - Strategic Alignment – Enabling Priorities
5. Discussion Forum Items – Workshops & Presentations (determined by the CEO & aligned with the *City of Adelaide Strategic Plan 2020-2024*)
 - Strategic Alignment – Thriving Communities
 - Strategic Alignment – Strong Economies
 - Strategic Alignment – Dynamic City Culture
 - Strategic Alignment – Environmental Leadership
 - Strategic Alignment – Enabling Priorities
6. Exclusion of the Public (if required)
7. Items aligned with the *City of Adelaide Strategic Plan 2020-2024* for Pre-Council Discussion in Confidence (if required as determined by the CEO)
 - Strategic Alignment – Thriving Communities
 - Strategic Alignment – Strong Economies
 - Strategic Alignment – Dynamic City Culture
 - Strategic Alignment – Environmental Leadership
 - Strategic Alignment – Enabling Priorities
8. Discussion Forum Items – Workshops & Presentations aligned with the *City of Adelaide Strategic Plan 2020-2024* in Confidence (if required as determined by the CEO)
 - Strategic Alignment – Thriving Communities
 - Strategic Alignment – Strong Economies
 - Strategic Alignment – Dynamic City Culture
 - Strategic Alignment – Environmental Leadership
 - Strategic Alignment – Enabling Priorities
9. Closure

Items 7, 8 and 9, 10 will only be listed on the Agenda when a matter is presented with a request for consideration in a meeting closed to the public

Quorum and Commencement of The Committee meeting

- 8.9 With a quorum of 7, the Chair will open a meeting as soon after the time specified in the notice of meeting.
- 8.10 **If the meeting is held electronically members must be seen and heard to be present at the meeting.**
- 8.11 If the number of apologies received by the CEO prior to a meeting indicate that a quorum will not be present, the CEO will cancel the meeting and refer the business listed for the meeting to the next or another meeting.
- 8.12 If after 30 minutes from the commencement time specified in the notice of meeting a quorum is not present, the CEO will disband the meeting and refer the business listed for the meeting to another meeting.
- 8.13 If a meeting is disbanded or adjourned for want of a quorum, the Minutes of the meeting will record the names of the Committee members present and identify that the business listed for consideration will be re-presented as determined by the CEO.

Minutes

- 8.14 The minutes of the proceedings of The Committee meeting must include:
- 8.14.1 The names of the Committee members present at the meeting.
- 8.14.2 Each motion carried at the meeting incorporating any amendment or variation.
- 8.14.3 Any disclosure of interest made by a member.
- 8.14.4 Details of the making of an order under subsection (2) of s 90 of the Act(see subsection (7) of that section).
- 8.14.5 A note of the making of an order under subsection (7) of s 91 of the Act in accordance with the requirements of subsection (9) of that section.
- 8.14.6 The names of the Committee members who are an apology or on leave.
- 8.14.7 The Acknowledgment of Country.
- 8.14.8 A precis of the topic of each Pre-Council Discussion and Discussion Forum Item.
- 8.14.9 A record of an undertaking given by the CEO.
- 8.15 Each motion carried at the meeting will not identify the mover or seconder.
- 8.16 The minutes of the proceedings at a meeting must be submitted for confirmation at the next meeting or, if that is omitted, at a subsequent meeting.

Decision Making

- 8.17 Business (decision making) may only be transacted at a meeting of The Committee as follows:
- 8.17.1 By way of a motion.
- 8.17.2 By way of a motion, which is accepted by the Chair as suitable having regard to the 'Guiding Principles' at Part 1 of the Regulations and the Terms of Reference.

- 8.17.3 By way of a motion for Confirmation of the Minutes [r 25 of the Regulations].
 - 8.17.4 By way of a motion for an Order to exclude the public [s 90 of the Act.
 - 8.17.5 By way of a motion for an Order to retain information in confidence [s 91 of the Act.
 - 8.17.6 For a Point of Order [r 28 of the Regulations].
 - 8.17.7 For an Interruption of meetings by Members [r 29 of the Regulations].
- 8.18 No decision making will occur in response to a Pre-Council Discussion Item or an Agenda Item in a Discussion Forum.

Voting

- 8.19 The Chair of The Committee has a deliberative vote on a question arising for decision at the meeting but does not, in the event of an equality of votes, have a casting vote.
- 8.20 The Chair will, in taking a vote, ask all members to indicate by show of hand, in favour and then against and declare the outcome.
- 8.21 A majority of the members present voting in favour will constitute the question being carried and a decision made.
- 8.22 A majority of the members present voting against will constitute the question being lost and there being no decision on the question.
- 8.23 A tied vote at The Committee meeting constitutes the question being lost due to an equality of votes and there being no decision on the question.
- 8.24 A person who is not in his or her seat is not permitted to vote.

Speaking

- 8.25 Speaking to an Agenda Item listed for Pre-Council Discussion:
- 8.25.1 To support engagement and provide an equal and equitable opportunity for participation, the Chair will invite questions from each Committee member.
 - 8.25.2 A Committee member must not speak for longer than three minutes at any one time without the leave of the meeting, if leave is granted an additional two minutes only can be given by the vote of the meeting.
 - 8.25.3 The contribution of a Committee member must be relevant to the topic.
 - 8.25.4 During each Pre-Council discussion the Chair will facilitate and support a forum that enables all Committee members, the CEO, a Director, Associate Director or officer to participate in an open and transparent discussion and exchange of information on each item.
 - 8.25.5 Each Pre-Council discussion item presented by the CEO will be facilitated in liaison with the Chair by an Executive Leadership Team member.

- 8.25.6 The Chair after each Discussion Forum item will provide an opportunity for the CEO, a Director, Associate Director or officer to identify next steps.
- 8.26 A Committee member may speak:
- 8.26.1 Once to a question arising for decision (including the Chair immediately prior to the mover in reply).
- 8.26.2 As the mover in reply after all speakers.
- 8.27 Speaking to an Agenda Item in a Discussion Forum:
- 8.27.1 A Committee member must not speak for longer than three minutes at any one time without the leave of the meeting, if leave is granted an additional two minutes only can be given by the vote of the meeting.
- 8.27.2 Each discussion forum item presented by the CEO will be facilitated in liaison with the Chair by an Executive Leadership Team member.
- 8.27.3 During each discussion forum item raised by a Committee member the Chair will facilitate and support a forum that enables all Committee members, the CEO, a Director, Associate Director or officer to participate in an open and transparent discussion and exchange of information on each item.
- 8.27.4 Members of The Committee, the CEO, a Director, Associate Director or officer may refer to each other using first names.
- 8.27.5 Discussion must be focussed on the issues and matters the subject of the item raised in a Discussion Forum.
- 8.27.6 A Discussion Forum item may include a presentation from an external party.
- 8.27.7 The Chair, after each Discussion Forum item, will provide an opportunity for the CEO, a Director, Associate Director or officer to identify next steps.

Amendment and Variations to a Motion

- 8.28 Only two amendments may be moved in relation to any motion.
- 8.29 Any motion or amendment which is not seconded will lapse.
- 8.30 Any motion or amendment may be varied where the mover and the seconder agree and the meeting consents.
- 8.31 Any Committee member except the mover or seconder of a motion may move an amendment to a motion provided they have not already spoken in the debate.

Items Closed to the Public

- 8.32 An agenda which lists an item seeking receipt or discussion in a meeting closed to the public, will specify a ground provided within section 90(3) of the Act.
- 8.33 When considering the reasons provided to receive, discuss or consider a matter in confidence, it is irrelevant that discussion of a matter in public may:

- 8.33.1 Cause embarrassment to the Council or The Committee concerned, or to Council Members or employees of Council.
- 8.33.2 Cause a loss of confidence in the Council or The Committee.
- 8.33.3 Involve discussion of a matter that is controversial within the council area.
- 8.33.4 Make the council susceptible to adverse criticism.
- 8.34 A request and an order made to conduct proceedings in a meeting closed to the public, will specify in the Report and Minutes the making of the order and the grounds on which it was made and:
- 8.34.1 Identifies the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
- 8.34.2 Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
- 8.34.3 In addition, identifies for the following grounds – s 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
- 8.35 An order made to retain proceedings in confidence will require a decision of The Committee and will specify in the Minutes the making of the order which must identify the duration of the order or the circumstances in which the order will cease to apply, the period after which the order must be reviewed and delegate to the CEO the power to review and revoke the order.
- 9. ACCOUNTABILTY REQUIREMENTS**
- 9.1. The Committee is responsible to Council.
- 9.2. All other aspects of the meeting procedure at a meeting of The Committee will be determined at the discretion of the Chair having regard to issues of equity and fairness and the Guiding Principles at Regulation 5 of *the Local Government (Procedures at Meetings) Regulations 2013 (SA)* or otherwise with the consent of the meeting.
- 9.3. The Chair upon opening the meeting of The Committee will advise if the public session of the meeting is being recorded and/or streamed live to the internet [to be determined on a case by case basis by the CEO.

Revision History – 2018-2022 Term of Office

In Response to:	Revision to The Committee Terms of Reference
Council Resolution – 10 December 2019	Authorised the Chief Executive Officer to make incidental amendments to The Committee Terms of Reference as required to reflect the purpose of Council's decision – relating to meeting structure and decision making.
Council Resolution – 14 July 2020	

Exclusion of the Public

ITEM 6.1 06/10/2020
The Committee

Program Contact:
Rudi Deco, Manager
Governance 8203 7442

2018/04291
Public

Approving Officer:
Mark Goldstone, Chief
Executive Officer

EXECUTIVE SUMMARY

It is the recommendation of the Chief Executive Officer that the public be excluded from this Committee meeting for the consideration of the following information and matters contained in the Agenda.

- 7.1 Eighty Eight O'Connell Status Update [s 90(3) (b) & (d)]
- 8.1. Renewal of Recycled Water Service - Award of Contract [s 90(3) (d)]
- 8.2. Initiating the Representation Review [s 90(3) (k)]

The Order to Exclude for Items 7.1, 8.1 & 8.2:

1. Identifies the information and matters (grounds) from s 90(3) of the *Local Government Act 1999 (SA)* utilised to request consideration in confidence.
2. Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
3. In addition identifies for the following grounds – s 90(3) (b), (d) or (j) - how information open to the public would be contrary to the public interest.

ORDER TO EXCLUDE FOR ITEM 7.1

THAT THE COMMITTEE

1. Having taken into account the relevant consideration contained in s 90(3) (b) & (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/10/2020 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 7.1 [Eighty Eight O'Connell Status Update] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This item contains certain information of a confidential nature (not being a trade secret) the disclosure of which could reasonably expect to confer a commercial advantage on a person with whom the Council is conducting business, prejudice the commercial position of the Council and prejudice the commercial position of the person who supplied the information and confer a commercial advantage on a third party.

More specifically, the disclosure of certain information in this committee could reasonably prejudice the commercial position of Council given that the City of Adelaide Council land holding is the subject of commercial negotiations with a third party.

Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances given that information within this report pertains to commercial negotiations for a City of Adelaide land holding. The release of such information may severely prejudice the Council's ability to secure a developer to undertake development of the land for the benefit of the City of Adelaide, Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/10/2020 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 7.1 [Eighty Eight O'Connell Status Update] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) & (d) of the Act.

ORDER TO EXCLUDE FOR ITEM 8.1

THAT THE COMMITTEE

1. Having taken into account the relevant consideration contained in s 90(3) (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/10/2020 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.1 [Renewal of Recycled Water Service - Award of Contract] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This Item is confidential as it contains commercial information of a confidential nature (not being a trade secret). All SA Water Recycled Water Agreements, which are non-dual reticulation (dual reticulation price is gazetted) are commercial in confidence.

The disclosure of information in this report could reasonably be expected to prejudice the commercial position of the person who supplied the information and confer a commercial advantage on a third party.

Public Interest

Release of the information is contrary to the public interest as it could jeopardise the relationship between CoA and SA Water and presents a legal risk to Council in context of commercial in confidence information being disclosed. All SA Water non-residential agreements are subject to unique commercial arrangements. SA Water has advised the contract contains specific financial information regarding one of the contractors that is commercial in confidence.

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information could be commercially damaging to SA Water and CoA.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/10/2020 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.1 [Renewal of Recycled Water Service - Award of Contract] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (d) of the Act.

ORDER TO EXCLUDE FOR ITEM 8.2

THAT THE COMMITTEE

1. Having taken into account the relevant consideration contained in s 90(3) (k) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/10/2020 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.2 [Initiating the Representation Review] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This Item is confidential as it relates to a tender for the provision of the services of a consultant to undertake the Representation Review process in accordance with section 12 of the *Local Government Act 1999 (SA)*.

The disclosure of names in this report could reasonably prejudice the unsuccessful parties of the tender appraisal and evaluation process, and as such compromise the procurement process and associated tenderers.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 6/10/2020 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.2 [Initiating the Representation Review] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (k) of the Act.

DISCUSSION

1. s 90(1) of the *Local Government Act 1999 (SA)*, directs that a meeting of a Council Committee must be conducted in a place open to the public.
2. s 90(2) of the *Local Government Act 1999 (SA)*, states that a Council Committee may order that the public be excluded from attendance at a meeting if the Council Committee considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in s 90(3).
3. s 90(3) prescribes the information and matters that a Council may order that the public be excluded from.
4. s 90(4) of the *Local Government Act 1999 (SA)*, advises that in considering whether an order should be made under s 90(2), it is irrelevant that discussion of a matter in public may:
 - 4.1 cause embarrassment to the council or council committee concerned, or to members or employees of the council or
 - 4.2 cause a loss of confidence in the council or council committee, or
 - 4.3 involve discussion of a matter that is controversial within the council area, or
 - 4.4 make the council susceptible to adverse criticism.
5. s 90(7) of the *Local Government Act 1999 (SA)* requires that an order to exclude the public:
 - 5.1 Identify the information and matters (grounds) from s 90(3) of the *Local Government Act 1999 (SA)* utilised to request consideration in confidence.
 - 5.2 Identify the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
 - 5.3 In addition identify for the following grounds – s 90(3) (b), (d) or (j) - how information open to the public would be contrary to the public interest.
6. s 87(10) of the *Local Government Act 1999 (SA)* has been utilised to identify in the Agenda and on the Report for the meeting, that the following matters are submitted seeking consideration in confidence.
 - 6.1 Information contained in Item 7.1 – Eighty Eight O’Connell Status Update
 - 6.1.1 Is subject to existing Confidentiality Orders.
 - 6.1.2 The grounds utilised to request consideration in confidence is s 90(3) (b) & (d)
 - (b) information the disclosure of which—
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest.
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest
 - 6.2 Information contained in Item 8.1 – Renewal of Recycled Water Service - Award of Contract
 - 6.2.1 Is not subject to an existing Confidentiality Order.
 - 6.2.2 The grounds utilised to request consideration in confidence is s 90(3) (d)
 - (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which—
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest

6.3 Information contained in Item 8.2 – Initiating the Representation Review

6.3.1 Is not subject to an existing Confidentiality Order.

6.3.2 The grounds utilised to request consideration in confidence is s 90(3) (k)

(k) tenders for the supply of goods, the provision of services or the carrying out of works

ATTACHMENTS

Nil

Confidential Item 8.1

Renewal of Recycled Water Service - Award of Contract
Section 90 (3) (d) of the *Local Government Act 1999 (SA)*
Pages 314 to 341

Confidential Item 8.2

Initiating the Representation Review
Section 90 (3) (k) of the *Local Government Act 1999 (SA)*
Pages 342 to 349
